



# City of Independence

## Regular Meeting Agenda

### City Council

Tuesday, December 9, 2025 @ 6:30 PM

Civic Center - Council Chambers

(see agenda footer for meeting attendance information)

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1. **Call to Order**
  2. **Roll Call**
  3. **Minutes**
    - 3.1. Regular Meeting 11/25/2025
  4. **Visitors/Public Comment**
  5. **Reports/Presentations**
    - 5.1. Mayor
    - 5.2. Council Liaison
      - 5.2.1. Traffic Safety Commission: Councilor Roden
      - 5.2.2. Historic Preservation Commission: Councilor Morton
      - 5.2.3. Planning Commission: Councilor Martin-Willis
    - 5.3. City Manager
  6. **Unfinished Business**
  7. **New Business**
    - 7.1. Public Hearing: Annex, Redesignate and Rezone 12.65 Acres at 6675 Corvallis Road along with the portion of the Southern Pacific Railroad adjacent to the property (Evander)
    - 7.2. Council Bill 2025-09: An Ordinance to Annex, Redesignate and Rezone 12.65 Acres at 6675 Corvallis Road along with the portion of the Southern Pacific Railroad adjacent to the property (Evander)
    - 7.3. Resolution #25-1643 To Set a Public Hearing Date for AX | 2026-01, Annexation of 46.7 acres Along S. 13th Street (Evander)
    - 7.4. Q1 Financials (Moody)
    - 7.5. FY 2025-26 Budget Adjustments (Carey)
    - 7.6. Adoption of Resolution 25-1640, Authorizing Banking Signatures and Repealing Resolution No. 25-1626 (Carey)
  8. **Council Announcements**

## 9. General Information

- 9.1. Management Team Notes
- 9.2. Miscellaneous Correspondence. Any communications received after publication of the agenda packet, but before 3:00 pm the date of the meeting, will be provided to Council at the meeting and will become a part of the official record
- 9.3. Pending Agenda Calendar

## 10. Adjournment

### Meeting Attendance Information:

The City Council will hold this meeting in-person in City Hall Council Chambers, via video conference (Zoom) or by phone. Meetings are also live-streamed on the City's YouTube channel at: <https://www.youtube.com/c/CityofIndependenceOR>.

- To attend in person, the City Hall address is 555 S. Main St.
- For Zoom login  
visit: <https://us06web.zoom.us/j/83045185429?pwd=wBDuEuSVa9dwMOUREzOg58B91lu7Gb.1>
- To participate in the meeting **by phone**, dial **US: +1-253-215-8782** and enter **Webinar ID: 830 4518 5429** and **Passcode: 936206**

Written comments are also welcome and may be delivered to City Hall or emailed to [CouncilComments@ci.independence.or.us](mailto:CouncilComments@ci.independence.or.us) no later than 4:00 pm the day of the meeting.

The meeting location is accessible to persons with disabilities. A request for an interpreter for the hearing impaired, or for other accommodations for persons with disabilities, should be made at least 72 hours in advance of the meeting to Myra Russell, City Recorder, 503-838-1212/TTY: 800-735-2900.



# City of Independence Minutes

City Council Meeting  
Tuesday, November 25, 2025

1. **Call to Order.** Mayor Schwarzler called the meeting to order at 6:30 PM

2. **Roll Call.** Mayor Schwarzler present.

Present: Councilor Evan Sorce  
Councilor Dawn Roden  
Councilor Bill Boisvert  
Councilor/Council President Kathy Martin-Willis  
Councilor Marilyn Morton  
Councilor Shannon Corr

Absent:

City Staff Present: Kenna West, City Manager  
Myra Russell, City Recorder  
Rob Moody, Finance Director  
Fred Evander, City Planner  
Shawn Irvine, Assistant City Manager  
Juventino Banuelos, Police Chief  
Amanda Carey, Finance Director

3. **Minutes. Action:**

Councilor/Council President Martin-Willis moved to approve minutes from the regular council meeting 10/14/2025 and the work session 10/28/2025 as submitted; Councilor Morton seconded. Discussion: None  
Roll call vote. Motion 6-0-0

**Ayes:** Evan Sorce, Dawn Roden, Bill Boisvert, Kathy Martin-Willis,  
Marilyn Morton, Shannon Corr

**Nays:** None

**Abstentions:** None

3.1. **Regular Meeting 10/14/2025.**

3.2. **Work Session 10/28/2025.**

4. **Visitors/Public Comment.**

- Stephen Scheck, Salem OR: Scheck expressed concerns about the strained relationship between City Manager Kenna West and his wife, Anne Sheck, publisher of Trammart News.

- Erin McIntosh, Independence, OR: McIntosh discussed the need for more participation in the Parks Board meetings and emphasized the community's desire for a simple, outdoor pool.
- David Clyne, Independence, OR: Clyne requested the removal of barbed wire fencing on a city property adjacent to his home, citing its negative impact on the neighborhood's aesthetics.

## 5. Reports/Presentations.

### 5.1. Mayor.

The Mayor mentioned several community events including:

- The Independence Downtown Association Halloween Trick or Treat event: the downtown was full of all kinds of kids in trick-or-treat costumes. It was a lot of fun for the kids, and a lot of fun for businesses to get involved.
- On November 9, the City hosted the first Cyclocross race in Independence. Well attended event with interest for them to come back.
- Big thank you to the Ella Curran Food Bank. It's an amazing resource in the community. They increased their hours during the potential disruption to the SNAP benefits. They gave out Thanksgiving supplies all day today.
- Polk County All Hands meeting twice per month. Monmouth, Independence, Polk County Fire, Cental School District and our state leaders come together to talk about issues that are facing our community.
- Welcomed new officer Bella Federico at her swearing-in ceremony last week.

Councilor Roden brought up concerns about the Cyclocross event. CM West said she would address it in her City Manager report.

### 5.2. Council Liaison Reports.

#### 5.2.1. Library Board: Councilor Boisvert.

- The Library Board met on November 24 and watched a training video.
- Nearly 4000 people came through the doors of the Library in October.
- Mentioned many events that the Library is holding in December including
  - Christmas Ornament Extraveganza December 2 from 3-5pm
  - Gift Wrapping on December 11 from 2-5PM
  - Mystery Book Club December 16 at 4PM
  - Board Games December 30 from 2-4PM
  - The library is closed November 27 and 28 for Thanksgiving and December 25 and 26 for Christmas.

- The next meeting is on December 29 instead of December 22 as previously scheduled.

#### 5.2.2. **Museum Board: Councilor Morton.**

- The Heritage Museum Board continues to be an engaged and active group, though it could use more members. Please consider applying to be a member of this board if you have a passion for history or historic preservation.
- The Heritage Museum Board is successfully collaborating with the Independence Library Board and an independent Advisory Group that is looking at all aspects of the museum's future, including location, a path for funding from outside sources, and the need for local support and a levy.
- The Library and the Museum both have 501(c)(3) groups organized to support operational fiscal needs.
- The Heritage Museum Society, of which I am a member, has a solid fund-raising plan for 2026 to support the museum's day-to-day activities and to build the organization's capital. The Society has private funds and an endowment account at the Monmouth Independence Community Foundation. This work and these accounts are independent of the City.

#### 5.2.3. **Continuum of Care: Councilor Corr.**

- No meeting in November. The next meeting is in December.
- Addressing funding opportunity
- The Homeless Alliance is recruiting people with lived experience to sit on the Review and Recommendations Committee. See the Homeless Alliance website for more info.

#### 5.3. **City Manager.**

- Mentioned lack of working microphones. Working on getting another one with limited funds.
- Council Questions:
  - Cyclocross Bike race: Public Works confirmed that the areas used for the event are overall in good condition. The course was intentionally routed mainly on flat trail, so erosion is not expected to be an issue, and the grass that was affected should recover naturally by spring. There are a few rutted spots and the event organizer will be returning to level those areas at their expense. They've already cleaned the path crossing, and will address a small section on the bridge as well. Beyond that, the normal rainfall will take care of the remaining mud. Public Works doesn't maintain the interior forest area. Public Works noted the

organizers expanded some of the interior trails, and removed debris from former campsites. They've made improvements outside what Public Works would do. Overall, the event's impact was minimal, particularly for the time of year, and the weekend activity brought a significant amount of traffic downtown during the event.

- Question regarding flooding at 7th St: The homeowner allowed leaves to collect in the catch basin which caused the flooding. The leaves were removed and the flooding ended.
- Sunset Park: Public Works is monitoring the plantings of the trees and shrubs. They are under a 2-year warranty and will be replaced as needed, not at city expense.
- CM extended her appreciation to the Council, staff, and to our wonderful community for the hard work, collaboration, and commitment that we've shared throughout the year. Hopes everyone finds time for rest, connection, and gratitude with family and friends. Reminder that City Hall administration is closed Thursday and Friday for the Thanksgiving holiday. Police will be on duty, but the office is closed to the public on Thursday. Open 8am–5pm on Friday.

**5.4. Presentation: Financial Technical Review (Irvine).**

Assistant CM Irvine introduced Dave Waffle, a consultant from Jensen Strategies LLC, to present information regarding the Capacity Needs Assessment for the City of Independence that they prepared as part of a technical assistance grant from the Department of Housing and Urban Development. He presented a 10-slide PowerPoint and explained the scope of the program, which reviewed Independence's financial situation. The consultants found a structural deficit, particularly within the urban renewal district, which has impacted other city funds. The team conducted a high-level review of city finances, utilities, and street systems, noting positive cooperation from city staff. Mr. Waffle acknowledged the city's progress in aligning with strategic goals through the implementation of strategic financial roundtables and maintaining transparency through its website. Recommendations included looking at SDC fees, additional fees and/or a levy, continuing communication with the community. Next steps will be a debt analysis overview and multi-year financial projections. The project continues until the spring. Councilors posed a series of questions to Mr. Waffle, and he provided thorough responses, engaging in a robust discussion. The mayor followed up that this is the first chapter with more information to come. Having an outside source confirm information that was already suspected is valuable.

**6. Unfinished Business. None**

**7. New Business.**

**7.1. Financial Recovery Report (Moody).**

Finance Director Moody presented an overview of the "Report to the Community." Moody discussed the city's financial situation, highlighting that costs are rising faster than available resources, leading to a need for

prioritization and a long-term financial strategy. He explained that the general fund budget is about \$8 million, with public safety making up over half, and revenues are expected to fall short by \$500,000 in the current fiscal year. Staff projects a deficit in the general fund by 2028–29 if no action is taken, and personnel costs, such as medical insurance and PERS rates, are significant drivers of expenses. Moody emphasized the need to make decisions collectively to address these challenges. Moody noted that the city has taken several cost-cutting measures over the past few years, including staff reductions and reviewing fees and charges. They are now considering using one-time resources to reestablish the general fund balance, such as selling properties and closing certain funds. The city may also consider a 5-year local option levy in 2026 to help maintain community services, but it won't solve the general fund problem. In the upcoming fiscal year 26-27, the city needs to align expenses with available revenues, which may involve managing costs at the department level, keeping positions vacant, or cutting back operations.

**Action:**

Councilor Corr moved to accept staff's "Report to the Community: Fiscal Recovery Plan" and authorize the City Manager or her designee to distribute the report to the community; Councilor/Council President Martin-Willis seconded. Discussion: Clarification that this would just distribute the information, not act on the information with tonight's vote.

Roll call vote. Motion 6-0-0

**Ayes:** Evan Sorce, Dawn Roden, Bill Boisvert, Kathy Martin-Willis, Marilyn Morton, Shannon Corr

**Nays:** None

**Abstentions:** None

**7.2. Community Services & Parks Sustainability Ad Hoc Committee (West).**

CM West explained that the idea of a task force or a committee arose out of the Budget Committee. The committee will be called the Community Services and Parks Sustainability Ad Hoc Committee, with a term of 12 months and a maximum of 7 members. Five members were proposed, including Jasper Smith, Nathan Christensen, Vickie McCubbin, Erin Seiler, and Bradley Karkanen, with two more potential members pending confirmation. Discussion of proposed members.

**Action:**

Councilor Morton moved that the Council adopt Resolution #25-1642 approving the formation of the Community Services and Parks Sustainability Committee as proposed and confirming the Mayor's recommended appointments.;

Councilor Sorce seconded. Discussion: None

Roll call vote. Motion 5-1-0

**Ayes:** Evan Sorce, Bill Boisvert, Kathy Martin-Willis, Shannon Corr, Marilyn Morton

**Nays:** Dawn Roden

**Abstentions:** None

**7.3. Public Hearing: Revisions to Mobile Vending Standards (Evander).**

Mayor Kate Schwarzler read the hearing script regarding how the meeting

would be conducted. State Law Required Statements read.

- Declaration of Conflicts of Interest, Ex-Parte Contact, Bias: The mayor has a potential conflict of interest as her business works with mobile vendors regarding business/technical assistance.
- Public Hearing opened at 8:27 pm by Mayor Schwarzler.
- Staff Report as submitted in the agenda packet was reviewed by Evander. City Planner Evander presented a proposal to streamline the permit process by separating land use approval from business permits. The staff report recommended approval of the draft, which includes new definitions for mobile vending pads and pods, improved standards for lighting, signage, and spacing, and better coordination with landowners. The only public comment received was from the Chases, who expressed concerns about limiting the number of mobile vendors in downtown to protect brick-and-mortar businesses. Staff recommends approval.
- Discussion: Discussion of the difference between a pod and a pad. Questions regarding limitations in downtown.
- Further questions from the Council.
- Objections or testimony received: Letter received from Chase's prior to the planning commission meeting included in the packet.
- Public Testimony: Heather Chase, Independence, OR. Supports limit on downtown food truck vendors. Thinks maybe 6 would be an appropriate number. Appreciates the council's consideration.
- Discussion: Discussion centered around capping food truck numbers. City officials and business owners debated whether to limit vendors to 5 or 6, acknowledging the impact on brick-and-mortar restaurants. Concerns were raised about competition, market saturation, and the economic impact on local businesses. The group also discussed the potential for litigation if they restricted vendors based on food type. They considered the carrying capacity of downtown and the need to balance competition with fair business practices. The conversation ended with a recommendation to continue the public hearing to gather more input from affected business owners.
- Staff Response to testimony—recommend postponing the public hearing to the next meeting for more information if limited to less than 8.

**Action:**

Councilor Roden moved to continue the public hearing to January, 13 2026;

Councilor Sorce seconded. Discussion: None

Roll call vote. Motion 6-0-0

**Ayes:** Evan Sorce, Dawn Roden, Bill Boisvert, Kathy Martin-Willis, Marilyn Morton, Shannon Corr

**Nays:** None

**Abstentions:** None

- Hearing continued at 9:10 PM to a date certain, January 13, 2025 at 6:30 PM.

7.4. **Council Bill 2025-08: An Ordinance Amending the Standards for Mobile Vending Units in the Independence Municipal Code and Development Code (Evander).**

The Public Hearing was continued to date certain on January 13, 2026. Council bill was not considered at this time.

**8. Council Announcements.**

- Councilor Sorce: Holiday Tree Lighting at WOU on Friday, December 5
- Councilor Morton: Saturday December 6 Santa Train downtown at 3PM
- Mayor Schwarzler: Sunday, November 30 Glow light display kickoff at 5:30 PM with carolers in Riverview Park
- Councilor Boisvert: 628 families received Thanksgiving supplies at the Ella Curren food bank giveaway today. Also, Liz Boisvert is doing a coat drive. Donation bin here at City Hall, Grocery Outlet and at her office at 163 D St. Need for children sizes and extra large sizes.

**9. General Information.** Items submitted here in the packet are for information only; no action was required by city council.

**9.1. Management Team Notes.**

9.1.1. **10/15/2025.**

9.1.2. **10/29/2025.**

9.1.3. **11/12/2025.**

9.2. **Miscellaneous Correspondence.** Any communications received after publication of the agenda packet, but before 3:00 pm the date of the meeting, will be provided to Council at the meeting and will become a part of the official record.

**9.3. Pending Agenda Calendar.**

9.3.1. **11/12/2025.**

**10. Adjournment.** Mayor Schwarzler adjourned the meeting at 9:13 pm.

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MAYOR KATE SCHWARZLER

ATTEST:

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Myra Russell, City Recorder



# INDEPENDENCE

*Oregon's Story Begins Here*

## TYPE III ANNEXATION AND ZONE CHANGE (FILE NO. AX | 2025-03) STAFF REPORT

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|                        |                                                                                                                                                                                                                                                                                                           |
|------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>MEETING DATE:</b>   | December 9, 2025                                                                                                                                                                                                                                                                                          |
| <b>RECOMMENDATION:</b> | <b>APPROVE WITH CONDITIONS</b>                                                                                                                                                                                                                                                                            |
| <b>FILE NUMBER:</b>    | AX   2025-03                                                                                                                                                                                                                                                                                              |
| <b>APPLICANT:</b>      | City of Independence                                                                                                                                                                                                                                                                                      |
| <b>REQUEST:</b>        | Annex, Redesignate and Rezone 12.65 Acres at 6675 Corvallis Road along with the portion of the Southern Pacific Railroad adjacent to the property                                                                                                                                                         |
| <b>PROPERTY:</b>       | Site Address: 6675 Corvallis Road (Tract 1)<br>Map Number: 8.4.33; Taxlot: 200<br><br>Site Address: Southern Pacific Right-of-Way<br>Map Number: 8.4.33, No Taxlot Number                                                                                                                                 |
| <b>ZONING:</b>         | 6675 Corvallis Road (Tract 1)<br>Existing: County – Suburban Residential (SR)<br>Proposed: City – Public Service (PS)<br><br>Unaddressed Right-of-Way<br>Existing: County – Suburban Residential (SR)<br>Proposed: City – Undesignated                                                                    |
| <b>CRITERIA:</b>       | Oregon State Planning Goals<br>Independence Comprehensive Plan<br>Independence Development Code (IDC)<br>-Subchapter 11: Administration<br>-Subchapter 12: Zone Changes and Plan Amendments<br>-Subchapter 14: Annexation                                                                                 |
| <b>CONTENTS:</b>       | I. Background and Process<br>II. Agency and Public Comments<br>III. Recommended Conditions of Approval<br>IV. Potential Council Actions<br>V. Staff Findings – Oregon State Planning Goals<br>VI. Staff Findings – Independence Comprehensive Plan<br>VII. Staff Findings – Independence Development Code |
| <b>ATTACHMENTS:</b>    | A. Annexation Map (and Detail of Area) (2 page)<br>B. Annexation Legal (2 pages)                                                                                                                                                                                                                          |

## **I. BACKGROUND AND PROCESS**

This proposal seeks to annex a 12.65-acre portion of 6675 Corvallis Road (Tract 1 of Taxmap 8.4.33, Taxlot: 200) that is located east of the Southern Pacific Railroad, along with a portion of the 60-foot-wide right-of-way that is located directly west of the site (see Attachment A for an illustration of the proposed annexation area). The 12.65-acre property would be designated as Public and zoned as Public Service (PS) and the Southern Pacific Right-of-Way would not have a designation or zoning.

## **II. AGENCY AND PUBLIC COMMENTS**

No public comments have been received as of the date of this Staff Report.

## **III. RECOMMENDED CONDITIONS OF APPROVAL**

One condition is proposed for the annexation and zone change:

**Condition 1: Future development will be required to meet City of Independence standards, including but not limited to the Independence Public Works Design Standards and the Independence Development Code.**

## **IV. STAFF FINDINGS – OREGON STATE PLANNING GOALS**

Annexations and changes to the Independence Comprehensive Plan and Zoning Map are required to meet the Oregon State Planning Goals. These goals are implemented through planning documents, such as the Independence Comprehensive Plan, Transportation System Plan, and Housing Needs Analysis, as well as infrastructure plans such as the water and wastewater master plans. Implementing regulations, such as the requirements of the Independence Development Code, also help to achieve these goals.

Consideration of the statewide planning goals is provided below:

**Goal 1. Citizen Participation.** The city has offered notice for the proposed annexation and rezone by:

- Mailing the notice to properties within 250 feet of the site.
- Posting the notice on the State Department of Land Conservation and Development “PAPA” website.
- Posting the notice on the City of Independence Planning Department website.
- Publishing the notice in the Polk County Itemizer-Observer.

The City Council will also discuss the proposed annexation and map change at a Public Hearing on December 9, 2025.

Given these items, individuals will have several opportunities to learn about the annexation and redesignation/rezone and to be involved in the process. This goal has been achieved.

**Goal 2. Land Use Planning.** Goal 2 of the Oregon State Planning Goals seeks to ensure that community plans and policies are consistent and crafted as part of a standard planning process (which includes the identification of issues and problems, the inventory of existing information, the evaluation of alternative courses of action, and the selection of an ultimate policy choice).

The proposed annexation effectively addresses these items. The property was included within the original Independence Urban Growth Boundary (in 1979) after the city weighed potential directions for the community to grow. Since that time, the city has consistently prepared for the future urbanization of the site. The current Water System Master Plan calls for the property to house a surface water treatment plant, and the the City recently used a condemnation process to acquire the property and begin preparation for the facility. All major city facilities plans (including the Transportation System Plan, Water System Master Plan and Wastewater System Facilities Plan) address the urbanization of the property.

To allow the development of the surface water treatment plant, the applicant looks to have the Public future land use designation and Public Service Zone apply to the area. The designation and zone are appropriate for the proposed use and match similar nearby classifications. The Public designation and Public Service zone are present both directly west and directly east of the property.

Based on these considerations, this goal has been achieved.

**Goal 5: Natural Resources, Scenic and Historic Areas, and Open Spaces.** Goal 5 of the Oregon State Planning Goals seeks “to protect natural resources and conserve scenic and historic areas and open spaces.” As part of this goal, local governments are intended to implement policies and programs that “protect natural resources and conserve scenic, historic, and open space resources for present and future generations.”

The area proposed for the annexation has been in the City of Independence Urban Growth Boundary since 1979 and does not contain any mapped wetlands or environmental resources, though hydric soils are noted in the area. The city will evaluate the site for wetlands prior to the development of the property and ensure that any future development provide notice to the Oregon Department of State Lands using the Wetland Land Use Notification process. Given these activities, this goal will be achieved.

**Goal 14: Urbanization.** Finally, Goal 14 of the Oregon State Planning Goals seeks “to provide for an orderly and efficient transition from rural to urban land use, to accommodate urban population and urban employment inside urban growth boundaries, to ensure efficient use of land, and to provide for livable communities.” The proposed annexation, redesignation and rezone effectively achieves this goal, ensuring that city facilities allow the City of Independence to accommodate urban population and employment, encourage the efficient use of land, and promote the development of a livable community. These items meet the intent of Goal 14.

Based on these considerations, the proposed changes have promoted the efficient use of urban land and incorporated opportunities for public feedback, all while effectively balancing considerations about housing, economic development, transportation, and the natural environment. This proposal satisfies the Oregon State Planning Goals.

## **V. STAFF FINDINGS - INDEPENDENCE COMPREHENSIVE PLAN**

An application for an annexation and redesignation/rezone must additionally be reviewed under the goals and policies of the Independence Comprehensive Plan. An analysis of the annexation and rezone considering these goals and policies is presented below.

### *Land Use*

GOAL: To encourage efficient land use, maintain land use designations appropriate to the

character of Independence and meet future land use needs.

**Staff Response:** The City of Independence Comprehensive Plan looks to create and apply land use regulations that promote the efficient use of land and honor the character of Independence. Among the policies in the plan to achieve this goal include updating and revising “land use designations when necessary to accommodate demonstrated need for changing circumstances” and zoning “annexed land consistent with the Comprehensive Plan designation, as well as any relevant Concept Plans adopted for the subject area.” This proposed annexation and redesignation/rezone is consistent with these intents.

The proposal would annex an area that is identified for a future surface water treatment plant in the Water System Master Plan. As such, the proposal would zone annexed land consistent with a relevant Concept Plan adopted for the area and would appropriately apply a zone to respond to changing circumstances associated with the site (created by the annexation of the land). The proposed designation and zone are proper for the character of Independence and will help to meet future land use needs. Given these items, this goal is achieved.

### *Urbanization*

GOAL: To provide for an orderly and efficient transition from rural to urban land.

**Staff Response:** The Urbanization goal seeks to promote the orderly and efficient transition of properties from rural to urban land uses. Key policies to implement this goal are to:

- Promote coordination with Polk County to manage the Urban Growth Boundary.
- Encourage uniformity between planning documents about expected land uses.
- Anticipate the impact of annexation on public facilities.

The proposed annexation, redesignation and rezone effectively achieves these policies.

The proposal seeks to annex land that has been in the Independence Urban Growth Boundary since 1979 and to develop the site with a surface water treatment plant to address future water needs in the community. All adopted facility plans address the future urbanization of the site. Given these items, the annexation and redesignation/rezone will achieve the goal and policies of the Urbanization Element.

### *Public Facilities*

...

**Staff Response:** Policies of the Public Facility Element look to:

- Implement facility plans.
- Limit the extension of utilities to areas outside of the city limits.

The proposal supports these intents.

The annexation, redesignation and rezone would bring recently acquired City land into the City of Independence and allow the community to work towards the construction of a surface water treatment plant on the site. This work would help the City perfect and utilize surface water rights to the Willamette River to accommodate future development.

## **VI. STAFF FINDINGS - INDEPENDENCE DEVELOPMENT CODE**

The proposed annexation and rezone is considered a Type III action under the Independence Development Code Section 11.002(C). The action requires a quasi-judicial review by the City Council, without a review by the Independence Planning Commission. Standards for the decision are presented in Subchapter 11 (Administrative Provisions), Subchapter 12 (Zone Changes and Plan Amendments) and Subchapter 14 (Annexations). These standards are presented below.

### *Subchapter 11: Administrative Provisions*

**Staff Response:** The application is a Type III action in the Independence Development Code. As such, the application requires a Public Hearing and decision by the Independence City Council.

The annexation request is subject to ORS 222.170. At the meeting of September 23, 2025, the City Council voted to pass Resolution #25-1639, to dispense with sending the question on the annexation to electors of the city. Following that decision, the city published notice of the hearing twice in the Polk County Itemizer-Observer, posted the project site as well as three other locations in the city (the Civic Center, library and Heritage Museum), and sent the notice to property owners within 250 feet of the annexation area. Given those activities, the proposal meets the standards in Subchapter 11, so long as the following condition is achieved:

**Condition 1:** Future development will be required to meet City of Independence standards, including but not limited to the Independence Public Works Design Standards and the Independence Development Code.

### *Subchapter 12: Zone Changes and Plan Amendments*

#### 12.005 Initiation of a Zone Change or Plan Amendment

A zone change or plan amendment may be initiated in any one of the following ways:

- A. The City Council may initiate such action by resolution. The resolution shall be forwarded to the City Manager, who shall set a date for a public hearing before the Planning Commission and give notice of such hearing as provided in this ordinance.
- B. The Planning Commission may initiate such action by resolution. The resolution shall be forwarded to the City Manager, who shall set a date for a public hearing before the Planning Commission and give notice of such hearing as provided in this ordinance.
- C. A property owner may initiate such action by petition for the owner's own property.

**Staff Response:** The Independence City Council initiated this zone change/plan amendment by resolution. To include a more appropriate boundary for the site, the City additionally chose to include a small part of the Southern Pacific right-of-way located west of the site in the proposal. This standard is met.

#### 12.010 Zone Change and Plan Amendment by Petition

Any property owner may initiate a zone change or plan amendment for the property that he or she owns by submitting to the City Recorder a petition bearing the following:

...

**Staff Response:** The City has submitted proper paperwork for the annexation and redesignation/rezone. The proposal would annex a portion of 6675 Corvallis Road, designate the property as Public, and rezone the site as Public Service (PS) (from its current zoning of County – Suburban Residential (SR)). The proposed designation and zone are appropriate given the City plan to construct a surface water treatment plant on the site, and the presence of Public Service land directly west and east of the site.

#### 12.020 Action by the City Council

Upon receipt of a recommendation from the Planning Commission for any zone change or plan amendment, the City Council shall hold a public hearing. The City Council shall base its decision upon the findings, conclusions and recommendations reached by the Planning Commission unless, by a preponderance of the evidence, it finds facts and reaches conclusions different from those reached by the Planning Commission. All zone changes or plan amendments shall be based on written findings. Any zone change or plan amendment shall be by ordinance. Any denial of a request for a zone change or plan amendment shall be by resolution.

**Staff Response:** No Planning Commission review is required for the annexation and redesignation/rezone per IDC Section 11.002(C). Written findings and an adopting ordinance will support a City Council decision on the application.

#### 12.025 Standards for Zone Changes

No zone change shall be approved by the Planning Commission or enacted by the City council unless it conforms to the Comprehensive Plan, including the Transportation System Plan, and at least one of the following standards is met:

- A. The zoning on the land for which the zone change is initiated is erroneous and the zone change would correct the error;
- B. Conditions in the neighborhood surrounding the land for which the zone change is initiated have changed to such a degree that the zoning is no longer appropriate and the zone change would conform to the new conditions of the neighborhood;
- C. There is a public need for land use of the kind for which the zone change is initiated and that public need can best be met by the zone change.

**Staff Response:** The proposed annexation would create a situation where the existing zoning for the site (County – Suburban Residential Zone) is no longer appropriate. As such, the annexation requires a concurrent zone change to correct the error.

Additionally, there is a public need for the land use that is best met by the zone change. Planning conducted as part of the Water System Master Plan named the 12.65-acre site as the preferred site for a surface water treatment plant. With the designation, the use of the Public Service zone is appropriate for the treatment plant.

Given these items, the annexation addresses both Criteria A and C above. This standard is met.

### *Subchapter 14: Annexation*

#### 14.030 Master Plan Requirement for Southwest Independence Concept Plan Area

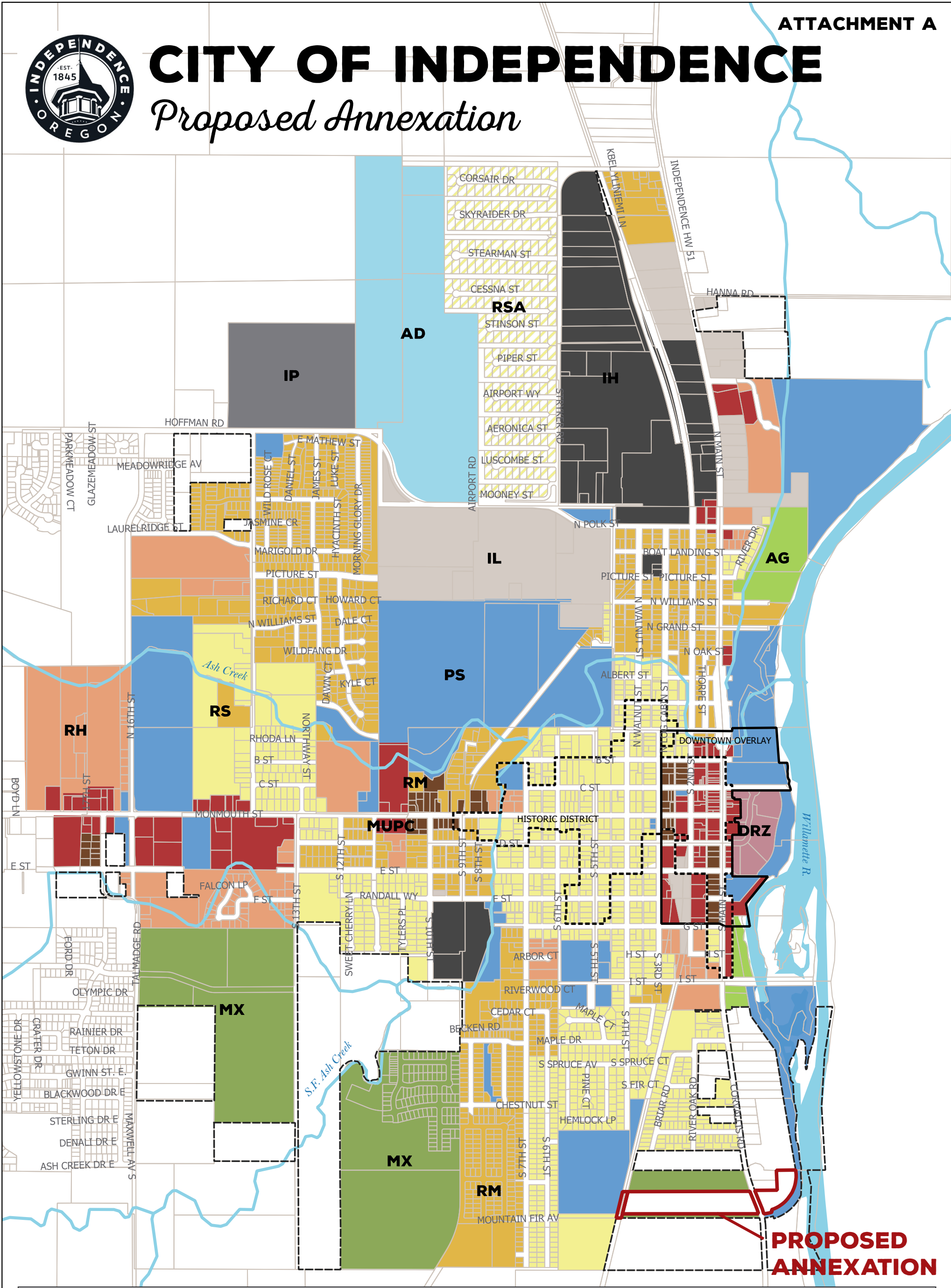
...

**Staff Response:** The annexation subchapter in the Independence Development Code (Subchapter 14) only deals with annexations that are within the Southwest Independence Concept Area. The proposed annexation site lies east of the Southwest Independence Concept Area boundary. As such, the chapter does not apply to this application.



# CITY OF INDEPENDENCE

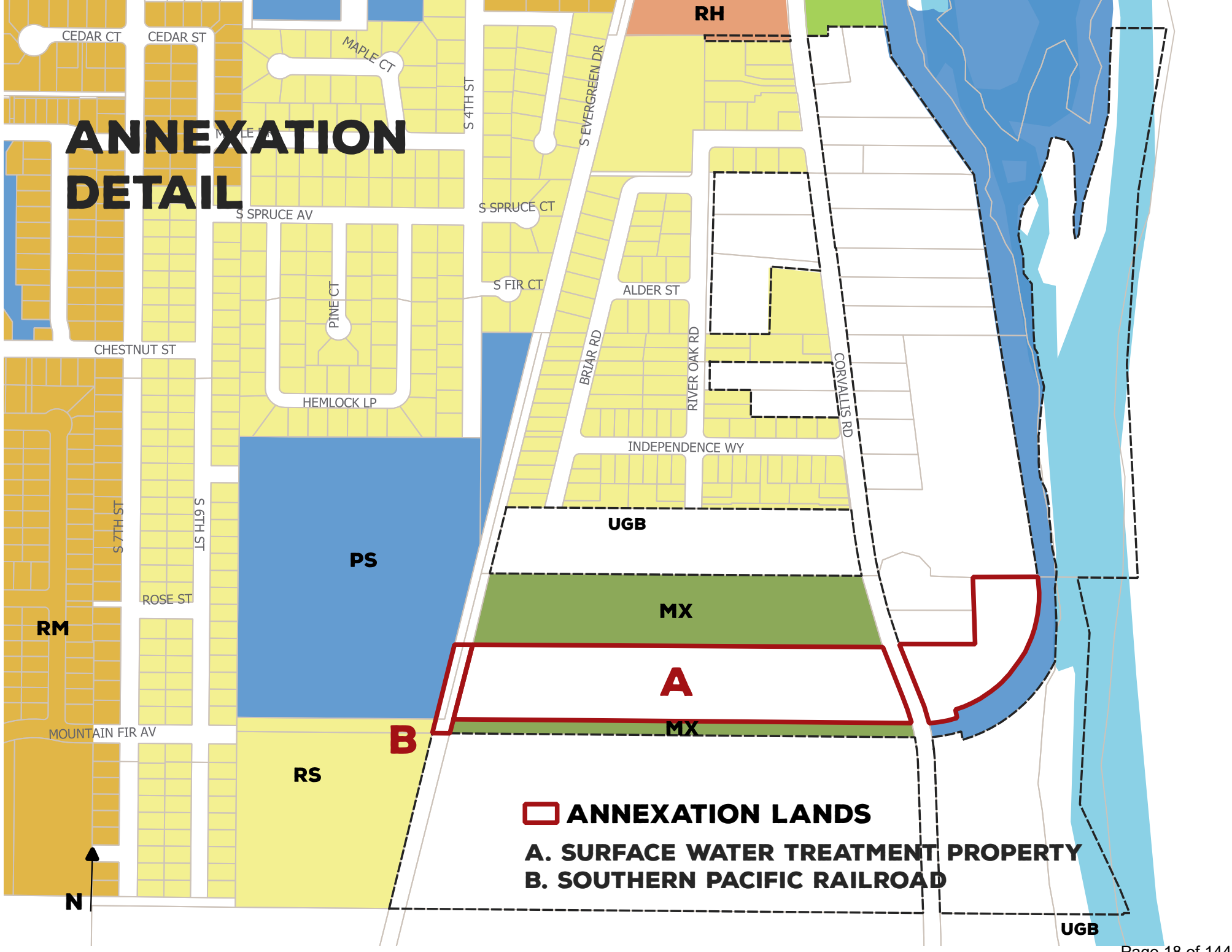
## *Proposed Annexation*



### LEGEND

#### ZONE

- |                                                 |                                                 |                       |
|-------------------------------------------------|-------------------------------------------------|-----------------------|
| Low-Density Residential (RS)                    | Mixed-Use Pedestrian Friendly Commercial (MUPC) | Agricultural (AG)     |
| Medium-Density Residential (RM)                 | MUPC-Transitional (MUPC-T)                      | Public Service (PS)   |
| High-Density Residential (RH)                   | Downtown Riverfront Zone (DRZ)                  | City Limits           |
| Residential Single-Family Airpark Overlay (RSA) | Light Industrial (IL)                           | Urban Growth Boundary |
| Mixed Residential (MX)                          | Heavy Industrial (IH)                           | Downtown Overlay      |
|                                                 | Industrial Park (IP)                            | Historic District     |
|                                                 | Airport District (AD)                           |                       |



## **Property Description**

**LEGAL DESCRIPTION:** A portion of Tract 1 as conveyed to Brendan McMullen, per Deed Instrument 2024-005730, Polk County Deed Records, lying in the North Half of Section 33, Township 8 South, Range 4 West, Willamette Meridian, Polk County, Oregon, more particularly described as follows:

Beginning at a 5/8" iron rod on the East Right of Way of the Southern Pacific Railway lying S 89°37'58" W 1186.26 feet and S 13°22'21" W 539.91 feet from a 2" aluminum cap at the Section corner of sections 28 and 33; Thence leaving said railway Right of Way, along the North line of that tract of land as conveyed to the City of Independence per Instrument 2005-3557, Polk County Deed Records, N 89°45'00" E 1618.91 feet to 5/8" iron rod on the West Right of Way line of Corvallis Road; Thence along said West Right of Way line, along a curve with a Radius of 686.20 feet, turning to the left (chord bears N 19°19'20" W 26.77 feet) with an arc length of 26.77 feet to a point; Thence N 20°35'35" W 269.27 feet to a point; Thence leaving said Right of Way line, along the South line of that tract of land as conveyed to Brendan McMullen per Instrument No. 2021-7276, Polk County Deed Records, S 89°32'51" W 1450.49 feet to a point on the East Right of Way line of the Southern Pacific Railway; Thence along said Right of Way line, S 13°22'21" W 280.53 feet to the point of beginning,

Together with A portion of Tract 1 as conveyed to Brendan McMullen, per Deed Instrument 2024-005730, Polk County Deed Records, lying in the North Half of Section 33, Township 8 South, Range 4 West, Willamette Meridian, Polk County, Oregon, more particularly described as follows:

Beginning at a point on the North line of Section 33 lying N 89°38'36" E 526.27 feet from a 2" aluminum cap at the Section corner of Sections 28 and 33; Thence N 89°38'36" E 221.22 feet to a 5/8" iron rod on the West line of that tract of land as conveyed to the City of independence per Instrument 2005-3557, Polk County Deed Records; Thence along said West Line the following 5 courses: S 06°21'01" E 25.00 feet to a point; Thence S 82°39'59" W 5.00 feet to a 5/8" iron rod; Thence along a curve with a radius of 423.34 feet, turning to the right (chord bears S 32°39'14" W 532.88 feet) with an arc length of 576.38 feet to a point; Thence S 18°20'32" E 30.00 feet to a point; Thence along a curve with a radius of 453.34 feet, turning to the right (chord bears S 78°02'36" W 100.84 feet) with an arc length of 101.05 feet to a 5/8" iron rod on the East Right of Way line of Corvallis Road; Thence along the said Right of Way line, along a curve with a radius of 746.20 feet, turning to the left (chord bears N 18°51'02" W 41.56 feet) with an arc length of 41.56 feet to a point; Thence N 20°35'35" W 256.95 feet to a 5/8" iron rod; Thence leaving said Right of way, along the South line of that Tract of land as conveyed to Ann M. Carr per Instrument No. 2004-

015271, Polk County Deed Records, N 89°22'07" E 263.72 feet to a point; Thence along the East line of said Carr tract and the extension there of, N 00°31'17" W 239.37 feet to the point of beginning.

Having an area of more or less, 12.65 Acres.

Together with a portion of the Southern Pacific Railroad Right-of-Way beginning at a 5/8" iron rod on the East Right of Way of the Southern Pacific Railway lying S 89°37'58" W 1186.26 feet and S 13°22'21" W 259.53 more or less from a 2" aluminum cap at the Section corner of sections 28 and 33 at the northwest corner of Tract 1, as conveyed to Brendan McMullen, per Deed Instrument 2024-005730, Polk County Deed Records, lying in the North Half of Section 33, Township 8 South, Range 4 West, Willamette Meridian, Polk County, Oregon, which point is also the City limits of Independence; Thence S 13°22'21" W 332.33 more or less to the southern line of the of land conveyed to the Georgia-Pacific Corporation by the Inman-Poulson Timber Corporation; Thence S 89°37'58" W 60 feet more or less to the West line of the Right-of-Way of the Southern Pacific Railroad; Thence N 13°22'21" E 332.33 feet more or less along the West Right of Way of the Southern Pacific Railway to the City limits of Independence; Thence N 89°37'58" E 60 feet more or less to the East line of the Right-of-Way of the Southern Pacific Railroad, which point is also the point of the beginning.



## CITY OF INDEPENDENCE MEMORANDUM

TO: Mayor and City Council  
FROM: Planning Manager Fred Evander  
MEETING DATE: December 9, 2025  
SUBJECT: Council Bill #2025-09, to Annex, Redesignate and Rezone 12.65 Acres at 6675 Corvallis Road along with the portion of the Southern Pacific Railroad adjacent to the property

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☐ Information Only

☒ Action Requested

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### *Statement of Issue:*

At the meeting of December 9, 2025, the Independence City Council will hold a public hearing to consider the annexation of a 12.65-acre portion of 6675 Corvallis Road (Tract 1 of Taxmap 8.4.33, Taxlot: 200) that is located east of the Southern Pacific Railroad, along with a portion of the 60-foot-wide right-of-way that is situated directly west of the site (see Attachment A of the Staff Report to see a depiction of the proposed annexation area). The 12.65-acre property will be designated as Public and zoned as Public Service (PS). The Southern Pacific Right-of-Way would not have a designation or zoning.

Following the Public Hearing, the Council may act on the annexation, integrating the proposed changes into current city planning documents.

### *Fiscal Impact:*

No direct fiscal impacts are anticipated as a result of the annexation, though the annexation will allow the development of the Surface Water Treatment Plant.

### *Options:*

The Council may:

- A. Approve CB #2025-09 as submitted
- B. Approve CB #2025-09 with amendments
- C. Take no action

### *Recommendation/Suggested Motion:*

Staff recommend approval of Option A.

### Suggested Motions:

"I move to read the proposed Ordinance, Council Bill #2025-09 to adopt AX | 2025-03, the text of which is contained in the Council packet, for the first time."

*Should the motion pass unanimously, a second motion would be in order:*

"I move to read the proposed Ordinance, Council Bill #2025-09 for the second time by title only."

*Should the motion pass, a third motion would be in order:*

"I move to adopt the proposed Ordinance, Council Bill #2025-09."

***Attachment:***

A. CB #2025-09 and Exhibits

Reviewed and Approved by: Kenna West, City Manager

**BEFORE THE CITY COUNCIL OF THE CITY OF INDEPENDENCE  
STATE OF OREGON, COUNTY OF POLK**

Annex, Redesignate and Rezone ]  
12.65 Acres at 6675 Corvallis Road ]  
along with a portion of the Southern ]  
Pacific Railroad west of the property ]

# ORDINANCE NO. 1629

**WHEREAS**, pursuant to ORS 222.111(2) and the City’s Development Code Sections 11.002(C) and 12.005, the City of Independence (“City”) initiated the annexation and redesignation/rezone of Map Number: 8.4.33; Taxlot: 200, 12.65 acres of property at 6675 Corvallis Road (“Subject Property”) along with a portion of the Southern Pacific rail right-of-way located west of the site by Resolution #25-1639 on September 23, 2025; and

**WHEREAS**, the Subject Property is an existing city-owned fee-simple property; and is: (1) located within the City of Independence Urban Growth Boundary; and (2) designated as Urban Reserve on the Polk County Comprehensive Plan Map and as Suburban Residential in the Polk County Zoning Code; and

**WHEREAS**, the request is to: (1) annex the Subject Property into the City of Independence; (2) apply the City Comprehensive Plan designation of Public and City zone of Public Services (PS) to the Subject Property; and

**WHEREAS**, the Subject Property is contiguous to the City of Independence City boundary, as required by ORS 222.111(1); and

**WHEREAS**, to ensure a more coherent City boundary in the area, the City voted to include the neighboring 60-foot-wide Southern Pacific railroad right-of-way in the annexation as part of Resolution #25-1639; and

**WHEREAS**, the railroad right-of-way is: (1) located within the City of Independence Urban Growth Boundary; and (2) designated as Urban Reserve on the Polk County Comprehensive Plan Map and as Suburban Residential in the Polk County Zoning Code; and

**WHEREAS**, the request is to: (1) annex the property into the City of Independence; and (2) apply the City Comprehensive Plan designation and Zoning of undesignated to the site; and

**WHEREAS**, the city provided notice of the annexation and rezone hearing to the Department of Land Conservation and Development on October 31, 2025; and

**WHEREAS**, a notice of the hearing was published in the local newspaper, twice, on November 26 and December 3, 2025, posted on the City website, mailed to property owners of lands within 250-feet of the site, and posted in four prominent locations; and

**WHEREAS**, the City Council conducted a properly noticed public hearing on December 9, 2025, that met the requirements of ORS 222.120(3), at which time interested parties and the general public had an opportunity to present and be heard on the matter; and

**WHEREAS**, at the close of the public hearing, the City Council determined that the evidence and argument presented in the public hearing and on the record showed that the requested annexation and redesignation/rezone complied with all applicable provisions of the City of Independence Development Code and state law, as explained in the findings contained in the Staff Report attached as Exhibit B;

**NOW, THEREFORE, THE CITY OF INDEPENDENCE DOES ORDAIN AS FOLLOWS:**

Section 1. Annexation. The Subject Property and adjacent railroad right-of-way described in Exhibit A, attached hereto and incorporated herein by this reference, is hereby declared annexed to the City of Independence.

Section 2. Redesignation of City-Owned Property. The Subject Property, owned by the City of Independence, is hereby redesignated from Polk County Future Land Use – Urban Reserve, to City – Future Land Use – Public. The Independence Comprehensive Plan Future Land Use map is hereby amended to conform to the changes enacted by this Ordinance.

Section 3. Redesignation of Railroad Right-of-Way. The portion of the railroad right-of-way shown in Exhibit A is hereby redesignated from Polk County Future Land Use – Urban Reserve, to City – Future Land Use – Undesignated.

Section 4. Rezone of City-Owned Property. The Subject Property, owned by the City of Independence, is hereby rezoned from Polk County Suburban Residential to City Public Services (PS). The Independence Zoning Map is hereby amended to conform to the changes enacted by this Ordinance.

Section 5. Rezone of Railroad Right-of-Way. The portion of the railroad right-of-way shown in Exhibit A is hereby redesignated from Polk County Suburban Residential to City – Undesignated.

Section 6. Findings. The City of Independence hereby adopts the above recitals, and the findings contained in the Staff Report, attached hereto as Exhibit B and incorporated herein by this reference, as the basis for this decision to annex and redesignate/rezone the Subject Property.

Section 7. Recordation. The City Recorder is hereby authorized and directed to: (1) make and submit to the Secretary of the State of Oregon, the assessor of Polk County, the County Clerk of Polk County, and the Department of Revenue, State of Oregon, a certified copy of this Ordinance; (2) provide notice of the final adoption of this annexation Ordinance to the subject parcel property owners, anyone who participated in the public hearing, and anyone who requested notice of this decision; and (3) provide notice to public utilities as directed by ORS 222.005.

Section 8. The Ordinance shall take effect 30 days after second reading and final passage, and the annexation will be effective on the same date, unless a later date is required pursuant to ORS 222.040.

READ for the first time: \_\_\_\_\_  
READ for the second time: \_\_\_\_\_  
APPROVED by Council: \_\_\_\_\_  
SIGNED by the Mayor: \_\_\_\_\_

ATTEST: \_\_\_\_\_ Kate Schwarzler, Mayor

\_\_\_\_\_  
Myra Russell, City Recorder

## EXHIBIT A

**LEGAL DESCRIPTION:** A portion of Tract 1 as conveyed to Brendan McMullen, per Deed Instrument 2024-005730, Polk County Deed Records, lying in the North Half of Section 33, Township 8 South, Range 4 West, Willamette Meridian, Polk County, Oregon, more particularly described as follows:

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015271, Polk County Deed Records, N 89°22'07" E 263.72 feet to a point; Thence along the East line of said Carr tract and the extension there of, N 00°31'17" W 239.37 feet to the point of beginning.

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**INDEPENDENCE**  
*Oregon's Story Begins Here*

**TYPE III ANNEXATION AND ZONE CHANGE  
(FILE NO. AX | 2025-03)  
STAFF REPORT**

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|                        |                                                                                                                                                                                                                                                                                                           |
|------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>MEETING DATE:</b>   | December 9, 2025                                                                                                                                                                                                                                                                                          |
| <b>RECOMMENDATION:</b> | <b>APPROVE WITH CONDITIONS</b>                                                                                                                                                                                                                                                                            |
| <b>FILE NUMBER:</b>    | AX   2025-03                                                                                                                                                                                                                                                                                              |
| <b>APPLICANT:</b>      | City of Independence                                                                                                                                                                                                                                                                                      |
| <b>REQUEST:</b>        | Annex, Redesignate and Rezone 12.65 Acres at 6675 Corvallis Road along with the portion of the Southern Pacific Railroad adjacent to the property                                                                                                                                                         |
| <b>PROPERTY:</b>       | Site Address: 6675 Corvallis Road (Tract 1)<br>Map Number: 8.4.33; Taxlot: 200<br><br>Site Address: Southern Pacific Right-of-Way<br>Map Number: 8.4.33, No Taxlot Number                                                                                                                                 |
| <b>ZONING:</b>         | 6675 Corvallis Road (Tract 1)<br>Existing: County – Suburban Residential (SR)<br>Proposed: City – Public Service (PS)<br><br>Unaddressed Right-of-Way<br>Existing: County – Suburban Residential (SR)<br>Proposed: City – Undesignated                                                                    |
| <b>CRITERIA:</b>       | Oregon State Planning Goals<br>Independence Comprehensive Plan<br>Independence Development Code (IDC)<br>-Subchapter 11: Administration<br>-Subchapter 12: Zone Changes and Plan Amendments<br>-Subchapter 14: Annexation                                                                                 |
| <b>CONTENTS:</b>       | I. Background and Process<br>II. Agency and Public Comments<br>III. Recommended Conditions of Approval<br>IV. Potential Council Actions<br>V. Staff Findings – Oregon State Planning Goals<br>VI. Staff Findings – Independence Comprehensive Plan<br>VII. Staff Findings – Independence Development Code |
| <b>ATTACHMENTS:</b>    | A. Annexation Map (and Detail of Area) (2 page)<br>B. Annexation Legal (2 pages)                                                                                                                                                                                                                          |

## **I. BACKGROUND AND PROCESS**

This proposal seeks to annex a 12.65-acre portion of 6675 Corvallis Road (Tract 1 of Taxmap 8.4.33, Taxlot: 200) that is located east of the Southern Pacific Railroad, along with a portion of the 60-foot-wide right-of-way that is located directly west of the site (see Attachment A for an illustration of the proposed annexation area). The 12.65-acre property would be designated as Public and zoned as Public Service (PS) and the Southern Pacific Right-of-Way would not have a designation or zoning.

## **II. AGENCY AND PUBLIC COMMENTS**

No public comments have been received as of the date of this Staff Report.

## **III. RECOMMENDED CONDITIONS OF APPROVAL**

One condition is proposed for the annexation and zone change:

**Condition 1: Future development will be required to meet City of Independence standards, including but not limited to the Independence Public Works Design Standards and the Independence Development Code.**

## **IV. STAFF FINDINGS – OREGON STATE PLANNING GOALS**

Annexations and changes to the Independence Comprehensive Plan and Zoning Map are required to meet the Oregon State Planning Goals. These goals are implemented through planning documents, such as the Independence Comprehensive Plan, Transportation System Plan, and Housing Needs Analysis, as well as infrastructure plans such as the water and wastewater master plans. Implementing regulations, such as the requirements of the Independence Development Code, also help to achieve these goals.

Consideration of the statewide planning goals is provided below:

**Goal 1. Citizen Participation.** The city has offered notice for the proposed annexation and rezone by:

- Mailing the notice to properties within 250 feet of the site.
- Posting the notice on the State Department of Land Conservation and Development “PAPA” website.
- Posting the notice on the City of Independence Planning Department website.
- Publishing the notice in the Polk County Itemizer-Observer.

The City Council will also discuss the proposed annexation and map change at a Public Hearing on December 9, 2025.

Given these items, individuals will have several opportunities to learn about the annexation and redesignation/rezone and to be involved in the process. This goal has been achieved.

**Goal 2. Land Use Planning.** Goal 2 of the Oregon State Planning Goals seeks to ensure that community plans and policies are consistent and crafted as part of a standard planning process (which includes the identification of issues and problems, the inventory of existing information, the evaluation of alternative courses of action, and the selection of an ultimate policy choice).

The proposed annexation effectively addresses these items. The property was included within the original Independence Urban Growth Boundary (in 1979) after the city weighed potential directions for the community to grow. Since that time, the city has consistently prepared for the future urbanization of the site. The current Water System Master Plan calls for the property to house a surface water treatment plant, and the the City recently used a condemnation process to acquire the property and begin preparation for the facility. All major city facilities plans (including the Transportation System Plan, Water System Master Plan and Wastewater System Facilities Plan) address the urbanization of the property.

To allow the development of the surface water treatment plant, the applicant looks to have the Public future land use designation and Public Service Zone apply to the area. The designation and zone are appropriate for the proposed use and match similar nearby classifications. The Public designation and Public Service zone are present both directly west and directly east of the property.

Based on these considerations, this goal has been achieved.

**Goal 5: Natural Resources, Scenic and Historic Areas, and Open Spaces.** Goal 5 of the Oregon State Planning Goals seeks “to protect natural resources and conserve scenic and historic areas and open spaces.” As part of this goal, local governments are intended to implement policies and programs that “protect natural resources and conserve scenic, historic, and open space resources for present and future generations.”

The area proposed for the annexation has been in the City of Independence Urban Growth Boundary since 1979 and does not contain any mapped wetlands or environmental resources, though hydric soils are noted in the area. The city will evaluate the site for wetlands prior to the development of the property and ensure that any future development provide notice to the Oregon Department of State Lands using the Wetland Land Use Notification process. Given these activities, this goal will be achieved.

**Goal 14: Urbanization.** Finally, Goal 14 of the Oregon State Planning Goals seeks “to provide for an orderly and efficient transition from rural to urban land use, to accommodate urban population and urban employment inside urban growth boundaries, to ensure efficient use of land, and to provide for livable communities.” The proposed annexation, redesignation and rezone effectively achieves this goal, ensuring that city facilities allow the City of Independence to accommodate urban population and employment, encourage the efficient use of land, and promote the development of a livable community. These items meet the intent of Goal 14.

Based on these considerations, the proposed changes have promoted the efficient use of urban land and incorporated opportunities for public feedback, all while effectively balancing considerations about housing, economic development, transportation, and the natural environment. This proposal satisfies the Oregon State Planning Goals.

## **V. STAFF FINDINGS - INDEPENDENCE COMPREHENSIVE PLAN**

An application for an annexation and redesignation/rezone must additionally be reviewed under the goals and policies of the Independence Comprehensive Plan. An analysis of the annexation and rezone considering these goals and policies is presented below.

### *Land Use*

GOAL: To encourage efficient land use, maintain land use designations appropriate to the

character of Independence and meet future land use needs.

**Staff Response:** The City of Independence Comprehensive Plan looks to create and apply land use regulations that promote the efficient use of land and honor the character of Independence. Among the policies in the plan to achieve this goal include updating and revising “land use designations when necessary to accommodate demonstrated need for changing circumstances” and zoning “annexed land consistent with the Comprehensive Plan designation, as well as any relevant Concept Plans adopted for the subject area.” This proposed annexation and redesignation/rezone is consistent with these intents.

The proposal would annex an area that is identified for a future surface water treatment plant in the Water System Master Plan. As such, the proposal would zone annexed land consistent with a relevant Concept Plan adopted for the area and would appropriately apply a zone to respond to changing circumstances associated with the site (created by the annexation of the land). The proposed designation and zone are proper for the character of Independence and will help to meet future land use needs. Given these items, this goal is achieved.

### *Urbanization*

GOAL: To provide for an orderly and efficient transition from rural to urban land.

**Staff Response:** The Urbanization goal seeks to promote the orderly and efficient transition of properties from rural to urban land uses. Key policies to implement this goal are to:

- Promote coordination with Polk County to manage the Urban Growth Boundary.
- Encourage uniformity between planning documents about expected land uses.
- Anticipate the impact of annexation on public facilities.

The proposed annexation, redesignation and rezone effectively achieves these policies.

The proposal seeks to annex land that has been in the Independence Urban Growth Boundary since 1979 and to develop the site with a surface water treatment plant to address future water needs in the community. All adopted facility plans address the future urbanization of the site. Given these items, the annexation and redesignation/rezone will achieve the goal and policies of the Urbanization Element.

### *Public Facilities*

...

**Staff Response:** Policies of the Public Facility Element look to:

- Implement facility plans.
- Limit the extension of utilities to areas outside of the city limits.

The proposal supports these intents.

The annexation, redesignation and rezone would bring recently acquired City land into the City of Independence and allow the community to work towards the construction of a surface water treatment plant on the site. This work would help the City perfect and utilize surface water rights to the Willamette River to accommodate future development.

## **VI. STAFF FINDINGS - INDEPENDENCE DEVELOPMENT CODE**

The proposed annexation and rezone is considered a Type III action under the Independence Development Code Section 11.002(C). The action requires a quasi-judicial review by the City Council, without a review by the Independence Planning Commission. Standards for the decision are presented in Subchapter 11 (Administrative Provisions), Subchapter 12 (Zone Changes and Plan Amendments) and Subchapter 14 (Annexations). These standards are presented below.

### *Subchapter 11: Administrative Provisions*

**Staff Response:** The application is a Type III action in the Independence Development Code. As such, the application requires a Public Hearing and decision by the Independence City Council.

The annexation request is subject to ORS 222.170. At the meeting of September 23, 2025, the City Council voted to pass Resolution #25-1639, to dispense with sending the question on the annexation to electors of the city. Following that decision, the city published notice of the hearing twice in the Polk County Itemizer-Observer, posted the project site as well as three other locations in the city (the Civic Center, library and Heritage Museum), and sent the notice to property owners within 250 feet of the annexation area. Given those activities, the proposal meets the standards in Subchapter 11, so long as the following condition is achieved:

**Condition 1:** Future development will be required to meet City of Independence standards, including but not limited to the Independence Public Works Design Standards and the Independence Development Code.

### *Subchapter 12: Zone Changes and Plan Amendments*

#### 12.005 Initiation of a Zone Change or Plan Amendment

A zone change or plan amendment may be initiated in any one of the following ways:

- A. The City Council may initiate such action by resolution. The resolution shall be forwarded to the City Manager, who shall set a date for a public hearing before the Planning Commission and give notice of such hearing as provided in this ordinance.
- B. The Planning Commission may initiate such action by resolution. The resolution shall be forwarded to the City Manager, who shall set a date for a public hearing before the Planning Commission and give notice of such hearing as provided in this ordinance.
- C. A property owner may initiate such action by petition for the owner's own property.

**Staff Response:** The Independence City Council initiated this zone change/plan amendment by resolution. To include a more appropriate boundary for the site, the City additionally chose to include a small part of the Southern Pacific right-of-way located west of the site in the proposal. This standard is met.

#### 12.010 Zone Change and Plan Amendment by Petition

Any property owner may initiate a zone change or plan amendment for the property that he or she owns by submitting to the City Recorder a petition bearing the following:

...

**Staff Response:** The City has submitted proper paperwork for the annexation and redesignation/rezone. The proposal would annex a portion of 6675 Corvallis Road, designate the property as Public, and rezone the site as Public Service (PS) (from its current zoning of County – Suburban Residential (SR)). The proposed designation and zone are appropriate given the City plan to construct a surface water treatment plant on the site, and the presence of Public Service land directly west and east of the site.

#### 12.020 Action by the City Council

Upon receipt of a recommendation from the Planning Commission for any zone change or plan amendment, the City Council shall hold a public hearing. The City Council shall base its decision upon the findings, conclusions and recommendations reached by the Planning Commission unless, by a preponderance of the evidence, it finds facts and reaches conclusions different from those reached by the Planning Commission. All zone changes or plan amendments shall be based on written findings. Any zone change or plan amendment shall be by ordinance. Any denial of a request for a zone change or plan amendment shall be by resolution.

**Staff Response:** No Planning Commission review is required for the annexation and redesignation/rezone per IDC Section 11.002(C). Written findings and an adopting ordinance will support a City Council decision on the application.

#### 12.025 Standards for Zone Changes

No zone change shall be approved by the Planning Commission or enacted by the City council unless it conforms to the Comprehensive Plan, including the Transportation System Plan, and at least one of the following standards is met:

- A. The zoning on the land for which the zone change is initiated is erroneous and the zone change would correct the error;
- B. Conditions in the neighborhood surrounding the land for which the zone change is initiated have changed to such a degree that the zoning is no longer appropriate and the zone change would conform to the new conditions of the neighborhood;
- C. There is a public need for land use of the kind for which the zone change is initiated and that public need can best be met by the zone change.

**Staff Response:** The proposed annexation would create a situation where the existing zoning for the site (County – Suburban Residential Zone) is no longer appropriate. As such, the annexation requires a concurrent zone change to correct the error.

Additionally, there is a public need for the land use that is best met by the zone change. Planning conducted as part of the Water System Master Plan named the 12.65-acre site as the preferred site for a surface water treatment plant. With the designation, the use of the Public Service zone is appropriate for the treatment plant.

Given these items, the annexation addresses both Criteria A and C above. This standard is met.

### *Subchapter 14: Annexation*

#### 14.030 Master Plan Requirement for Southwest Independence Concept Plan Area

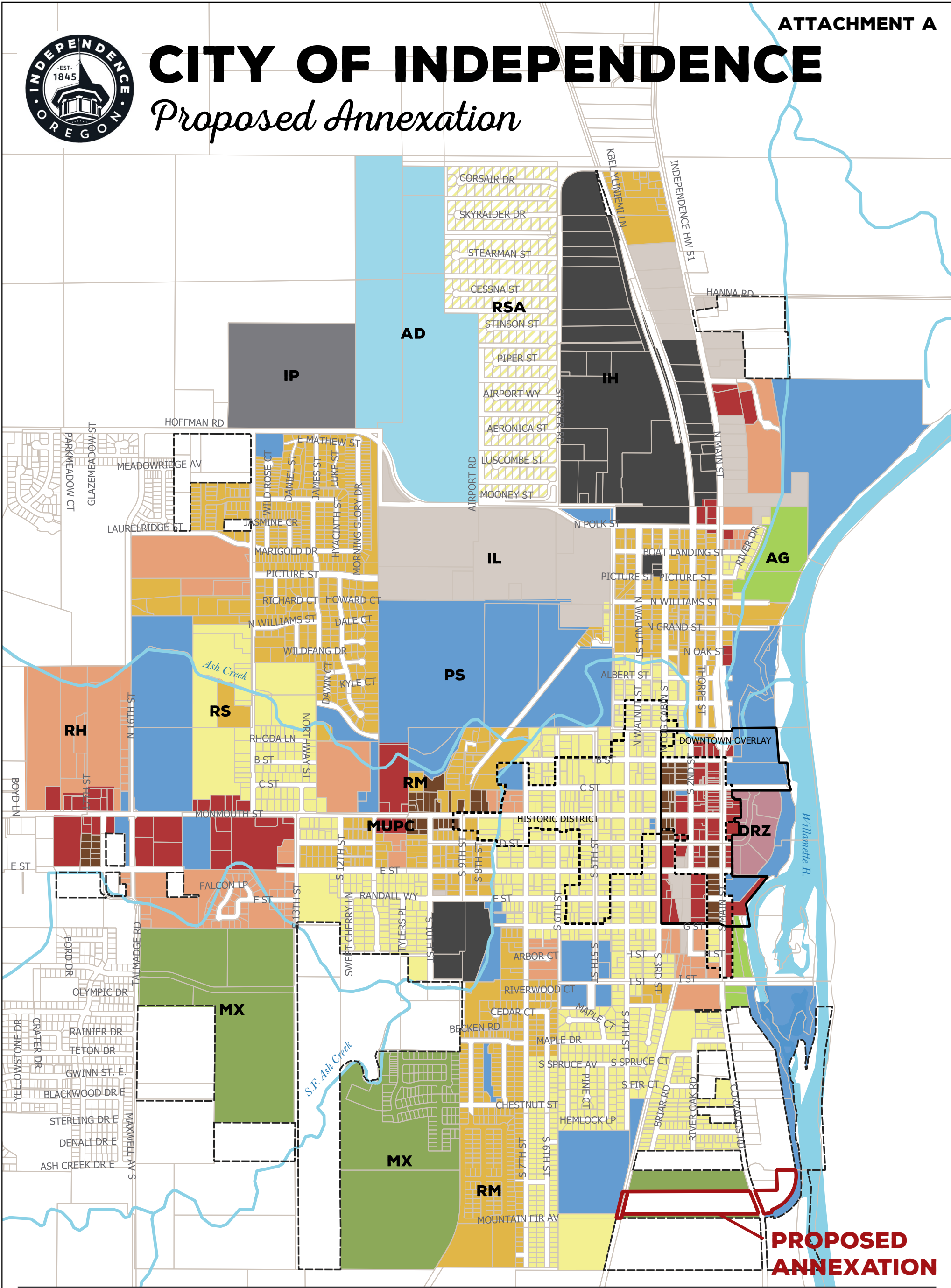
...

**Staff Response:** The annexation subchapter in the Independence Development Code (Subchapter 14) only deals with annexations that are within the Southwest Independence Concept Area. The proposed annexation site lies east of the Southwest Independence Concept Area boundary. As such, the chapter does not apply to this application.



# CITY OF INDEPENDENCE

## *Proposed Annexation*



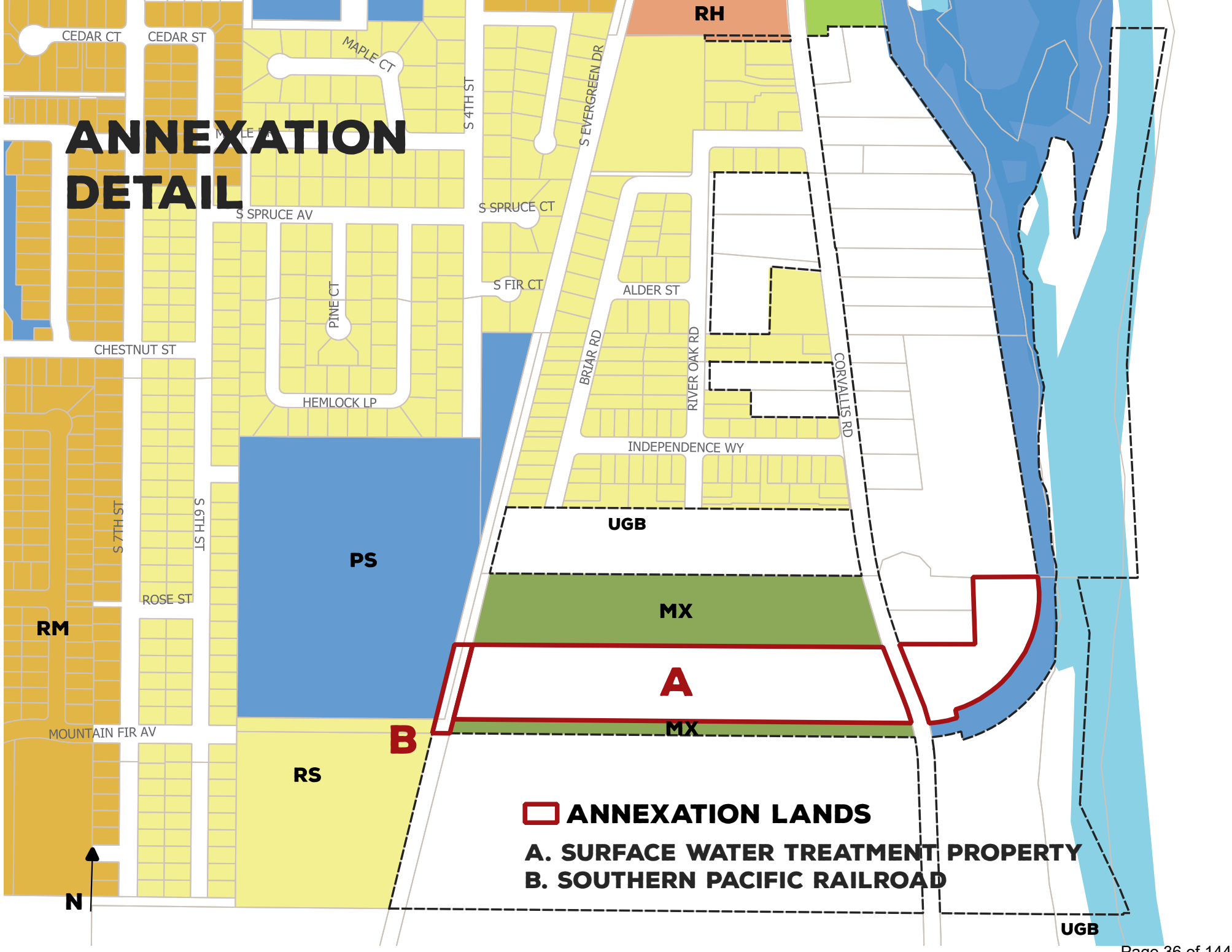
### LEGEND

#### ZONE

- Low-Density Residential (RS)
- Medium-Density Residential (RM)
- High-Density Residential (RH)
- Residential Single-Family Airpark Overlay (RSA)
- Mixed Residential (MX)

- Mixed-Use Pedestrian Friendly Commercial (MUPC)
- MUPC-Transitional (MUPC-T)
- Downtown Riverfront Zone (DRZ)
- Light Industrial (IL)
- Heavy Industrial (IH)
- Industrial Park (IP)
- Airport District (AD)

- Agricultural (AG)
- Public Service (PS)
- City Limits
- Urban Growth Boundary
- Downtown Overlay
- Historic District



## **Property Description**

**LEGAL DESCRIPTION:** A portion of Tract 1 as conveyed to Brendan McMullen, per Deed Instrument 2024-005730, Polk County Deed Records, lying in the North Half of Section 33, Township 8 South, Range 4 West, Willamette Meridian, Polk County, Oregon, more particularly described as follows:

Beginning at a 5/8" iron rod on the East Right of Way of the Southern Pacific Railway lying S 89°37'58" W 1186.26 feet and S 13°22'21" W 539.91 feet from a 2" aluminum cap at the Section corner of sections 28 and 33; Thence leaving said railway Right of Way, along the North line of that tract of land as conveyed to the City of Independence per Instrument 2005-3557, Polk County Deed Records, N 89°45'00" E 1618.91 feet to 5/8" iron rod on the West Right of Way line of Corvallis Road; Thence along said West Right of Way line, along a curve with a Radius of 686.20 feet, turning to the left (chord bears N 19°19'20" W 26.77 feet) with an arc length of 26.77 feet to a point; Thence N 20°35'35" W 269.27 feet to a point; Thence leaving said Right of Way line, along the South line of that tract of land as conveyed to Brendan McMullen per Instrument No. 2021-7276, Polk County Deed Records, S 89°32'51" W 1450.49 feet to a point on the East Right of Way line of the Southern Pacific Railway; Thence along said Right of Way line, S 13°22'21" W 280.53 feet to the point of beginning,

Together with A portion of Tract 1 as conveyed to Brendan McMullen, per Deed Instrument 2024-005730, Polk County Deed Records, lying in the North Half of Section 33, Township 8 South, Range 4 West, Willamette Meridian, Polk County, Oregon, more particularly described as follows:

Beginning at a point on the North line of Section 33 lying N 89°38'36" E 526.27 feet from a 2" aluminum cap at the Section corner of Sections 28 and 33; Thence N 89°38'36" E 221.22 feet to a 5/8" iron rod on the West line of that tract of land as conveyed to the City of independence per Instrument 2005-3557, Polk County Deed Records; Thence along said West Line the following 5 courses: S 06°21'01" E 25.00 feet to a point; Thence S 82°39'59" W 5.00 feet to a 5/8" iron rod; Thence along a curve with a radius of 423.34 feet, turning to the right (chord bears S 32°39'14" W 532.88 feet) with an arc length of 576.38 feet to a point; Thence S 18°20'32" E 30.00 feet to a point; Thence along a curve with a radius of 453.34 feet, turning to the right (chord bears S 78°02'36" W 100.84 feet) with an arc length of 101.05 feet to a 5/8" iron rod on the East Right of Way line of Corvallis Road; Thence along the said Right of Way line, along a curve with a radius of 746.20 feet, turning to the left (chord bears N 18°51'02" W 41.56 feet) with an arc length of 41.56 feet to a point; Thence N 20°35'35" W 256.95 feet to a 5/8" iron rod; Thence leaving said Right of way, along the South line of that Tract of land as conveyed to Ann M. Carr per Instrument No. 2004-

015271, Polk County Deed Records, N 89°22'07" E 263.72 feet to a point; Thence along the East line of said Carr tract and the extension there of, N 00°31'17" W 239.37 feet to the point of beginning.

Having an area of more or less, 12.65 Acres.

Together with a portion of the Southern Pacific Railroad Right-of-Way beginning at a 5/8" iron rod on the East Right of Way of the Southern Pacific Railway lying S 89°37'58" W 1186.26 feet and S 13°22'21" W 259.53 more or less from a 2" aluminum cap at the Section corner of sections 28 and 33 at the northwest corner of Tract 1, as conveyed to Brendan McMullen, per Deed Instrument 2024-005730, Polk County Deed Records, lying in the North Half of Section 33, Township 8 South, Range 4 West, Willamette Meridian, Polk County, Oregon, which point is also the City limits of Independence; Thence S 13°22'21" W 332.33 more or less to the southern line of the of land conveyed to the Georgia-Pacific Corporation by the Inman-Poulson Timber Corporation; Thence S 89°37'58" W 60 feet more or less to the West line of the Right-of-Way of the Southern Pacific Railroad; Thence N 13°22'21" E 332.33 feet more or less along the West Right of Way of the Southern Pacific Railway to the City limits of Independence; Thence N 89°37'58" E 60 feet more or less to the East line of the Right-of-Way of the Southern Pacific Railroad, which point is also the point of the beginning.



## CITY OF INDEPENDENCE MEMORANDUM

TO: Mayor and Council  
FROM: Planning Manager Fred Evander  
MEETING DATE: December 9, 2025  
SUBJECT: Resolution #25-1643  
Public Hearing Date for AX | 2026-01,  
Annexation of 46.7 acres Along S. 13<sup>th</sup>  
Street

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☐ Information Only

☒ Action Requested

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### Statement of Issue:

Consider Resolution #25-1643, to set a date to conduct a public hearing on the annexation and rezone of a 46.7-acre property along S. 13<sup>th</sup> Street. The property is comprised of Tax lots 1100 and 2100 of Map 8.4.29. See Exhibit A of the attached resolution for the map.

### Background and Discussion:

The City of Independence received a request from the owners of Tax lots 1100 and 2100 of Map 8.4.29 to annex and rezone 46.7 acres along S. 13<sup>th</sup> Street.

The attached resolution sets a public hearing date for the annexation and zone change and directs staff to provide the required public notice. The resolution satisfies ORS 222.120(2), which states that the Council may choose "to dispense with submitting the question of the proposed annexation to the electors of the city" and fix "a day for a public hearing before the legislative body at which time the electors of the city may appear and be heard on the question of annexation."

The Independence Development Code Section 11.002(C)(3) considers a request for an annexation and rezone as a Type III quasi-judicial action, when the actions are requested concurrently. A public hearing on the matter will be held by the City Council before a decision is made on the proposal. To protect the integrity of the decision-making process, City Councilors should avoid any ex parte (off-the-record) communications about the proposal.

### Options:

The Council may:

- A. Make a motion to approve Resolution 25-1643, to Set a Date for a Public Hearing to Consider the Annexation and Rezone of Tax lots 1100 and 2100 of Map 8.4.29 along S. 13<sup>th</sup> Street for February 10, 2026.
- B. Make a motion to approve Resolution 25-1643, to Set a Date for a Public Hearing to Consider the Annexation and Rezone of Tax lots 1100 and 2100 on Map 8.4.29 along S. 13<sup>th</sup> Street for another date.
- C. Take no action at this time.

**Fiscal Impact:**

No direct fiscal impact will occur as part of the action.

**Recommendation/Suggested Motion:**

Staff recommends approval of Option A.

Suggested motion: I move to approve Resolution 25-1643, a resolution to set a date for a Public Hearing on the annexation and rezone of 46.7 acres along S. 13<sup>th</sup> Street for February 10, 2026, and direct staff to provide proper notice for the hearing.

Revised and approved by: Kenna West, City Manager



ADOPTED by the City Council of the City of Independence, Oregon this 9<sup>th</sup> day of December 2025.

**CITY OF INDEPENDENCE, OREGON**

By \_\_\_\_\_  
Kate Schwarzler, Mayor

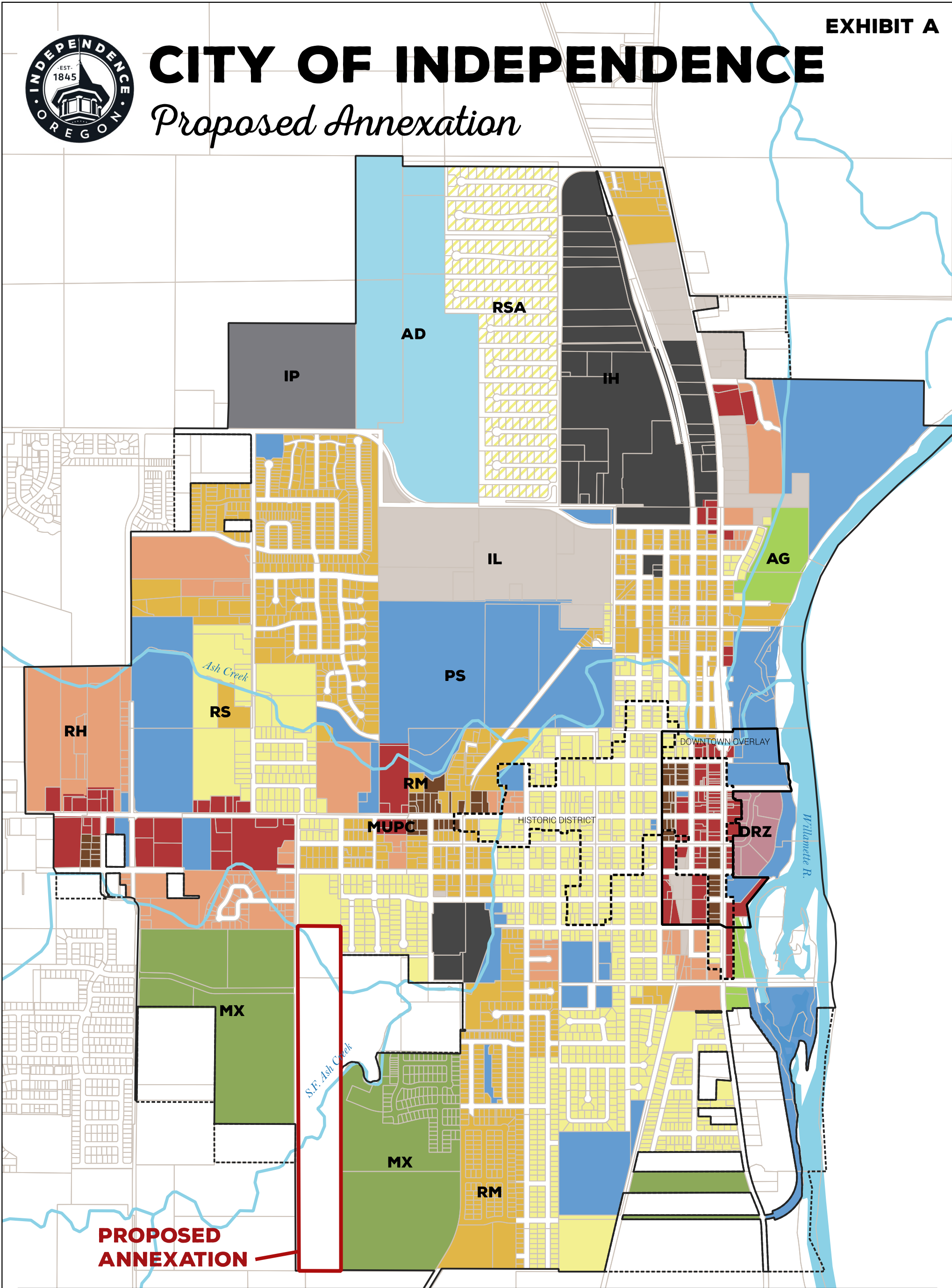
**ATTEST:**

By \_\_\_\_\_  
Myra Russell, City Recorder



# CITY OF INDEPENDENCE

## *Proposed Annexation*



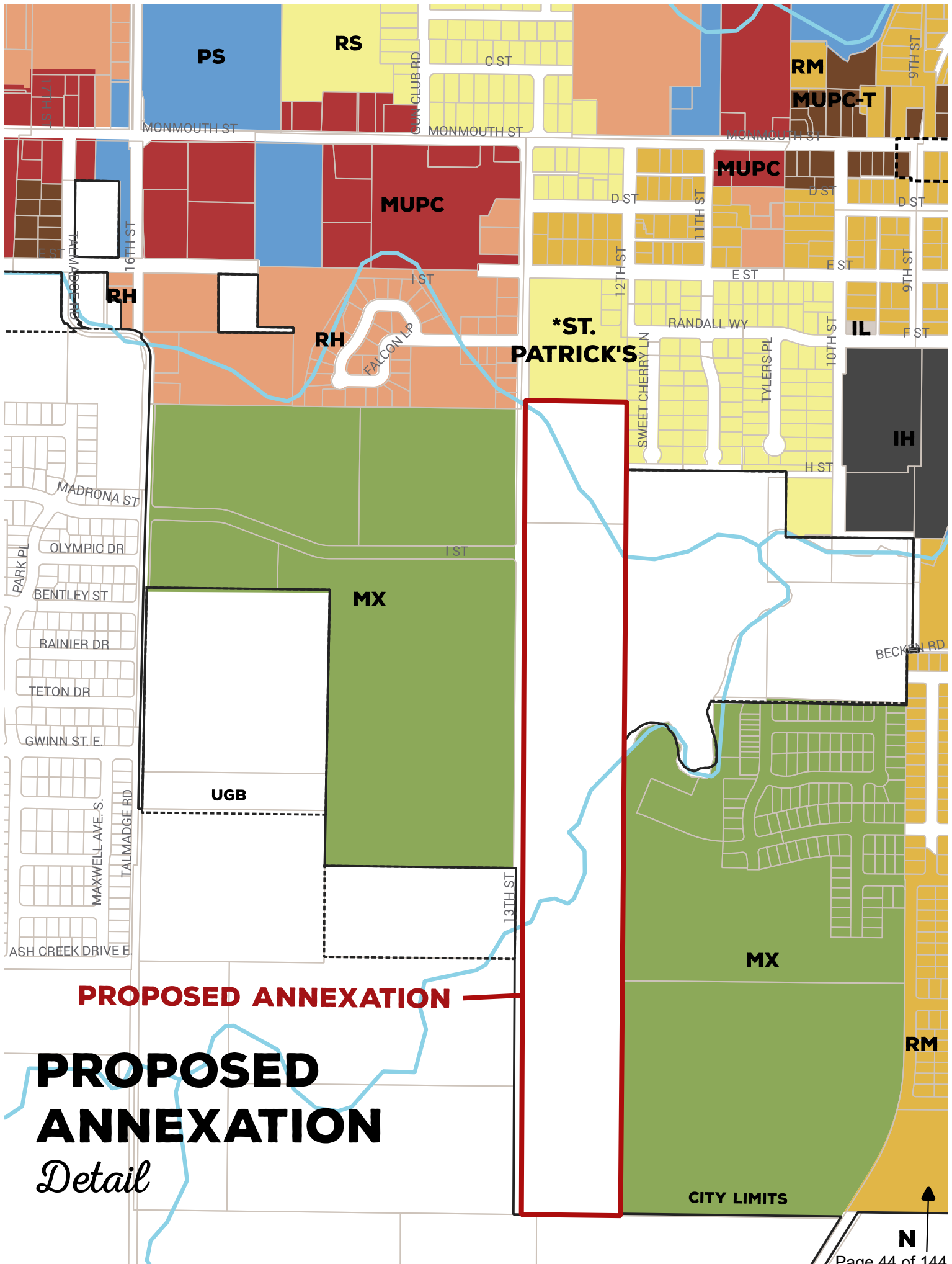
LEGEND

ZONE

- Low-Density Residential (RS)
- Medium-Density Residential (RM)
- High-Density Residential (RH)
- Residential Single-Family Airpark Overlay (RSA)
- Mixed Residential (MX)
- Mixed-Use Pedestrian Friendly Commercial (MUPC)

- MUPC-Transitional (MUPC-T)
- Downtown Riverfront Zone (DRZ)
- Light Industrial (IL)
- Heavy Industrial (IH)
- Industrial Park (IP)
- Airport District (AD)
- Agricultural (AG)

- Public Service (PS)
- City Limits
- Urban Growth Boundary
- Downtown Overlay
- Historic District





## CITY OF INDEPENDENCE MEMORANDUM

TO: Mayor and City Council  
FROM: Rob Moody, Finance Director Emeritus  
MEETING DATE: December 13, 2025  
SUBJECT: Finance Report – Q1 2025-26

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☒ Information Only

☐ Action Requested

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### ***Statement of Issue:***

To keep the City Council apprised of the City's financial condition and changes therein, the Finance Department provides quarterly reports comprised of budgetary statements and highlights and trends regarding financial impacts of recent Council actions. This report covers the first quarter of the 2025-26 fiscal year.

### ***Background:***

Attached for the Council's information and review is a short summary or dashboard reflecting the financial results and impacts of recent Council actions, including a brief narrative and supporting charts or graphs to help visualize trends or anomalies in the information as appropriate.

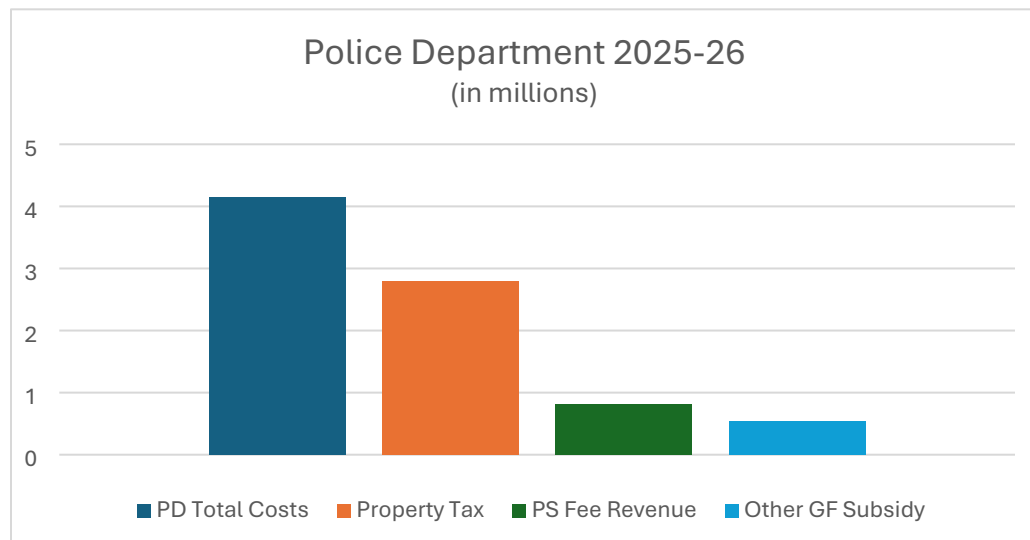
Also attached for review are reports reflecting budgeted and actual revenues and expenditures for each City fund. Variances noted in these reports highlight the difference between what is budgeted and what has been received or expended. All significant variances are reviewed by Finance Department staff and may result in corrective action through either a journal entry or an adjustment to the budget being brought to the Council.

Reviewed and Approved: Kenna West, City Manager

## Public Safety Fee

City staff monitors the Public Safety Fee administered through the utility bills. The fee was reduced to \$17/month effective July 1, 2025. The projected revenue to the City's Police Department for 2025-26 is \$816,000. Collections through the first quarter of fiscal year 2025-26 total \$218,256.

The Police Department's operating costs budgeted for fiscal year 2025-26 are approximately \$4.15 million. General Fund property tax revenue is estimated at \$2.8 million, which combined with the Public Safety Fee total of \$816 thousand results in a remaining subsidy from the General Fund of around \$534 thousand for fiscal year 2025-26.



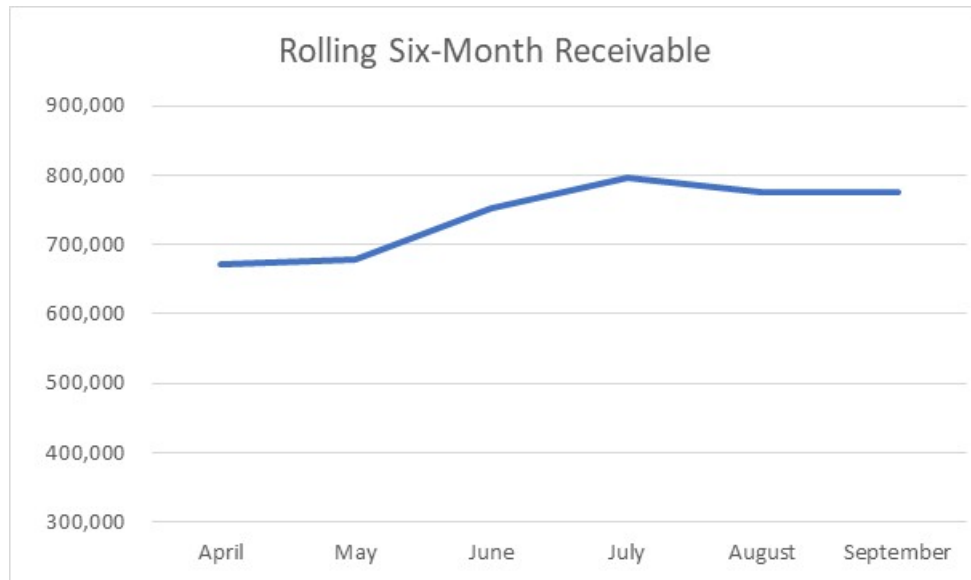
The Public Safety Fee provides for stability of funding to the City's Police Department. With shrinking resources in the General Fund, The Fee buffers the Department from inflationary costs of uniforms, ammunition, supplies, and equipment. The Fee also helps in planning for the future and providing a clear base for funding when considering staffing for the Department.

## Utility Rate Revenues

As of January 1, 2025, the city implemented a tiered rate structure for water usage to encourage conservation and more fairly allocate costs to high-usage accounts for their share of water. Since that time, we have seen an increase in amounts billed and accounts receivable overall. Ratios of current to delinquent balances remained steady until June, when current balances comprised only 84% of the total receivables. This rate of current to total receivables is still within a normal range given the last two years of history.

The table below highlights water billing and collection statistics over the last six months.

|                | Accts Receivable | Billed  | Collections % | AR % Current |
|----------------|------------------|---------|---------------|--------------|
| April 2025     | 670,598          | 609,251 | 96%           | 87%          |
| May 2025       | 678,092          | 613,561 | 99%           | 87%          |
| June 2025      | 751,922          | 656,220 | 89%           | 84%          |
| July 2025      | 796,531          | 728,853 | 93%           | 88%          |
| August 2025    | 776,123          | 689,056 | 103%          | 86%          |
| September 2025 | 775,009          | 691,814 | 100%          | 86%          |



The chart above illustrates the monthly water accounts receivable over the previous six months. The increase in receivables is reasonable given increased usage during the summer months, which then leveled off in September.

### Independent Audit of the City’s Financial Statements

The audit of the 2024-25 financial statements is nearly complete, and our auditors expect to present the financial statements to the Council in January 2026.

The City’s audited financial statements for fiscal year 2023–24 were formally presented to the City Council at its first meeting in April. As part of the audit process, the auditors identified some findings related to compliance with Oregon Local Budget Law. These findings primarily involved expenditures in certain departments or fund categories that exceeded the adopted budget authority.

**Attachment A** to this report outlines each audit finding, provides context for how it occurred, and details the City’s response or corrective actions. We have updated the information through Q1 of the current fiscal year indicating that all findings have been addressed. Preliminary balances for year end 2025-26 indicate no over-expenditure of budgetary limits.

### Debt Summary

The City continues to make all scheduled principal and interest payments on outstanding debt obligations. On most obligations, the principal is paid annually, and interest payments are made semi-annually.

The table below provides a summary of outstanding debt including original issue amount, principal and interest payments for the 2025-26 fiscal year, and balance outstanding as of the end of this fiscal year.

| Description                 | Original Amount | 2025-26 Principal | 2025-26 Interest | Balance 6/30/2026 |
|-----------------------------|-----------------|-------------------|------------------|-------------------|
| 2013 Gen Oblig Bonds        | \$5,255,000     | \$290,000         | \$111,719        | \$2,370,000       |
| 2013 Sewer Rev Bonds        | 2,900,000       | 90,000            | 52,250           | 1,595,000         |
| 2015 MINET FFC              | 4,145,000       | 250,000           | 72,850           | 1,700,000         |
| 2016 Water FFC              | 1,185,000       | 65,000            | 25,050           | 770,000           |
| 2016 FFC (ICC)              | 8,070,000       | 40,000            | 294,806          | 7,720,000         |
| 2017 FFC (ICC)              | 4,035,000       | 430,000           | 84,200           | 1,675,000         |
| 2017 MINET FFC              | 2,160,000       | 315,000           | 19,450           | 275,000           |
| 2019 Chase Loan (Wtr Rts)   | 800,000         | 83,092            | 9,164            | 262,870           |
| 2020 Chase Loan (Museum)    | 650,000         | 66,711            | 6,375            | 280,665           |
| 2020 MINET FFC              | 4,780,000       | 35,000            | 143,050          | 4,745,000         |
| 2021 Bus Oregon – Indy Lndg | 2,904,580       | 96,574            | 76,957           | 2,622,758         |
| 2017 CWSRF Loan - WWTP      | 6,810,429       | 1,745,661         | 127,830          | 6,528,416         |
| 2025 Umpqua LOC             | 7,500,000       | 0                 | 11,344           | 500,000           |

Four payments remain on the Museum Building loan, and the 2017 MINET FFC obligations will be paid off in fiscal year 2026-27. There are three remaining payments on the Water Rights Loan.

The question has been asked why there are multiple MINET obligations listed. There was originally a single MINET bond issued by the City of Independence. That original issue carried the ability to refinance portions of the original debt on certain dates specified in the bond documents. The city exercised those refinancing options at different times (2015, 2017, and 2020) to take advantage of favorable interest rates and provide for savings over the remaining life of the bonds. Each of those refinancings became a separate issue for purposes of accounting and reporting for the debt.

### Urban Renewal Agency Interfund Loans

There are several outstanding interfund loans between the Urban Renewal Projects Fund and other city funds. Each loan has scheduled annual or semi-annual payments of principal and interest until fully paid off. The following table indicates the annual payments due on each loan, the outstanding amounts at the end of the 2025-26 fiscal year, and the year in which each loan will be paid off.

| URA loan payable to: | 2025-26 Payment | Loan balance at 6/30/2026 | Final Maturity |
|----------------------|-----------------|---------------------------|----------------|
| General Fund         | \$200,000       | \$3,783,251               | 2034-35        |
| General Fund         | 2,204           | 4,375                     | 2027-28        |
| Econ Dev Loan Fund   | 14,465          | 14,393                    | 2026-27        |
| Econ Dev Loan Fund   | 14,501          | 28,784                    | 2027-28        |
| Sewer Fund           | 14,465          | 14,393                    | 2026-27        |
| Sewer Fund           | 29,001          | 57,572                    | 2027-28        |
| Trans SDC Fund       | 95,460          | 189,500                   | 2027-28        |
| Trans SDC Fund       | 45,392          | 207,881                   | 2030-31        |
| Water SDC Fund       | 6,566           | 13,036                    | 2027-28        |
| Water SDC Fund       | 34,417          | 157,617                   | 2030-31        |
| Sewer SDC Fund       | 9,866           | 19,584                    | 2027-28        |
| Sewer SDC Fund       | 51,853          | 237,473                   | 2030-31        |
| Storm SDC Fund       | 3,863           | 7,670                     | 2027-28        |
| Storm SDC Fund       | 979             | 4,480                     | 2030-31        |
| Parks SDC Fund       | 62,023          | 284,050                   | 2030-31        |

The repayment schedule for the URA loan from the General Fund was adjusted based on anticipated cash flows within the URA.

**MINET Receivable**

As of June 30, 2026, the City has recorded a receivable from MINET totaling \$7,865,000. For external financial reporting, in accordance with Generally Accepted Accounting Principles (GAAP), the City maintains an allowance for doubtful accounts in the same amount. This allowance was originally established due to concerns about MINET's ability to meet its obligations. There have been no amounts written off as uncollectible.

Since the renegotiated repayment schedule was implemented, MINET has made all scheduled payments to the City. We have budgeted to receive the next payment as scheduled in FY 2025-26.

**Master Fee Schedule**

The city has proposed revisions to the master fee schedule covering amounts charged to community members for services provided by city departments. Revisions were based on a review of cost of services provided and comparisons to other similar jurisdictions. The Council will have another work session in early 2026 and subsequently receive a resolution to adopt revised fees and charges.

**2026-27 Budget Preparation**

Staff has begun preparing budget worksheets for the 2026-27 fiscal year. These worksheets will be distributed to departments in mid-January so they can prepare their respective requests. The budget calendar will come to the Council for consideration at their January 13<sup>th</sup> meeting.

**City of Independence**  
**Auditor Findings related to FY 2023-24 Financial Statements**

| <b>Finding</b>                                                                                                                                                                                                                                                        | <b>How it occurred</b>                                                                                                                                                                                                                                                                               | <b>Corrective Action Plan</b>                                                                                                                                                                                                                                                                                          | <b>Estimated Date of Resolution</b>                                | <b>Status</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|---------------|
| 1 "Reserved for Future Expenditures" should not be included in the resolution making appropriations.                                                                                                                                                                  | The City's budget document details amounts held or reserved for future expenditures. Staff mistakenly included this level of detail in the budget resolution adopting the 2024-25 budget. These amounts should be rolled into ending fund balance and not specifically identified as "appropriated". | In preparing the 2025-26 FY budget adoption resolution, staff will make the appropriate adjustments in presentation to not indicate future reserved amounts as "appropriated" but rather roll them into ending balances. The City's budget document will continue to detail these amounts for communications purposes. | June 2025, with the preparation of the budget adoption resolution. | Complete      |
| 2 The City budgeted the Urban Renewal Projects Fund as an "operating fund" and included appropriations for contingency, but did not include appropriations for personnel services, materials and services, or capital outlay as are required for an "operating fund". | The City budgeted this fund as an operating fund as stated. Staff was unaware of this specific criteria and its application to the URA Projects Fund.                                                                                                                                                | In preparation of the City's FY 2025-26 budget, staff will appropriately budget the URA Projects Fund as a debt service fund as the only expenditures made from the fund are payments on interfund loans.                                                                                                              | June 2025, with the preparation of the budget adoption resolution. | Complete      |
| 3 Repayment of interfund loans should be budgeted as debt service in the funds that received the loan and are now repaying the loan to other funds.                                                                                                                   | The City budgeted interfund loan payments and receipts consistent with interfund transfers. Staff now understands this to be incorrect.                                                                                                                                                              | In preparation of the City's FY 2025-26 budget, staff will appropriately budget interfund loan payments as debt service in the paying fund, and as revenue in the receiving fund.                                                                                                                                      | June 2025, with the preparation of the budget adoption resolution. | Complete      |
| 4 Expenditures exceeded appropriations for the year ended June 30, 2024 as follows:<br>General Fund - Administration: \$57,585                                                                                                                                        | This over-expenditure relates to amounts spent for contract and professional services. Legal and audit fees both exceeded estimates per the budget even after adjustments mid-year. Further this department bore the cost of the contract finance director for much of the year.                     | Staff is monitoring department expenditures more closely in the current 2024-25 FY and will address potential over-expenditures with a budget adjustment to Council in May 2025.                                                                                                                                       | June 30, 2025                                                      | Complete      |
| General Fund - Finance: \$17,265                                                                                                                                                                                                                                      | This over-expenditure relates primarily to dues, memberships, and subscriptions that saw a significant increase in costs during the year and was not identified for a budget amendment.                                                                                                              | Staff is monitoring department expenditures more closely in the current 2024-25 FY and will address potential over-expenditures with a budget adjustment to Council in May 2025.                                                                                                                                       | June 30, 2025                                                      | Complete      |
| General Fund - Human Resources: \$9,694                                                                                                                                                                                                                               | This over-expenditure relates primarily to dues, memberships, and subscriptions that saw a significant increase in costs during the year, and other contractual services that were not identified for a budget amendment.                                                                            | Staff is monitoring department expenditures more closely in the current 2024-25 FY and will address potential over-expenditures with a budget adjustment to Council in May 2025.                                                                                                                                       | June 30, 2025                                                      | Complete      |
| General Fund - Building Inspection: \$11,509                                                                                                                                                                                                                          | This over-expenditure relates primarily to personnel costs for a part-time inspector that were not anticipated in the adopted budget and were not addressed with a budget amendment during the year.                                                                                                 | Staff is monitoring department expenditures more closely in the current 2024-25 FY and will address potential over-expenditures with a budget adjustment to Council in May 2025.                                                                                                                                       | June 30, 2025                                                      | Complete      |

|                                                                                   |                                                                                                                                                                                                                  |                                                                                                                                                                                                                            |               |          |
|-----------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------|
| Transportation Fund - Personnel Services: \$12,545                                | This over-expenditure occurred due to a mid-year reallocation of personnel costs in the General Fund across other funds.                                                                                         | Allocations have been refined for FY 2025-26 and will be monitored closely against budgeted levels. Staff is monitoring FY 2024-25 budgeted amounts and will address potential over-expenditures with a budget adjustment. | June 30, 2025 | Complete |
| Grants Fund - Capital Outlay: \$462,830                                           | This over-expenditure resulted from expenditure of ARPA funds on water infrastructure for which there was no budget adopted, and no budget adjustment made.                                                      | Staff is monitoring department expenditures more closely in the current 2024-25 FY and will address potential over-expenditures with a budget adjustment to Council in May 2025.                                           | June 30, 2025 | Complete |
| Information Services Equipment Fund - Materials and Services: \$37,291            | This fund is in the process of being closed to the General Fund - it is no longer being used for its original intended purpose. The adopted budget for 2023-24 did not properly identify funds for expenditures. | The fund is being closed in the 2024-25 fiscal year.                                                                                                                                                                       | June 30, 2025 | Complete |
| Tourism and Events Fund - Materials and Services: \$34,792                        | Over-expenditures in this fund were primarily the result of amounts spent for Indy Days and Summer Series events.                                                                                                | Staff is monitoring department expenditures more closely in the current 2024-25 FY and will address potential over-expenditures with a budget adjustment to Council in May 2025.                                           | June 30, 2025 | Complete |
| Parks SDC Fund - Capital Outlay: \$34,959                                         | There was no adopted budget for land improvements in this fund initially, and no budget amendment to provide for these expenditures.                                                                             | Staff is monitoring department expenditures more closely in the current 2024-25 FY and will address potential over-expenditures with a budget adjustment to Council in May 2025.                                           | June 30, 2025 | Complete |
| Facilities, Vehicle, and Equipment Replacement Fund - Personnel Services: \$1,847 | Personnel services slightly exceeded staff estimates for the end of the year and were not identified in time to provide for a budget amendment.                                                                  | Staff is monitoring department expenditures more closely in the current 2024-25 FY and will address potential over-expenditures with a budget adjustment to Council in May 2025.                                           | June 30, 2025 | Complete |
| Water Fund - Personnel Services: \$45,759                                         | This over-expenditure occurred due to a mid-year reallocation of personnel costs in the General Fund across other funds.                                                                                         | Allocations have been refined for FY 2025-26 and will be monitored closely against budgeted levels. Staff is monitoring FY 2024-25 budgeted amounts and will address potential over-expenditures with a budget adjustment. | June 30, 2025 | Complete |
| Water SDC Fund - Materials and Services: \$50                                     | Materials and services slightly exceeded staff estimates for the end of the year and were not identified in time to provide for a budget amendment.                                                              | Allocations have been refined for FY 2025-26 and will be monitored closely against budgeted levels. Staff is monitoring FY 2024-25 budgeted amounts and will address potential over-expenditures with a budget adjustment. | June 30, 2025 | Complete |
| Sewer Fund - Personnel Services: \$39,021                                         | This over-expenditure occurred due to a mid-year reallocation of personnel costs in the General Fund across other funds.                                                                                         | Allocations have been refined for FY 2025-26 and will be monitored closely against budgeted levels. Staff is monitoring FY 2024-25 budgeted amounts and will address potential over-expenditures with a budget adjustment. | June 30, 2025 | Complete |

CITY OF INDEPENDENCE  
COMBINED CASH INVESTMENT  
SEPTEMBER 30, 2025

COMBINED CASH ACCOUNTS

|                     |                                |                  |
|---------------------|--------------------------------|------------------|
| 999-00-10111        | CASH - UMPQUA CHECKING         | 1,649,985.85     |
| 999-00-10120        | CASH - LGIP - STATE OF OREGON  | 17,592,077.44    |
| TOTAL COMBINED CASH |                                | 19,242,063.29    |
| 999-00-10210        | CASH CLEARING - ACCOUNTS REC   | ( 13,904.85)     |
| 999-00-10220        | CASH CLEARING - MUNI COURT     | ( 255.00)        |
| 999-00-10230        | CASH CLEARING - UTILITIES      | ( 423.72)        |
| 999-00-10240        | CASH CLEARING - COMMUNITY DEVE | ( 2,900.00)      |
| 999-00-10250        | CASH CLEARING - BUSINESS LICEN | ( 90.00)         |
| 999-00-10101        | CASH BY FUND                   | ( 19,224,489.72) |

|                        |     |
|------------------------|-----|
| TOTAL UNALLOCATED CASH | .00 |
|------------------------|-----|

CASH ALLOCATION RECONCILIATION

|     |                                   |               |
|-----|-----------------------------------|---------------|
| 100 | ALLOCATION TO GENERAL FUND        | 354,745.98    |
| 215 | ALLOCATION TO FACILITIES & VEHICL | 1,133,349.32  |
| 220 | ALLOCATION TO STREET FUND         | 569,921.16    |
| 230 | ALLOCATION TO ECONOMIC DEVELO     | 769,254.99    |
| 235 | ALLOCATION TO TOURISM & EVENTS    | ( 56,320.01)  |
| 240 | ALLOCATION TO GRANT PROGRAMS      | 5,571,656.29  |
| 255 | ALLOCATION TO INFORMATION SERV    | ( .40)        |
| 310 | ALLOCATION TO GO BOND FUND        | 86,775.89     |
| 330 | ALLOCATION TO SPECIAL ASSESMEN    | 21,033.96     |
| 341 | ALLOCATION TO URBAN RENEWAL D     | 396,402.00    |
| 360 | ALLOCATION TO MINET DEBT SERVIC   | 372,231.32    |
| 420 | ALLOCATION TO STREET SDC FUND     | 1,046,242.83  |
| 425 | ALLOCATION TO PARKS CAPITAL RES   | 37,961.44     |
| 430 | ALLOCATION TO PARKS SDC FUND      | 417,898.81    |
| 435 | ALLOCATION TO CAPITAL PROJECTS    | 925,158.42    |
| 441 | ALLOCATION TO URBAN RENEWAL P     | ( 652,366.21) |
| 510 | ALLOCATION TO SEWER FUND          | 2,672,729.23  |
| 515 | ALLOCATION TO SEWER SDC FUND      | 835,421.18    |
| 530 | ALLOCATION TO WATER FUND          | 3,486,414.25  |
| 535 | ALLOCATION TO WATER SDC FUND      | 422,806.02    |
| 540 | ALLOCATION TO STORM DRAIN FUND    | 394,665.09    |
| 545 | ALLOCATION TO STORM DRAIN SDC     | 418,508.16    |

|                                |                  |
|--------------------------------|------------------|
| TOTAL ALLOCATIONS TO OTHER FUN | 19,224,489.72    |
| ALLOCATION FROM COMBINED CASH  | ( 19,224,489.72) |

|                                |     |
|--------------------------------|-----|
| ZERO PROOF IF ALLOCATIONS BALA | .00 |
|--------------------------------|-----|

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

GENERAL FUND

ASSETS

|              |                           |              |              |
|--------------|---------------------------|--------------|--------------|
| 100-00-10101 | CASH BY FUND              | 354,745.98   |              |
| 100-00-10111 | CASH - UMPQUA CHECKING    | 2,091.41     |              |
| 100-00-10112 | CASH - UMPQUA CONSTRUCTI  | 9,791.12     |              |
| 100-00-10115 | CASH - ASSET FORFEITURE   | 7,910.34     |              |
| 100-00-10116 | CASH - XPRESS CHECKING    | 246,243.32   |              |
| 100-00-10130 | PETTY CASH                | 636.17       |              |
| 100-00-12111 | PROPERTY TAXES RECEIVABL  | 113,585.63   |              |
| 100-00-12120 | ACCOUNTS RECEIVABLE       | 305,353.57   |              |
| 100-00-12121 | ACCOUNTS RECEIVABLE- BUSI | 74,786.49    |              |
| 100-00-12123 | COURT UNAPPLIED PAYMENTS  | ( 349.15)    |              |
| 100-00-12124 | LEASE RECEIVABLE          | 23,554.20    |              |
| 100-00-12130 | PREPAID EXPENSE           | 46,607.09    |              |
| 100-00-13441 | INTERFUND LOAN TO URBAN R | 3,875,940.03 |              |
|              |                           |              |              |
|              | TOTAL ASSETS              |              | 5,060,896.20 |

LIABILITIES AND EQUITY

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

GENERAL FUND

LIABILITIES

|                   |                           |             |            |
|-------------------|---------------------------|-------------|------------|
| 100-00-21110      | ACCOUNTS PAYABLE          | 19,442.61   |            |
| 100-00-21200      | WAGES PAYABLE             | 69,676.00   |            |
| 100-00-21320      | DEFERRED COMP WITHHELD P  | 30.50       |            |
| 100-00-21330      | CAFE WITHHELD PAYABLE     | 3.80        |            |
| 100-00-21340      | LEMLA WITHHELD PAYABLE    | ( 11.00)    |            |
| 100-00-21361      | STATE ASSESSMENTS PAYABL  | ( 193.82)   |            |
| 100-00-21362      | COUNTY ASSESSMENTS PAYA   | ( 142.28)   |            |
| 100-00-21363      | SCFA ASSESSMENTS PAYABLE  | ( 43.00)    |            |
| 100-00-21370      | UNION DUES WITHHELD PAYAB | 1,769.21    |            |
| 100-00-21390      | MISC PAYROLL DEDUCTIONS P | ( 1,009.01) |            |
| 100-00-21400      | BENEFITS PAYABLE          | 600.00      |            |
| 100-00-21410      | PERS PAYABLE              | 26,192.96   |            |
| 100-00-21421      | HEALTH INSURANCE PAYABLE  | 13,751.60   |            |
| 100-00-21422      | DENTAL INSURANCE PAYABLE  | 1,229.10    |            |
| 100-00-21423      | LIFE INSURANCE PAYABLE    | 65.26       |            |
| 100-00-21424      | LTD INSURANCE PAYABLE     | 47.10       |            |
| 100-00-21430      | WORKERS COMP PAYABLE      | 13.10       |            |
| 100-00-21440      | MSA VEBA PAYABLE          | 146.80      |            |
| 100-00-21510      | STATE INCOME TAX WITHHELD | ( .05)      |            |
| 100-00-21520      | FEDERAL INCOME TAX WITHHE | ( 6,626.65) |            |
| 100-00-21530      | FICA PAYABLE              | 1,114.99    |            |
| 100-00-21540      | SUTA PAYABLE              | 67.99       |            |
| 100-00-21550      | FUTA PAYABLE              | 6,341.97    |            |
| 100-00-21560      | OR PAID LEAVE PAYABLE     | 5.00        |            |
| 100-00-21612      | UTILITY ROUNDING PROGRAM  | 5.63        |            |
| 100-00-21620      | DEVELOPER DEPOSITS        | 191,940.86  |            |
| 100-00-21630      | BUILDING PERMIT SURCHARG  | 4,673.11    |            |
| 100-00-21650      | BAIL / COURT DEPOSIT      | ( 437.00)   |            |
| 100-00-21660      | RESTITUTION PAYABLE       | 240.00      |            |
| 100-00-22630      | DEFERRED INFLOW - LEASES  | 21,940.10   |            |
| 100-00-22700      | PERS LIABILITY RESERVE    | ( .32)      |            |
| 100-00-25300      | DEFERRED/UNEARNED REVEN   | 312,042.41  |            |
| TOTAL LIABILITIES |                           |             | 662,876.97 |

FUND EQUITY

|                              |                         |               |              |
|------------------------------|-------------------------|---------------|--------------|
| 100-00-32400                 | ASSIGNED FUND BALANCE   | 327,210.30    |              |
| 100-00-32500                 | UNASSIGNED FUND BALANCE | 976,143.24    |              |
| 100-00-35000                 | GAAP ADJUSTMENTS        | 3,875,940.03  |              |
| REVENUE OVER EXPENDITUR      |                         | ( 781,274.34) |              |
| BALANCE - CURRENT DATE       |                         | ( 781,274.34) |              |
| TOTAL FUND EQUITY            |                         |               | 4,398,019.23 |
| TOTAL LIABILITIES AND EQUITY |                         |               | 5,060,896.20 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

|              |                                | PERIOD ACTUAL | YTD ACTUAL   | BUDGET       | UNEARNED      | PCNT    |
|--------------|--------------------------------|---------------|--------------|--------------|---------------|---------|
|              | ADMINISTRATION                 |               |              |              |               |         |
| 100-11-41110 | PROPERTY TAXES - CURRENT       | .00           | 12,793.08    | 2,746,000.00 | 2,733,206.92  | .5      |
| 100-11-41120 | PROPERTY TAXES - PRIOR         | 6,991.13      | 24,763.07    | 40,000.00    | 15,236.93     | 61.9    |
| 100-11-41130 | PAYMENT IN LIEU OF TAX         | .00           | .00          | 18,000.00    | 18,000.00     | .0      |
| 100-11-41410 | FRANCHISE FEE - ELECTRICITY    | 46,863.27     | 145,257.89   | 515,000.00   | 369,742.11    | 28.2    |
| 100-11-41420 | FRANCHISE FEE - NATURAL GAS    | .00           | .00          | 120,000.00   | 120,000.00    | .0      |
| 100-11-41430 | FRANCHISE FEE - SOLID WASTE    | 11,069.90     | 32,425.76    | 124,000.00   | 91,574.24     | 26.2    |
| 100-11-41440 | FRANCHISE FEE - TELEPHONE      | 38,788.34     | 79,330.67    | 30,000.00    | ( 49,330.67)  | 264.4   |
| 100-11-41450 | FRANCHISE - CABLE              | 254.18        | 4,770.20     | 22,000.00    | 17,229.80     | 21.7    |
| 100-11-41460 | FRANCHISE FEES - DATA          | ( 38,788.34)  | ( 38,788.34) | 70,000.00    | 108,788.34    | ( 55.4) |
| 100-11-41620 | MARIJUANA TAX - LOCAL          | .00           | .00          | 25,000.00    | 25,000.00     | .0      |
| 100-11-42210 | STATE LIQUOR TAX               | 13,524.50     | 42,593.18    | 160,000.00   | 117,406.82    | 26.6    |
| 100-11-42220 | STATE CIGARETTE TAX            | 494.81        | 1,476.04     | 6,000.00     | 4,523.96      | 24.6    |
| 100-11-42240 | STATE MARIJUANA TAX            | .00           | .00          | 15,000.00    | 15,000.00     | .0      |
| 100-11-42250 | STATE REVENUE SHARING          | .00           | 29,292.58    | 110,000.00   | 80,707.42     | 26.6    |
| 100-11-43200 | LICENSES, PERMITS & FEES       | 255.00        | 295.00       | 1,000.00     | 705.00        | 29.5    |
| 100-11-43201 | LIQUOR LICENSES                | 35.00         | 70.00        | 1,500.00     | 1,430.00      | 4.7     |
| 100-11-43202 | BUSINESS LICENSES              | 95.00         | 120.00       | 2,500.00     | 2,380.00      | 4.8     |
| 100-11-44100 | CHARGES FOR SERVICES           | 4,989.00      | 4,989.00     | .00          | ( 4,989.00)   | .0      |
| 100-11-44110 | LIEN SEARCH FEES               | 550.00        | 1,125.00     | 3,000.00     | 1,875.00      | 37.5    |
| 100-11-45200 | CASH DONATIONS - UNDESIGNATED  | 300.00        | 870.00       | .00          | ( 870.00)     | .0      |
| 100-11-46100 | INTEREST INCOME                | 2,105.94      | 9,886.81     | 50,000.00    | 40,113.19     | 19.8    |
| 100-11-46613 | SDC ADMIN FEE                  | .00           | .00          | 5,000.00     | 5,000.00      | .0      |
| 100-11-46650 | ADMIN TECHNOLOGY FEE           | 78.32         | 78.32        | 1,000.00     | 921.68        | 7.8     |
| 100-11-47400 | REFUNDS & REIMBURSEMENTS       | .00           | 4,084.28     | .00          | ( 4,084.28)   | .0      |
| 100-11-47600 | SALE OF CAPITAL ASSETS         | .00           | .00          | 250,000.00   | 250,000.00    | .0      |
| 100-11-47800 | CASH OVER/SHORT                | 5.00          | 24.00        | .00          | ( 24.00)      | .0      |
| 100-11-47900 | OTHER REVENUE                  | .00           | 20.00        | 5,000.00     | 4,980.00      | .4      |
| 100-11-48130 | INTERFUND LOAN REPAYMENT - PRI | .00           | .00          | 204,000.00   | 204,000.00    | .0      |
| 100-11-49000 | TRANSFERS IN                   | 43,177.16     | 131,936.22   | .00          | ( 131,936.22) | .0      |
| 100-11-49230 | TRANSFERS IN - ED LOAN FUND    | .00           | .00          | 841,784.00   | 841,784.00    | .0      |
| 100-11-49510 | TRANSFER IN - SEWER            | .00           | .00          | 202,300.00   | 202,300.00    | .0      |
| 100-11-49530 | TRANSFER IN - WATER            | .00           | .00          | 423,296.00   | 423,296.00    | .0      |
| 100-11-49540 | TRANSFER IN - STORM            | .00           | .00          | 49,200.00    | 49,200.00     | .0      |
|              | TOTAL ADMINISTRATION           | 130,788.21    | 487,412.76   | 6,040,580.00 | 5,553,167.24  | 8.1     |

BUILDING INSPECTION

|              |                           |          |           |            |            |       |
|--------------|---------------------------|----------|-----------|------------|------------|-------|
| 100-15-43231 | BUILDING PERMITS          | 2,301.53 | 4,809.28  | 120,000.00 | 115,190.72 | 4.0   |
| 100-15-43232 | MECHANICAL PERMITS        | 711.15   | 2,838.75  | 8,000.00   | 5,161.25   | 35.5  |
| 100-15-43233 | PLUMBING PERMITS          | 970.00   | 2,413.00  | 20,000.00  | 17,587.00  | 12.1  |
| 100-15-43234 | SIGN PERMITS              | .00      | 975.00    | 100.00     | ( 875.00)  | 975.0 |
| 100-15-43235 | FIRE & LIFE PERMITS       | .00      | 59.70     | 21,000.00  | 20,940.30  | .3    |
| 100-15-43237 | FENCE PERMITS             | .00      | 105.00    | .00        | ( 105.00)  | .0    |
| 100-15-43253 | PLAN CHECK FEES           | 584.82   | 2,128.19  | 48,000.00  | 45,871.81  | 4.4   |
| 100-15-46650 | BUILDINGTECHNOLOGY FEE    | 104.38   | 459.20    | 3,520.00   | 3,060.80   | 13.1  |
|              | TOTAL BUILDING INSPECTION | 4,671.88 | 13,788.12 | 220,620.00 | 206,831.88 | 6.3   |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

|                                  |                                 | GENERAL FUND  |            |            |              |      |
|----------------------------------|---------------------------------|---------------|------------|------------|--------------|------|
|                                  |                                 | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEARNED     | PCNT |
| <u>INFORMATION SERVICES (IT)</u> |                                 |               |            |            |              |      |
| 100-18-44100                     | CHARGES FOR SERVICES            | .00           | 16,083.00  | 170,000.00 | 153,917.00   | 9.5  |
|                                  | TOTAL INFORMATION SERVICES (IT) | .00           | 16,083.00  | 170,000.00 | 153,917.00   | 9.5  |
| <u>POLICE</u>                    |                                 |               |            |            |              |      |
| 100-21-42330                     | CENTRAL SCHOOL DISTR./SRO       | .00           | .00        | 120,000.00 | 120,000.00   | .0   |
| 100-21-43154                     | IMPOUNDS & FORFEITURES          | .06           | .20        | 100.00     | 99.80        | .2   |
| 100-21-43203                     | DOG LICENSES                    | 575.00        | 1,901.00   | 9,000.00   | 7,099.00     | 21.1 |
| 100-21-43210                     | PUBLIC SAFETY FEE               | 67,898.00     | 203,568.40 | 816,000.00 | 612,431.60   | 25.0 |
| 100-21-43251                     | POUND FEES                      | .00           | 35.00      | 1,000.00   | 965.00       | 3.5  |
| 100-21-43252                     | UIV IMPOUND FEE                 | .00           | 375.00     | .00        | ( 375.00)    | .0   |
| 100-21-44100                     | CHARGES FOR SERVICES            | 1,207.18      | 17,036.07  | 40,000.00  | 22,963.93    | 42.6 |
| 100-21-47900                     | OTHER REVENUE                   | .00           | 655.00     | 3,000.00   | 2,345.00     | 21.8 |
|                                  | TOTAL POLICE                    | 69,680.24     | 223,570.67 | 989,100.00 | 765,529.33   | 22.6 |
| <u>MUNICIPAL COURT</u>           |                                 |               |            |            |              |      |
| 100-22-43000                     | FINES, LICENSES & FEES          | 880.18        | 950.18     | 2,400.00   | 1,449.82     | 39.6 |
| 100-22-43101                     | COURT FINES                     | 385.35        | 1,271.67   | 10,000.00  | 8,728.33     | 12.7 |
| 100-22-43151                     | TRAFFIC FINES                   | 6,707.56      | 22,610.72  | 70,000.00  | 47,389.28    | 32.3 |
|                                  | TOTAL MUNICIPAL COURT           | 7,973.09      | 24,832.57  | 82,400.00  | 57,567.43    | 30.1 |
| <u>ECONOMIC DEVELOPMENT</u>      |                                 |               |            |            |              |      |
| 100-41-42000                     | INTERGOVERNMENTAL REVENUES      | 72,447.54     | 72,447.54  | .00        | ( 72,447.54) | .0   |
|                                  | TOTAL ECONOMIC DEVELOPMENT      | 72,447.54     | 72,447.54  | .00        | ( 72,447.54) | .0   |
| <u>COMMUNITY DEVELOPMENT</u>     |                                 |               |            |            |              |      |
| 100-45-43254                     | DEVELOPMENT FEES                | .00           | .00        | 10,000.00  | 10,000.00    | .0   |
| 100-45-43256                     | PLANNING FEES                   | 500.00        | 4,410.00   | .00        | ( 4,410.00)  | .0   |
|                                  | TOTAL COMMUNITY DEVELOPMENT     | 500.00        | 4,410.00   | 10,000.00  | 5,590.00     | 44.1 |
| <u>TOTAL SOURCE 50</u>           |                                 |               |            |            |              |      |
| 100-50-42400                     | INTERGOVERNMENTAL - OTHER       | .00           | .00        | 65,000.00  | 65,000.00    | .0   |
| 100-50-44100                     | CHARGES FOR SERVICES            | 432.60        | 432.60     | 3,000.00   | 2,567.40     | 14.4 |
| 100-50-47400                     | REFUNDS & REIMBURSEMENTS        | 2,390.00      | 2,390.00   | .00        | ( 2,390.00)  | .0   |
|                                  | TOTAL SOURCE 50                 | 2,822.60      | 2,822.60   | 68,000.00  | 65,177.40    | 4.2  |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

|                    |                               | GENERAL FUND  |            |              |              |      |
|--------------------|-------------------------------|---------------|------------|--------------|--------------|------|
|                    |                               | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEARNED     | PCNT |
|                    |                               |               |            |              |              |      |
| <u>LIBRARY</u>     |                               |               |            |              |              |      |
| 100-51-42400       | INTERGOVERNMENTAL - OTHER     | .00           | 2,751.00   | .00          | ( 2,751.00)  | .0   |
| 100-51-44100       | CHARGES FOR SERVICES          | 144.89        | 551.95     | .00          | ( 551.95)    | .0   |
| TOTAL LIBRARY      |                               | 144.89        | 3,302.95   | .00          | ( 3,302.95)  | .0   |
| <u>PARKS</u>       |                               |               |            |              |              |      |
| 100-53-45300       | DESIGNATED/RESTRICTED DONATIO | .00           | 1,851.00   | .00          | ( 1,851.00)  | .0   |
| 100-53-47201       | RENT - CAMPGROUND             | 90.00         | 390.00     | .00          | ( 390.00)    | .0   |
| 100-53-47202       | RENT - PARKING LOT            | .00           | 360.00     | .00          | ( 360.00)    | .0   |
| 100-53-47203       | RENT - WATER TOWER            | .00           | 5,610.86   | 27,000.00    | 21,389.14    | 20.8 |
| 100-53-47209       | RENT - OTHER                  | 413.88        | 731.93     | .00          | ( 731.93)    | .0   |
| TOTAL PARKS        |                               | 503.88        | 8,943.79   | 27,000.00    | 18,056.21    | 33.1 |
| TOTAL FUND REVENUE |                               | 289,532.33    | 857,614.00 | 7,607,700.00 | 6,750,086.00 | 11.3 |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

|                                             | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEXPENDED | PCNT  |
|---------------------------------------------|---------------|------------|------------|------------|-------|
| <u>ADMINISTRATION</u>                       |               |            |            |            |       |
| 100-11-51100 SALARIES & WAGES               | 9,207.57      | 28,096.65  | 71,000.00  | 42,903.35  | 39.6  |
| 100-11-52100 EMPLOYEE BENEFITS              | 5,485.73      | 16,723.02  | 46,000.00  | 29,276.98  | 36.4  |
| 100-11-61150 REPAIRS & MAINTENANCE - EQUIP  | .00           | 37.95      | .00 (      | 37.95)     | .0    |
| 100-11-61200 RENT & LEASE PAYMENTS          | 774.24        | 1,157.74   | 5,000.00   | 3,842.26   | 23.2  |
| 100-11-61300 PROPERTY TAXES PAID            | .00           | .00        | 6,000.00   | 6,000.00   | .0    |
| 100-11-61510 UTILITIES - ELECTRIC           | 1,840.22      | 1,840.22   | 12,000.00  | 10,159.78  | 15.3  |
| 100-11-61520 UTILITIES - GARBAGE            | 18.95         | 37.90      | 250.00     | 212.10     | 15.2  |
| 100-11-61530 UTILITIES - GAS                | 13.78         | 30.36      | 250.00     | 219.64     | 12.1  |
| 100-11-61540 UTILITIES - TELEPHONE/FAX      | 318.85        | 710.55     | 3,500.00   | 2,789.45   | 20.3  |
| 100-11-61810 INSURANCE - PROPERTY           | .00           | 995.57     | 1,600.00   | 604.43     | 62.2  |
| 100-11-61820 INSURANCE - GENERAL LIABILITY  | 2,250.00      | 3,617.86   | 6,000.00   | 2,382.14   | 60.3  |
| 100-11-61830 INSURANCE - AUTO               | .00           | 1,911.71   | 4,000.00   | 2,088.29   | 47.8  |
| 100-11-62110 POSTAGE                        | .00           | 88.96      | 1,000.00   | 911.04     | 8.9   |
| 100-11-62120 GENERAL OFFICE SUPPLIES        | 48.91         | 108.30     | 2,000.00   | 1,891.70   | 5.4   |
| 100-11-62201 GENERAL OPERATING SUPPLIES     | 1,897.91      | 3,026.82   | 500.00 (   | 2,526.82)  | 605.4 |
| 100-11-62221 FUEL                           | .00           | 20.14      | .00 (      | 20.14)     | .0    |
| 100-11-62291 OTHER OPERATING SUPPLIES       | .00           | 150.00     | 5,000.00   | 4,850.00   | 3.0   |
| 100-11-63100 CONTRACT & PROFESSIONAL SERVI  | .00           | 2,075.00   | .00 (      | 2,075.00)  | .0    |
| 100-11-63110 LEGAL                          | 1,510.50      | 2,994.50   | 10,000.00  | 7,005.50   | 30.0  |
| 100-11-63130 ACCOUNTING                     | .00           | 3,000.00   | 45,000.00  | 42,000.00  | 6.7   |
| 100-11-63190 OTHER CONTRACT & PROFESSIONAL  | 189.76        | 1,385.52   | 20,000.00  | 18,614.48  | 6.9   |
| 100-11-63210 LICENSES & PERMITS             | .00           | .00        | 2,000.00   | 2,000.00   | .0    |
| 100-11-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 675.93        | 35,750.18  | 36,000.00  | 249.82     | 99.3  |
| 100-11-63300 ADVERTISING & PROMOTION        | .00           | .00        | 500.00     | 500.00     | .0    |
| 100-11-64000 TRAVEL & TRAINING              | .00           | 2,661.21   | 10,000.00  | 7,338.79   | 26.6  |
| 100-11-66130 MAYOR & CITY COUNCIL           | 741.00        | 5,541.26   | 8,000.00   | 2,458.74   | 69.3  |
| 100-11-66140 CITY MANAGER                   | 706.84        | 814.37     | 2,000.00   | 1,185.63   | 40.7  |
| 100-11-66530 COMMUNITY SUPPORT              | .00           | .00        | 2,000.00   | 2,000.00   | .0    |
| TOTAL ADMINISTRATION                        | 25,680.19     | 112,775.79 | 299,600.00 | 186,824.21 | 37.6  |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

|                     |                                | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEXPENDED | PCNT |
|---------------------|--------------------------------|---------------|------------|------------|------------|------|
| 100-12-51100        | SALARIES & WAGES               | 2,462.71      | 7,655.24   | 60,000.00  | 52,344.76  | 12.8 |
| 100-12-52100        | EMPLOYEE BENEFITS              | 1,820.05      | 5,661.27   | 47,000.00  | 41,338.73  | 12.1 |
| 100-12-61150        | REPAIRS & MAINTENANCE - EQUIP  | .00           | .00        | 500.00     | 500.00     | .0   |
| 100-12-61200        | RENT & LEASE PAYMENTS          | 452.15        | 1,750.16   | 18,000.00  | 16,249.84  | 9.7  |
| 100-12-61510        | UTILITIES - ELECTRIC           | 2,453.62      | 2,453.62   | 15,000.00  | 12,546.38  | 16.4 |
| 100-12-61520        | UTILITIES - GARBAGE            | 25.27         | 50.54      | 300.00     | 249.46     | 16.9 |
| 100-12-61530        | UTILITIES - GAS                | 18.37         | 40.48      | 300.00     | 259.52     | 13.5 |
| 100-12-61540        | UTILITIES - TELEPHONE/FAX      | 221.32        | 471.71     | 6,400.00   | 5,928.29   | 7.4  |
| 100-12-61810        | INSURANCE- PROPERTY            | .00           | 703.98     | 1,500.00   | 796.02     | 46.9 |
| 100-12-61820        | INSURANCE - GENERAL LIABILITY  | .00           | 1,998.30   | 3,500.00   | 1,501.70   | 57.1 |
| 100-12-62110        | POSTAGE                        | .00           | 143.59     | 2,500.00   | 2,356.41   | 5.7  |
| 100-12-62120        | GENERAL OFFICE SUPPLIES        | 616.42        | 714.80     | 2,000.00   | 1,285.20   | 35.7 |
| 100-12-62291        | OTHER OPERATING SUPPLIES       | .00           | 510.00     | .00        | 510.00)    | .0   |
| 100-12-63110        | LEGAL                          | .00           | .00        | 500.00     | 500.00     | .0   |
| 100-12-63190        | OTHER CONTRACT & PROFESSIONAL  | 383.50        | 3,661.19   | 10,000.00  | 6,338.81   | 36.6 |
| 100-12-63220        | DUES, MEMBERSHIPS & SUBSCRIPTI | 715.03        | 6,364.71   | 22,000.00  | 15,635.29  | 28.9 |
| 100-12-63240        | BANK FEES                      | 684.74        | 1,791.75   | 8,500.00   | 6,708.25   | 21.1 |
| 100-12-64000        | TRAVEL & TRAINING              | 430.71        | 1,286.27   | 7,500.00   | 6,213.73   | 17.2 |
| TOTAL DEPARTMENT 12 |                                | 10,283.89     | 35,257.61  | 205,500.00 | 170,242.39 | 17.2 |
| 100-13-51100        | SALARIES & WAGES               | 4,787.78      | 13,389.67  | 46,000.00  | 32,610.33  | 29.1 |
| 100-13-52100        | EMPLOYEE BENEFITS              | 2,551.76      | 7,727.89   | 34,000.00  | 26,272.11  | 22.7 |
| 100-13-61200        | RENT & LEASE PAYMENTS          | 39.44         | 39.44      | 500.00     | 460.56     | 7.9  |
| 100-13-61510        | UTILITIES - ELECTRIC           | 613.41        | 613.41     | 3,300.00   | 2,686.59   | 18.6 |
| 100-13-61520        | UTILITIES - GARBAGE            | 6.32          | 12.64      | 78.00      | 65.36      | 16.2 |
| 100-13-61530        | UTILITIES - GAS                | 4.59          | 10.12      | 90.00      | 79.88      | 11.2 |
| 100-13-61540        | UTILITIES - TELEPHONE/FAX      | 84.38         | 184.54     | 2,000.00   | 1,815.46   | 9.2  |
| 100-13-61810        | INSURANCE- PROPERTY            | .00           | 170.91     | 480.00     | 309.09     | 35.6 |
| 100-13-61820        | INSURANCE - GENERAL LIABILITY  | .00           | 579.05     | 1,379.00   | 799.95     | 42.0 |
| 100-13-62110        | POSTAGE                        | .00           | .00        | 75.00      | 75.00      | .0   |
| 100-13-62120        | GENERAL OFFICE SUPPLIES        | 100.42        | 120.77     | 900.00     | 779.23     | 13.4 |
| 100-13-62291        | OTHER OPERATING SUPPLIES       | .00           | 100.00     | 700.00     | 600.00     | 14.3 |
| 100-13-63110        | LEGAL                          | .00           | .00        | 13,000.00  | 13,000.00  | .0   |
| 100-13-63190        | OTHER CONTRACT & PROFESSIONAL  | 39.44         | 78.88      | 2,000.00   | 1,921.12   | 3.9  |
| 100-13-63220        | DUES, MEMBERSHIPS & SUBSCRIPTI | 163.14        | 1,435.65   | 9,000.00   | 7,564.35   | 16.0 |
| 100-13-63300        | ADVERTISING AND PROMOTION      | .00           | .00        | 400.00     | 400.00     | .0   |
| 100-13-64000        | TRAVEL & TRAINING              | .00           | .00        | 4,000.00   | 4,000.00   | .0   |
| 100-13-65900        | OTHER PROGRAMS & EVENTS EXPE   | .00           | 101.74     | 1,000.00   | 898.26     | 10.2 |
| 100-13-66110        | EMPLOYEE RECOGNITION           | 219.54        | 760.33     | 3,000.00   | 2,239.67   | 25.3 |
| 100-13-66120        | RECRUITING                     | 3,550.50      | 6,047.45   | 21,500.00  | 15,452.55  | 28.1 |
| TOTAL DEPARTMENT 13 |                                | 12,160.72     | 31,372.49  | 143,402.00 | 112,029.51 | 21.9 |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

|                                             | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEXPENDED | PCNT |
|---------------------------------------------|---------------|------------|------------|------------|------|
| <u>BUILDING INSPECTION</u>                  |               |            |            |            |      |
| 100-15-51100 SALARIES & WAGES               | 10,509.08     | 31,491.71  | 128,000.00 | 96,508.29  | 24.6 |
| 100-15-52100 BENEFITS                       | 7,005.72      | 21,614.15  | 86,000.00  | 64,385.85  | 25.1 |
| 100-15-61160 REPAIRS & MAINTENANCE-VEHICLES | .00           | .00        | 2,000.00   | 2,000.00   | .0   |
| 100-15-61200 RENT & LEASE PAYMENTS          | 67.02         | 93.55      | 700.00     | 606.45     | 13.4 |
| 100-15-61510 UTILITIES - ELECTRIC           | 920.11        | 920.11     | 5,000.00   | 4,079.89   | 18.4 |
| 100-15-61520 UTILITIES - GARBAGE            | 9.47          | 18.94      | 90.00      | 71.06      | 21.0 |
| 100-15-61530 UTILITIES - GAS                | 6.89          | 15.18      | 90.00      | 74.82      | 16.9 |
| 100-15-61540 UTILITIES - TELEPHONE/FAX      | 197.15        | 414.00     | 1,250.00   | 836.00     | 33.1 |
| 100-15-61810 INSURANCE - PROPERTY           | .00           | 610.39     | 1,400.00   | 789.61     | 43.6 |
| 100-15-61820 INSURANCE - GENERAL LIABILITY  | .00           | 1,445.44   | 3,500.00   | 2,054.56   | 41.3 |
| 100-15-61830 INSURANCE - AUTO               | .00           | 476.52     | 1,000.00   | 523.48     | 47.7 |
| 100-15-62110 POSTAGE                        | .00           | 18.45      | 70.00      | 51.55      | 26.4 |
| 100-15-62120 GENERAL OFFICE SUPPLIES        | 12.74         | 50.72      | 500.00     | 449.28     | 10.1 |
| 100-15-62221 FUEL                           | .00           | 64.01      | 750.00     | 685.99     | 8.5  |
| 100-15-63110 LEGAL FEES                     | .00           | .00        | 2,000.00   | 2,000.00   | .0   |
| 100-15-63190 OTHER CONTRACT & PROFESSIONAL  | 39.44         | 78.88      | .00        | ( 78.88)   | .0   |
| 100-15-63210 LICENSES & PERMITS             | .00           | .00        | 300.00     | 300.00     | .0   |
| 100-15-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 221.42        | 2,255.25   | 6,900.00   | 4,644.75   | 32.7 |
| 100-15-63240 BANK FEES                      | .00           | .00        | 6,000.00   | 6,000.00   | .0   |
| 100-15-64000 TRAVEL & TRAINING              | .00           | 577.52     | 2,000.00   | 1,422.48   | 28.9 |
| TOTAL BUILDING INSPECTION                   | 18,989.04     | 60,144.82  | 247,550.00 | 187,405.18 | 24.3 |
| <u>INFORMATION SERVICES (IT)</u>            |               |            |            |            |      |
| 100-18-51100 SALARIES & WAGES               | 7,167.84      | 21,464.40  | 129,000.00 | 107,535.60 | 16.6 |
| 100-18-52100 EMPLOYEE BENEFITS              | 4,312.82      | 13,501.19  | 87,000.00  | 73,498.81  | 15.5 |
| 100-18-61150 REPAIRS & MAINTENANCE - EQUIPM | 27.61         | 1,234.94   | 3,000.00   | 1,765.06   | 41.2 |
| 100-18-61200 RENT & LEASE PAYMENTS          | 39.44         | 39.44      | 473.00     | 433.56     | 8.3  |
| 100-18-61510 UTILITIES - ELECTRIC           | 920.11        | 920.11     | 5,661.00   | 4,740.89   | 16.3 |
| 100-18-61520 UTILITIES - GARBAGE            | 9.47          | 18.94      | 120.00     | 101.06     | 15.8 |
| 100-18-61530 UTILITIES - GAS                | 6.89          | 15.18      | 120.00     | 104.82     | 12.7 |
| 100-18-61540 UTILITIES - TELEPHONE/FAX      | 256.87        | 580.32     | 6,500.00   | 5,919.68   | 8.9  |
| 100-18-61810 INSURANCE-PROPERTY             | .00           | 264.50     | 910.00     | 645.50     | 29.1 |
| 100-18-61820 INSURANCE - GENERAL LIABILITY  | .00           | 934.47     | 1,816.00   | 881.53     | 51.5 |
| 100-18-62120 GENERAL OFFICE SUPPLIES        | 82.72         | 113.26     | 300.00     | 186.74     | 37.8 |
| 100-18-62201 GENERAL OPERATING SUPPLIES     | .00           | .00        | 500.00     | 500.00     | .0   |
| 100-18-62202 SMALL TOOLS & EQUIPMENT        | 2,699.79      | 23,961.93  | 34,000.00  | 10,038.07  | 70.5 |
| 100-18-63190 OTHER CONTRACT & PROFESSIONAL  | 39.44         | 78.88      | 1,200.00   | 1,121.12   | 6.6  |
| 100-18-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 644.12        | 4,258.79   | 10,000.00  | 5,741.21   | 42.6 |
| 100-18-64000 TRAVEL & TRAINING              | .00           | .00        | 2,000.00   | 2,000.00   | .0   |
| TOTAL INFORMATION SERVICES (IT)             | 16,207.12     | 67,386.35  | 282,600.00 | 215,213.65 | 23.9 |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

|                                             | PERIOD ACTUAL | YTD ACTUAL | BUDGET    | UNEXPENDED | PCNT |
|---------------------------------------------|---------------|------------|-----------|------------|------|
| <u>JANITORIAL</u>                           |               |            |           |            |      |
| 100-19-51100 SALARIES & WAGES               | 4,039.34      | 12,166.40  | 40,000.00 | 27,833.60  | 30.4 |
| 100-19-52100 EMPLOYEE BENEFITS              | 1,325.87      | 4,792.05   | 15,000.00 | 10,207.95  | 32.0 |
| 100-19-61150 REPAIRS MAINTENANCE- EQUIPMEN  | .00           | .00        | 500.00    | 500.00     | .0   |
| 100-19-61450 UTILITIES TELEPHONE/FAX        | .00           | .00        | 800.00    | 800.00     | .0   |
| 100-19-61540 UTILITIES - TELEPHONE/FAX      | 44.83         | 102.35     | .00       | ( 102.35)  | .0   |
| 100-19-61810 INSURANCE- PROPERTY            | .00           | 292.99     | 975.00    | 682.01     | 30.1 |
| 100-19-61820 INSURANCE - GENERAL LIABILITY  | .00           | 748.52     | 2,001.00  | 1,252.48   | 37.4 |
| 100-19-62120 GENERAL OFFICE SUPPLIES        | 37.95         | 42.99      | 200.00    | 157.01     | 21.5 |
| 100-19-62201 GENERAL OPERATING SUPPLIES     | 34.37         | 810.66     | 8,000.00  | 7,189.34   | 10.1 |
| 100-19-62291 OTHER OPERATING SUPPLIES       | .00           | .00        | 50.00     | 50.00      | .0   |
| 100-19-63190 OTHER CONTRACT & PROFESSIONAL  | .00           | .00        | 4,000.00  | 4,000.00   | .0   |
| 100-19-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 163.14        | 831.66     | 2,000.00  | 1,168.34   | 41.6 |
| TOTAL JANITORIAL                            | 5,645.50      | 19,787.62  | 73,526.00 | 53,738.38  | 26.9 |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

| GENERAL FUND                                |               |            |              |              |      |
|---------------------------------------------|---------------|------------|--------------|--------------|------|
|                                             | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEXPENDED   | PCNT |
| <u>POLICE</u>                               |               |            |              |              |      |
| 100-21-51100 SALARIES & WAGES               | 139,351.70    | 408,626.60 | 1,991,000.00 | 1,582,373.40 | 20.5 |
| 100-21-52100 EMPLOYEE BENEFITS              | 86,953.97     | 282,816.37 | 1,388,000.00 | 1,105,183.63 | 20.4 |
| 100-21-52300 WORKERS COMPENSATION PREMIU    | .00           | 60.00      | .00          | ( 60.00)     | .0   |
| 100-21-61150 REPAIRS & MAINTENANCE - EQUI   | 4,400.00      | 4,105.72   | 10,400.00    | 6,294.28     | 39.5 |
| 100-21-61200 RENT & LEASE PAYMENTS          | 1,216.06      | 1,811.06   | 7,275.00     | 5,463.94     | 24.9 |
| 100-21-61510 UTILITIES - ELECTRIC           | 11,654.73     | 11,654.73  | 72,000.00    | 60,345.27    | 16.2 |
| 100-21-61520 UTILITIES - GARBAGE            | 120.00        | 313.00     | 1,500.00     | 1,187.00     | 20.9 |
| 100-21-61530 UTILITIES - GAS                | 87.27         | 192.31     | 2,400.00     | 2,207.69     | 8.0  |
| 100-21-61540 UTILITIES - TELEPHONE/FAX      | 2,266.39      | 4,788.47   | 34,750.00    | 29,961.53    | 13.8 |
| 100-21-61810 INSURANCE - PROPERTY           | .00           | 9,796.40   | 9,970.00     | 173.60       | 98.3 |
| 100-21-61820 INSURANCE - GENERAL LIABILITY  | .00           | 75,049.58  | 77,606.00    | 2,556.42     | 96.7 |
| 100-21-61830 INSURANCE - AUTO               | .00           | 26,538.47  | 27,667.00    | 1,128.53     | 95.9 |
| 100-21-62110 POSTAGE                        | 55.40         | 624.51     | 3,200.00     | 2,575.49     | 19.5 |
| 100-21-62120 GENERAL OFFICE SUPPLIES        | 444.70        | 1,079.00   | 9,960.00     | 8,881.00     | 10.8 |
| 100-21-62201 GENERAL OPERATING SUPPLIES     | 464.99        | 1,047.83   | 12,500.00    | 11,452.17    | 8.4  |
| 100-21-62202 SMALL TOOLS & EQUIPMENT        | 434.10        | 434.10     | 10,500.00    | 10,065.90    | 4.1  |
| 100-21-62221 FUEL                           | 4,894.05      | 4,894.05   | 33,000.00    | 28,105.95    | 14.8 |
| 100-21-62222 UNIFORMS                       | 1,778.26      | 3,822.82   | 20,840.00    | 17,017.18    | 18.3 |
| 100-21-62223 AMMUNITION                     | .00           | .00        | 7,275.00     | 7,275.00     | .0   |
| 100-21-62224 SPECIAL INVESTIGATIONS         | 241.95        | 300.26     | 6,000.00     | 5,699.74     | 5.0  |
| 100-21-62291 OTHER OPERATING SUPPLIES       | 349.12        | 606.12     | 3,500.00     | 2,893.88     | 17.3 |
| 100-21-63110 LEGAL                          | 185.50        | 265.00     | 4,000.00     | 3,735.00     | 6.6  |
| 100-21-63160 COMMUNICATIONS 911             | 640.87        | 1,296.57   | 156,380.00   | 155,083.43   | .8   |
| 100-21-63170 COMMUNICATION SERVICES         | .00           | 4,095.00   | 87,573.00    | 83,478.00    | 4.7  |
| 100-21-63190 OTHER CONTRACT & PROFESSIONAL  | .00           | .00        | 11,850.00    | 11,850.00    | .0   |
| 100-21-63210 LICENSES & PERMITS             | .00           | .00        | 1,200.00     | 1,200.00     | .0   |
| 100-21-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 4,039.18      | 18,339.52  | 70,575.00    | 52,235.48    | 26.0 |
| 100-21-63270 SOFTWARE SUBSCRIPTIONS         | .00           | 12,758.65  | 36,795.00    | 24,036.35    | 34.7 |
| 100-21-63300 ADVERTISING & PROMOTION        | .00           | .00        | 750.00       | 750.00       | .0   |
| 100-21-64000 TRAVEL & TRAINING              | 2,397.13      | 6,752.73   | 19,000.00    | 12,247.27    | 35.5 |
| 100-21-65200 POLICE PROGRAMMING EXPENSE     | .00           | 593.61     | 16,800.00    | 16,206.39    | 3.5  |
| 100-21-66120 RECRUITMENT EXPENSE            | 359.90        | 804.90     | 16,250.00    | 15,445.10    | 5.0  |
| 100-21-66530 COMMUNITY SUPPORT              | 174.50        | 523.50     | 5,700.00     | 5,176.50     | 9.2  |
| 100-21-66590 OTHER MISCELLANEOUS EXPENSES   | 25.20         | 71.56      | .00          | ( 71.56)     | .0   |
| TOTAL POLICE                                | 262,534.97    | 884,062.44 | 4,156,216.00 | 3,272,153.56 | 21.3 |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

|                                             | PERIOD ACTUAL | YTD ACTUAL | BUDGET    | UNEXPENDED | PCNT |
|---------------------------------------------|---------------|------------|-----------|------------|------|
| <u>MUNICIPAL COURT</u>                      |               |            |           |            |      |
| 100-22-51100 SALARIES & WAGES               | 1,567.91      | 4,693.07   | 23,000.00 | 18,306.93  | 20.4 |
| 100-22-52100 EMPLOYEE BENEFITS              | 806.30        | 2,423.78   | 13,000.00 | 10,576.22  | 18.6 |
| 100-22-61200 RENT & LEASE PAYMENTS          | 23.68         | 23.68      | .00       | ( 23.68)   | .0   |
| 100-22-61540 UTILITIES - TELEPHONE/FAX      | 112.61        | 229.14     | 2,000.00  | 1,770.86   | 11.5 |
| 100-22-61810 INSURANCE - PROPERTY           | .00           | 101.73     | 500.00    | 398.27     | 20.4 |
| 100-22-61820 INSURANCE - GENERAL LIABILITY  | .00           | 483.01     | 1,500.00  | 1,016.99   | 32.2 |
| 100-22-62110 POSTAGE                        | .00           | 408.62     | 1,500.00  | 1,091.38   | 27.2 |
| 100-22-62120 GENERAL OFFICE SUPPLIES        | 14.04         | 20.67      | 400.00    | 379.33     | 5.2  |
| 100-22-62291 OTHER OPERATION SUPPLIES       | .00           | .00        | 100.00    | 100.00     | .0   |
| 100-22-63110 LEGAL                          | .00           | .00        | 2,000.00  | 2,000.00   | .0   |
| 100-22-63120 JUDGE                          | 750.00        | 2,250.00   | 12,000.00 | 9,750.00   | 18.8 |
| 100-22-63190 OTHER CONTRACT & PROFESSIONAL  | 189.00        | 567.00     | 3,000.00  | 2,433.00   | 18.9 |
| 100-22-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 15.47         | 90.06      | 1,500.00  | 1,409.94   | 6.0  |
| 100-22-64000 TRAVEL & TRAINING              | .00           | 257.38     | 2,000.00  | 1,742.62   | 12.9 |
| TOTAL MUNICIPAL COURT                       | 3,479.01      | 11,548.14  | 62,500.00 | 50,951.86  | 18.5 |

ECONOMIC DEVELOPMENT

|                                             |          |           |            |           |      |
|---------------------------------------------|----------|-----------|------------|-----------|------|
| 100-41-51100 SALARIES & WAGES               | 2,936.26 | 8,794.57  | 13,000.00  | 4,205.43  | 67.7 |
| 100-41-52100 EMPLOYEE BENEFITS              | 1,741.97 | 5,346.08  | 9,000.00   | 3,653.92  | 59.4 |
| 100-41-61200 RENT & LEASE PAYMENTS          | 39.44    | 39.44     | .00        | ( 39.44)  | .0   |
| 100-41-61510 UTILITIES - ELECTRIC           | 613.41   | 613.41    | 2,800.00   | 2,186.59  | 21.9 |
| 100-41-61520 UTILITIES - GARBAGE            | 6.32     | 12.64     | 150.00     | 137.36    | 8.4  |
| 100-41-61530 UTILITIES - GAS                | 4.59     | 10.12     | 150.00     | 139.88    | 6.8  |
| 100-41-61540 UTILITIES - TELEPHONE/FAX      | 271.79   | 610.19    | 3,050.00   | 2,439.81  | 20.0 |
| 100-41-61810 INSURANCE - PROPERTY           | .00      | 40.69     | 700.00     | 659.31    | 5.8  |
| 100-41-61820 INSURANCE - GENERAL LIABILITY  | .00      | 623.76    | 1,400.00   | 776.24    | 44.6 |
| 100-41-62110 POSTAGE                        | .00      | 1.86      | .00        | ( 1.86)   | .0   |
| 100-41-62120 GENERAL OFFICE SUPPLIES        | 8.49     | 28.84     | 200.00     | 171.16    | 14.4 |
| 100-41-62201 GENERAL OPERATING SUPPLIES     | .00      | 7.44      | .00        | ( 7.44)   | .0   |
| 100-41-62291 OTHER OPERATING SUPPLIES       | .00      | .00       | 100.00     | 100.00    | .0   |
| 100-41-63190 OTHER CONTRACT & PROFESSIONAL  | 39.44    | 78.88     | 60,000.00  | 59,921.12 | .1   |
| 100-41-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 163.14   | 2,340.32  | 9,200.00   | 6,859.68  | 25.4 |
| 100-41-64000 TRAINING & TRAVEL              | 154.31   | 580.90    | 1,000.00   | 419.10    | 58.1 |
| 100-41-65900 OTHER PROGRAMS & EVENTS EXPE   | .00      | .00       | 750.00     | 750.00    | .0   |
| TOTAL ECONOMIC DEVELOPMENT                  | 5,979.16 | 19,129.14 | 101,500.00 | 82,370.86 | 18.9 |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

|                                             | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEXPENDED  | PCNT |
|---------------------------------------------|---------------|------------|------------|-------------|------|
| <u>COMMUNITY DEVELOPMENT</u>                |               |            |            |             |      |
| 100-45-51100 SALARIES & WAGES               | 8,116.33      | 24,313.46  | 118,000.00 | 93,686.54   | 20.6 |
| 100-45-52100 EMPLOYEE BENEFITS              | 5,343.28      | 16,102.48  | 84,000.00  | 67,897.52   | 19.2 |
| 100-45-61200 RENT & LEASE PAYMENTS          | 87.26         | 113.78     | 700.00     | 586.22      | 16.3 |
| 100-45-61510 UTILITIES - ELECTRIC           | 613.41        | 613.41     | 4,000.00   | 3,386.59    | 15.3 |
| 100-45-61520 UTILITIES - GARBAGE            | 6.32          | 12.64      | 200.00     | 187.36      | 6.3  |
| 100-45-61530 UTILITIES - GAS                | 4.59          | 10.12      | 200.00     | 189.88      | 5.1  |
| 100-45-61540 UTILITIES - TELEPHONE/FAX      | 125.30        | 267.21     | 650.00     | 382.79      | 41.1 |
| 100-45-61810 INSURANCE - PROPERTY           | .00           | 459.83     | 500.00     | 40.17       | 92.0 |
| 100-45-61820 INSURANCE - GENERAL LIABILITY  | .00           | 980.14     | 1,500.00   | 519.86      | 65.3 |
| 100-45-62110 POSTAGE                        | .00           | 56.89      | 1,500.00   | 1,443.11    | 3.8  |
| 100-45-62120 GENERAL OFFICE SUPPLIES        | 8.49          | 42.91      | 500.00     | 457.09      | 8.6  |
| 100-45-62202 SMALL TOOLS & EQUIPMENT        | .00           | 49.99      | .00        | ( 49.99)    | .0   |
| 100-45-62291 OTHER OPERATING SUPPLIES       | .00           | .00        | 500.00     | 500.00      | .0   |
| 100-45-63110 PROFESSIONAL SERVICES - LEGAL  | 795.00        | 3,021.00   | .00        | ( 3,021.00) | .0   |
| 100-45-63140 ENGINEERING                    | .00           | .00        | 25,000.00  | 25,000.00   | .0   |
| 100-45-63180 NUSIANCE ABATEMENT SERVICES    | .00           | .00        | 2,000.00   | 2,000.00    | .0   |
| 100-45-63190 OTHER CONTRACT & PROFESSIONAL  | 39.44         | 78.88      | 10,000.00  | 9,921.12    | .8   |
| 100-45-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 197.33        | 1,797.77   | 5,500.00   | 3,702.23    | 32.7 |
| 100-45-63300 ADVERTISING & PROMOTIONS       | 347.59        | 465.67     | 1,500.00   | 1,034.33    | 31.0 |
| 100-45-64000 TRAVEL & TRAINING              | 234.66        | 879.66     | 1,500.00   | 620.34      | 58.6 |
| TOTAL COMMUNITY DEVELOPMENT                 | 15,919.00     | 49,265.84  | 257,750.00 | 208,484.16  | 19.1 |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

|                                             | PERIOD ACTUAL    | YTD ACTUAL       | BUDGET            | UNEXPENDED        | PCNT        |
|---------------------------------------------|------------------|------------------|-------------------|-------------------|-------------|
| 100-50-51100 SALARIES & WAGES               | 5,439.10         | 16,228.47        | 309,000.00        | 292,771.53        | 5.3         |
| 100-50-52100 EMPLOYEE BENEFITS              | 2,005.16         | 6,222.95         | 201,000.00        | 194,777.05        | 3.1         |
| 100-50-52300 WORKERS COMP PREMIUM           | .00              | 120.00           | .00               | 120.00)           | .0          |
| 100-50-61150 REPAIRS AND MAINTENANCE - EQUI | .00              | .00              | 1,000.00          | 1,000.00          | .0          |
| 100-50-61200 RENT & LEASE PAYMENTS          | 806.54           | 806.54           | 7,500.00          | 6,693.46          | 10.8        |
| 100-50-61510 UTILITIES - ELECTRIC           | 3,718.66         | 3,718.66         | 14,000.00         | 10,281.34         | 26.6        |
| 100-50-61520 UTILITIES - GARBAGE            | 159.43           | 318.86           | 1,500.00          | 1,181.14          | 21.3        |
| 100-50-61530 UTILITIES - GAS                | 65.70            | 65.70            | 4,000.00          | 3,934.30          | 1.6         |
| 100-50-61540 UTILITIES - TELEPHONE/FAX      | 70.99            | 315.02           | 2,500.00          | 2,184.98          | 12.6        |
| 100-50-61810 INSURANCE - PROPERTY           | .00              | 17,034.67        | 15,000.00         | 2,034.67)         | 113.6       |
| 100-50-61820 INSURANCE - GENERAL LIABILITY  | .00              | 5,331.05         | 1,700.00          | 3,631.05)         | 313.6       |
| 100-50-62110 POSTAGE                        | 4.96             | 4.96             | 700.00            | 695.04            | .7          |
| 100-50-62120 GENERAL OFFICE SUPPLIES        | 213.39           | 598.12           | 7,000.00          | 6,401.88          | 8.5         |
| 100-50-62201 GENERAL OPERATING SUPPLIES     | 34.18            | 34.18            | 1,000.00          | 965.82            | 3.4         |
| 100-50-62202 SMALL TOOLS & EQUIPMENT        | .00              | 1,075.32         | 1,000.00          | 75.32)            | 107.5       |
| 100-50-62254 CIRCULATION - PERIODICALS/SUBS | .00              | .00              | 1,000.00          | 1,000.00          | .0          |
| 100-50-62257 EXHIBIT DEVELOPMENT & MAINTENA | 3,098.70         | 3,679.31         | 2,500.00          | 1,179.31)         | 147.2       |
| 100-50-62291 OTHER OPERATING SUPPLIES       | .00              | 170.00           | 750.00            | 580.00            | 22.7        |
| 100-50-63160 SECURITY                       | .00              | .00              | 500.00            | 500.00            | .0          |
| 100-50-63190 OTHER CONTRACT & PROFESSIONAL  | .00              | .00              | 24,000.00         | 24,000.00         | .0          |
| 100-50-63220 DUES, MEMBERSHIPS & SUBSCRIPT  | 1,683.55         | 3,994.85         | 16,500.00         | 12,505.15         | 24.2        |
| 100-50-63240 BANK FEES                      | 26.69            | 41.20            | 200.00            | 158.80            | 20.6        |
| 100-50-63250 OVERDUE CHARGES, FINES & FEES  | .00              | .00              | 350.00            | 350.00            | .0          |
| 100-50-63300 ADVERTISING & PROMOTION        | .00              | .00              | 300.00            | 300.00            | .0          |
| 100-50-64000 TRAVEL & TRAINING              | 1,137.05         | 1,655.99         | 3,300.00          | 1,644.01          | 50.2        |
| <b>TOTAL DEPARTMENT 50</b>                  | <b>18,464.10</b> | <b>61,415.85</b> | <b>616,300.00</b> | <b>554,884.15</b> | <b>10.0</b> |

LIBRARY

|                                             |                  |                   |            |                    |           |
|---------------------------------------------|------------------|-------------------|------------|--------------------|-----------|
| 100-51-51100 SALARIES & WAGES               | 23,717.69        | 72,448.91         | .00        | 72,448.91)         | .0        |
| 100-51-52100 EMPLOYEE BENEFITS              | 14,432.39        | 44,474.85         | .00        | 44,474.85)         | .0        |
| 100-51-61530 UTILITIES - GAS                | .00              | 84.64             | .00        | 84.64)             | .0        |
| 100-51-61540 UTILITIES - TELEPHONE/FAX      | 50.00            | 150.00            | .00        | 150.00)            | .0        |
| 100-51-62251 CIRCULATION - AV MATERIALS     | .00              | 116.79            | .00        | 116.79)            | .0        |
| 100-51-62252 CIRCULATION - BOOKS            | .00              | 108.42            | .00        | 108.42)            | .0        |
| 100-51-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | .00              | 867.90            | .00        | 867.90)            | .0        |
| 100-51-65900 OTHER PROGRAMS & EVENTS EXPE   | .00              | 340.00            | .00        | 340.00)            | .0        |
| <b>TOTAL LIBRARY</b>                        | <b>38,200.08</b> | <b>118,591.51</b> | <b>.00</b> | <b>118,591.51)</b> | <b>.0</b> |

MUSEUM

|                                             |                 |                 |            |                  |           |
|---------------------------------------------|-----------------|-----------------|------------|------------------|-----------|
| 100-52-51100 SALARIES & WAGES               | 1,740.00        | 5,230.00        | .00        | 5,230.00)        | .0        |
| 100-52-52100 EMPLOYEE BENEFITS              | 649.75          | 924.65          | .00        | 924.65)          | .0        |
| 100-52-61530 UTILITIES - GAS                | .00             | 58.57           | .00        | 58.57)           | .0        |
| 100-52-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | .00             | 52.34           | .00        | 52.34)           | .0        |
| <b>TOTAL MUSEUM</b>                         | <b>2,389.75</b> | <b>6,265.56</b> | <b>.00</b> | <b>6,265.56)</b> | <b>.0</b> |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

| GENERAL FUND                                 |               |               |               |              |         |
|----------------------------------------------|---------------|---------------|---------------|--------------|---------|
|                                              | PERIOD ACTUAL | YTD ACTUAL    | BUDGET        | UNEXPENDED   | PCNT    |
| <u>PARKS</u>                                 |               |               |               |              |         |
| 100-53-51100 SALARIES & WAGES                | 8,200.18      | 25,239.54     | 103,000.00    | 77,760.46    | 24.5    |
| 100-53-52100 EMPLOYEE BENEFITS               | 5,532.37      | 17,382.59     | 75,000.00     | 57,617.41    | 23.2    |
| 100-53-61120 REPAIRS AND MAINTENANCE - BUIL  | 5,439.00      | 5,439.00      | 11,000.00     | 5,561.00     | 49.5    |
| 100-53-61150 REPAIRS AND MAINTENANCE - EQUI  | 153.66        | 822.95        | 8,300.00      | 7,477.05     | 9.9     |
| 100-53-61160 REPAIRS AND MAINTENANCE - VEHI  | .00           | 4.60          | 3,500.00      | 3,495.40     | .1      |
| 100-53-61170 REPAIRS & MAINTENANCE - LAND &  | 131.00        | 1,527.00      | 20,000.00     | 18,473.00    | 7.6     |
| 100-53-61190 REPAIRD & MAINTENANCE - OTHER ( | 96.90)        | .00           | .00           | .00          | .0      |
| 100-53-61510 UTILITIES - ELECTRIC            | 3,396.10      | 3,396.10      | 16,000.00     | 12,603.90    | 21.2    |
| 100-53-61520 UTILITIES - GARBAGE             | 203.79        | 407.58        | 3,500.00      | 3,092.42     | 11.7    |
| 100-53-61540 UTILITIES - TELEPHONE/FAX       | 80.47         | 164.86        | 3,000.00      | 2,835.14     | 5.5     |
| 100-53-61550 UTILITIES-WATER                 | 5,626.25      | 11,891.01     | 23,500.00     | 11,608.99    | 50.6    |
| 100-53-61810 INSURANCE - PROPERTY            | .00           | 6,102.73      | 6,100.00      | ( 2.73)      | 100.0   |
| 100-53-61820 INSURANCE - GENERAL LIABILITY   | .00           | 1,729.38      | 3,100.00      | 1,370.62     | 55.8    |
| 100-53-61830 INSURANCE - AUTO                | .00           | 101.91        | 3,000.00      | 2,898.09     | 3.4     |
| 100-53-62120 GENERAL OFFICE SUPPLIES         | 57.52         | 184.17        | 1,100.00      | 915.83       | 16.7    |
| 100-53-62201 GENERAL OPERATION SUPPLIES      | 1,699.79      | 4,894.74      | 55,000.00     | 50,105.26    | 8.9     |
| 100-53-62221 FUEL                            | 420.48        | 1,124.15      | 6,300.00      | 5,175.85     | 17.8    |
| 100-53-62222 UNIFORMS                        | 158.13        | 1,554.58      | 1,400.00      | ( 154.58)    | 111.0   |
| 100-53-62291 OTHER OPERATING SUPPLIES        | 65.68         | 208.85        | 1,500.00      | 1,291.15     | 13.9    |
| 100-53-63190 OTHER CONTRACT & PROFESSIONAL   | 7,689.02      | 8,871.70      | 71,500.00     | 62,628.30    | 12.4    |
| 100-53-63210 LICENSES & PERMITS              | .00           | .00           | 100.00        | 100.00       | .0      |
| 100-53-63220 DUES, MEMBERSHIPS & SUBSCRIPTI  | .00           | .00           | 800.00        | 800.00       | .0      |
| 100-53-64000 TRAVEL & TRAINING               | .00           | .00           | 600.00        | 600.00       | .0      |
| TOTAL PARKS                                  | 38,756.54     | 91,047.44     | 417,300.00    | 326,252.56   | 21.8    |
| <u>POOL</u>                                  |               |               |               |              |         |
| 100-54-61510 UTILITIES - ELECTRIC            | 87.74         | 87.74         | .00           | ( 87.74)     | .0      |
| TOTAL POOL                                   | 87.74         | 87.74         | .00           | ( 87.74)     | .0      |
| <u>NONDEPARTMENTAL</u>                       |               |               |               |              |         |
| 100-81-81110 LOAN/BOND PAYMENTS - PRINCIPAL  | .00           | .00           | 67,000.00     | 67,000.00    | .0      |
| 100-81-81210 LOAN/BOND PAYMENTS - INTEREST   | .00           | .00           | 6,400.00      | 6,400.00     | .0      |
| 100-81-85215 TRANSFER TO BUILDING REPAIR/RE  | .00           | .00           | 170,433.00    | 170,433.00   | .0      |
| 100-81-85341 TRANSFER TO URBAN RENEWAL DEB   | 35,375.00     | 70,750.00     | 212,250.00    | 141,500.00   | 33.3    |
| 100-81-88000 CONTINGENCY                     | .00           | .00           | 764,207.00    | 764,207.00   | .0      |
| TOTAL NONDEPARTMENTAL                        | 35,375.00     | 70,750.00     | 1,220,290.00  | 1,149,540.00 | 5.8     |
| TOTAL FUND EXPENDITURES                      | 510,151.81    | 1,638,888.34  | 8,084,034.00  | 6,445,145.66 | 20.3    |
| NET REVENUE OVER EXPENDITURES                | ( 220,619.48) | ( 781,274.34) | ( 476,334.00) | 304,940.34   | (164.0) |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

FACILITIES & VEHICLE REPAIR/RE

ASSETS

|              |                 |              |              |
|--------------|-----------------|--------------|--------------|
| 215-00-10101 | CASH BY FUND    | 1,133,349.32 |              |
| 215-00-12130 | PREPAID EXPENSE | 915.12       |              |
|              |                 |              |              |
|              | TOTAL ASSETS    |              | 1,134,264.44 |

LIABILITIES AND EQUITY

LIABILITIES

|              |                           |             |          |
|--------------|---------------------------|-------------|----------|
| 215-00-21110 | ACCOUNTS PAYABLE          | 3,293.27    |          |
| 215-00-21200 | WAGES PAYABLE             | 1,922.00    |          |
| 215-00-21390 | MISC PAYROLL DEDUCTIONS P | 934.25      |          |
| 215-00-21410 | PERS PAYABLE              | 560.20      |          |
| 215-00-21421 | HEALTH INSURANCE PAYABLE  | 422.30      |          |
| 215-00-21422 | DENTAL INSURANCE PAYABLE  | 32.30       |          |
| 215-00-21424 | LTD INSURANCE PAYABLE     | 1.20        |          |
| 215-00-21430 | WORKERS COMP PAYABLE      | ( 1,181.95) |          |
| 215-00-21530 | FICA PAYABLE              | 146.50      |          |
| 215-00-21540 | SUTA PAYABLE              | 1.80        |          |
| 215-00-21560 | OR PAID LEAVE PAYABLE     | 45.38       |          |
|              |                           |             |          |
|              | TOTAL LIABILITIES         |             | 6,177.25 |

FUND EQUITY

|              |                              |              |              |
|--------------|------------------------------|--------------|--------------|
| 215-00-32200 | RESTRICTED FUND BALANCE      | 1,172,762.31 |              |
|              |                              |              |              |
|              | REVENUE OVER EXPENDITUR      | ( 44,675.12) |              |
|              |                              |              |              |
|              | BALANCE - CURRENT DATE       | ( 44,675.12) |              |
|              |                              |              |              |
|              | TOTAL FUND EQUITY            |              | 1,128,087.19 |
|              |                              |              |              |
|              | TOTAL LIABILITIES AND EQUITY |              | 1,134,264.44 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

FACILITIES & VEHICLE REPAIR/RE

|              |                                | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEARNED     | PCNT |
|--------------|--------------------------------|---------------|------------|--------------|--------------|------|
|              | <u>SOURCE 00</u>               |               |            |              |              |      |
| 215-00-40001 | BEGINNING FUND BALANCE         | .00           | .00        | 1,024,067.00 | 1,024,067.00 | .0   |
|              | TOTAL SOURCE 00                | .00           | .00        | 1,024,067.00 | 1,024,067.00 | .0   |
|              | <u>ADMINISTRATION</u>          |               |            |              |              |      |
| 215-11-46100 | INTEREST INCOME                | 3,985.41      | 11,842.36  | 60,000.00    | 48,157.64    | 19.7 |
| 215-11-49100 | TRANSFERS IN- GENERAL FUND     | .00           | .00        | 170,433.00   | 170,433.00   | .0   |
| 215-11-49540 | TRANSFERS IN- STROM DRAIN FUND | .00           | .00        | 50,000.00    | 50,000.00    | .0   |
|              | TOTAL ADMINISTRATION           | 3,985.41      | 11,842.36  | 280,433.00   | 268,590.64   | 4.2  |
|              | TOTAL FUND REVENUE             | 3,985.41      | 11,842.36  | 1,304,500.00 | 1,292,657.64 | .9   |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

FACILITIES & VEHICLE REPAIR/RE

|              |                                | PERIOD ACTUAL | YTD ACTUAL   | BUDGET       | UNEXPENDED   | PCNT |
|--------------|--------------------------------|---------------|--------------|--------------|--------------|------|
|              | <u>ADMINISTRATION</u>          |               |              |              |              |      |
| 215-11-51100 | SALARIES & WAGES               | 6,133.95      | 18,748.71    | 94,000.00    | 75,251.29    | 20.0 |
| 215-11-52100 | EMPLOYEE BENEFITS              | 3,819.62      | 12,738.81    | 60,000.00    | 47,261.19    | 21.2 |
| 215-11-61120 | REPAIRS & MAINTENANCE - BUILD  | 1,265.30      | 4,774.62     | 51,500.00    | 46,725.38    | 9.3  |
| 215-11-61160 | REPAIRS & MAINTENANCE - VEH    | 2,341.88      | 5,497.04     | 22,000.00    | 16,502.96    | 25.0 |
| 215-11-61540 | UTILITIES - TELEPHONE/FAX      | 127.13        | 316.95       | 1,700.00     | 1,383.05     | 18.6 |
| 215-11-61810 | INSURANCE- PROPERTY            | .00           | 378.44       | 1,200.00     | 821.56       | 31.5 |
| 215-11-61820 | INSURANCE - GENERAL LIABILITY  | .00           | 1,108.80     | 1,600.00     | 491.20       | 69.3 |
| 215-11-62120 | GENERAL OFFICE SUPPLIES        | .00           | .00          | 500.00       | 500.00       | .0   |
| 215-11-62201 | GENERAL OPERATING SUPPLIES     | .00           | .00          | 1,000.00     | 1,000.00     | .0   |
| 215-11-62221 | FUEL                           | .00           | .00          | 3,000.00     | 3,000.00     | .0   |
| 215-11-62291 | OTHER OPERATING SUPPLIES       | .00           | .00          | 500.00       | 500.00       | .0   |
| 215-11-63140 | ENGINEERING                    | .00           | .00          | 500.00       | 500.00       | .0   |
| 215-11-63190 | OTHER CONTRACT & PROFESSIONAL  | 3,056.00      | 12,022.13    | 72,400.00    | 60,377.87    | 16.6 |
| 215-11-63210 | LICENSES & PERMITS             | .00           | .00          | 500.00       | 500.00       | .0   |
| 215-11-63220 | DUES, MEMBERSHIPS & SUBSCRIPTI | 163.14        | 879.33       | 12,100.00    | 11,220.67    | 7.3  |
| 215-11-64000 | TRAVEL & TRAINING              | .00           | .00          | 2,000.00     | 2,000.00     | .0   |
| 215-11-66530 | GRANTS, DONATIONS & SPONSOR    | 17.55         | 52.65        | .00          | ( 52.65)     | .0   |
| 215-11-87220 | RESERVE FOR FUTURE USE - STR   | .00           | .00          | 270,000.00   | 270,000.00   | .0   |
| 215-11-87510 | RESERVE FOR FUTURE USE - SEW   | .00           | .00          | 250,000.00   | 250,000.00   | .0   |
| 215-11-87530 | RESERVE FOR FUTURE USE - WAT   | .00           | .00          | 250,000.00   | 250,000.00   | .0   |
| 215-11-87540 | RESERVE FOR FUTURE USE - STRM  | .00           | .00          | 210,000.00   | 210,000.00   | .0   |
|              | TOTAL ADMINISTRATION           | 16,924.57     | 56,517.48    | 1,304,500.00 | 1,247,982.52 | 4.3  |
|              | TOTAL FUND EXPENDITURES        | 16,924.57     | 56,517.48    | 1,304,500.00 | 1,247,982.52 | 4.3  |
|              | NET REVENUE OVER EXPENDITURES  | ( 12,939.16)  | ( 44,675.12) | .00          | 44,675.12    | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

STREET FUND

ASSETS

|              |                        |            |            |
|--------------|------------------------|------------|------------|
| 220-00-10101 | CASH BY FUND           | 569,921.16 |            |
| 220-00-10111 | CASH - UMPQUA CHECKING | 111.54     |            |
| 220-00-12120 | ACCOUNTS RECEIVABLE    | 72,809.94  |            |
| 220-00-12130 | PREPAID EXPENSE        | 2,710.02   |            |
|              |                        |            |            |
|              | TOTAL ASSETS           |            | 645,552.66 |

LIABILITIES AND EQUITY

LIABILITIES

|              |                           |           |           |
|--------------|---------------------------|-----------|-----------|
| 220-00-21110 | ACCOUNTS PAYABLE          | 3,824.47  |           |
| 220-00-21200 | WAGES PAYABLE             | 10,042.00 |           |
| 220-00-21320 | DEFERRED COMP WITHHELD P  | 50.40     |           |
| 220-00-21370 | UNION DUES WITHHELD PAYAB | 2,067.33  |           |
| 220-00-21410 | PERS PAYABLE              | 2,918.90  |           |
| 220-00-21421 | HEALTH INSURANCE PAYABLE  | 2,240.10  |           |
| 220-00-21422 | DENTAL INSURANCE PAYABLE  | 180.80    |           |
| 220-00-21423 | LIFE INSURANCE PAYABLE    | 35.28     |           |
| 220-00-21424 | LTD INSURANCE PAYABLE     | 6.50      |           |
| 220-00-21430 | WORKERS COMP PAYABLE      | 1.80      |           |
| 220-00-21440 | MSA VEBA PAYABLE          | ( .40)    |           |
| 220-00-21530 | FICA PAYABLE              | 866.48    |           |
| 220-00-21540 | SUTA PAYABLE              | 10.32     |           |
| 220-00-21550 | FUTA PAYABLE              | 462.57    |           |
| 220-00-21560 | OR PAID LEAVE PAYABLE     | 188.98    |           |
|              |                           |           |           |
|              | TOTAL LIABILITIES         |           | 22,895.53 |

FUND EQUITY

|              |                              |              |            |
|--------------|------------------------------|--------------|------------|
| 220-00-32400 | ASSIGNED FUND BALANCE        | 10,588.98    |            |
| 220-00-32500 | UNASSIGNED FUND BALANCE      | 704,127.40   |            |
|              |                              |              |            |
|              | REVENUE OVER EXPENDITUR      | ( 92,059.25) |            |
|              |                              |              |            |
|              | BALANCE - CURRENT DATE       | ( 92,059.25) |            |
|              |                              |              |            |
|              | TOTAL FUND EQUITY            |              | 622,657.13 |
|              |                              |              |            |
|              | TOTAL LIABILITIES AND EQUITY |              | 645,552.66 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

STREET FUND

|                                     | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEARNED     | PCNT |
|-------------------------------------|---------------|------------|--------------|--------------|------|
| <u>STREETS</u>                      |               |            |              |              |      |
| 220-31-40001 BEGINNING FUND BALANCE | .00           | .00        | 638,349.00   | 638,349.00   | .0   |
| 220-31-42230 STATE GAS TAX          | .00           | 126,145.58 | 820,000.00   | 693,854.42   | 15.4 |
| 220-31-43280 RIGHT OF WAY PERMIT    | .00           | .00        | 1,000.00     | 1,000.00     | .0   |
| 220-31-44100 CHARGES FOR SERVICES   | 1,269.00      | 1,269.00   | 50,000.00    | 48,731.00    | 2.5  |
| 220-31-46100 INTEREST INCOME        | 2,706.96      | 8,315.45   | 24,000.00    | 15,684.55    | 34.7 |
| 220-31-47900 OTHER REVENUE          | .00           | 113.05     | .00          | ( 113.05)    | .0   |
| TOTAL STREETS                       | 3,975.96      | 135,843.08 | 1,533,349.00 | 1,397,505.92 | 8.9  |
| TOTAL FUND REVENUE                  | 3,975.96      | 135,843.08 | 1,533,349.00 | 1,397,505.92 | 8.9  |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

| STREET FUND                                 |               |              |              |              |       |
|---------------------------------------------|---------------|--------------|--------------|--------------|-------|
|                                             | PERIOD ACTUAL | YTD ACTUAL   | BUDGET       | UNEXPENDED   | PCNT  |
| <u>STREETS</u>                              |               |              |              |              |       |
| 220-31-51100 SALARIES & WAGES               | 31,072.83     | 96,097.29    | 402,000.00   | 305,902.71   | 23.9  |
| 220-31-52100 EMPLOYEE BENEFITS              | 19,985.55     | 60,950.78    | 288,000.00   | 227,049.22   | 21.2  |
| 220-31-61110 REPAIRS & MAINTENANCE - INFRAS | 115.74        | 10,253.99    | 120,000.00   | 109,746.01   | 8.5   |
| 220-31-61120 REPAIRS & MAINTENANCE - BUILDI | .00           | .00          | 2,500.00     | 2,500.00     | .0    |
| 220-31-61150 REPAIRS AND MAINTENANCE - EQUI | 2,951.62      | 4,667.99     | 18,100.00    | 13,432.01    | 25.8  |
| 220-31-61160 REPAIRS AND MAINTENANCE - VEHI | 412.11        | 740.90       | 5,500.00     | 4,759.10     | 13.5  |
| 220-31-61190 REPAIRS & MAINTENANCE - OTHER  | .00           | .00          | 17,500.00    | 17,500.00    | .0    |
| 220-31-61200 RENT & LEASE PAYMENTS          | 246.37        | 382.81       | 1,900.00     | 1,517.19     | 20.2  |
| 220-31-61510 UTILITIES - ELECTRIC           | 14,661.09     | 14,897.53    | 98,000.00    | 83,102.47    | 15.2  |
| 220-31-61520 UTILITIES - GARBAGE            | 88.54         | 219.24       | 7,900.00     | 7,680.76     | 2.8   |
| 220-31-61530 UTILITIES- GAS                 | 2.30          | 5.06         | 200.00       | 194.94       | 2.5   |
| 220-31-61540 UTILITIES - TELEPHONE/FAX      | 251.96        | 511.23       | 4,800.00     | 4,288.77     | 10.7  |
| 220-31-61810 INSURANCE - PROPERTY           | .00           | 10,118.79    | 5,500.00     | ( 4,618.79)  | 184.0 |
| 220-31-61820 INSURANCE - GENERAL LIABILITY  | .00           | 9,048.91     | 7,600.00     | ( 1,448.91)  | 119.1 |
| 220-31-61830 INSURANCE - AUTO               | .00           | 4,595.54     | 3,600.00     | ( 995.54)    | 127.7 |
| 220-31-62120 GENERAL OFFICE SUPPLIES        | 77.50         | 391.27       | 1,800.00     | 1,408.73     | 21.7  |
| 220-31-62201 GENERAL OPERATING SUPPLIES     | 14.10         | 62.61        | 2,000.00     | 1,937.39     | 3.1   |
| 220-31-62221 FUEL                           | 420.49        | 1,182.81     | 6,300.00     | 5,117.19     | 18.8  |
| 220-31-62222 UNIFORMS                       | 58.14         | 1,244.65     | 2,200.00     | 955.35       | 56.6  |
| 220-31-62231 TRAFFIC SIGNS & PAINT          | 2,675.50      | 2,873.72     | 48,000.00    | 45,126.28    | 6.0   |
| 220-31-62291 OTHER OPERATING SUPPLIES       | 77.92         | 215.34       | 1,000.00     | 784.66       | 21.5  |
| 220-31-63110 LEGAL                          | .00           | .00          | 10,000.00    | 10,000.00    | .0    |
| 220-31-63130 ACCOUNTING                     | .00           | .00          | 4,000.00     | 4,000.00     | .0    |
| 220-31-63140 ENGINEERING                    | .00           | .00          | 68,000.00    | 68,000.00    | .0    |
| 220-31-63190 OTHER CONTRACT & PROFESSIONAL  | 134.23        | 4,055.23     | 30,300.00    | 26,244.77    | 13.4  |
| 220-31-63210 LICENSES & PERMITS             | .00           | .00          | 500.00       | 500.00       | .0    |
| 220-31-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 382.92        | 2,985.39     | 19,900.00    | 16,914.61    | 15.0  |
| 220-31-64000 TRAVEL & TRAINING              | 387.50        | 501.25       | 4,600.00     | 4,098.75     | 10.9  |
| 220-31-74000 EQUIPMENT                      | .00           | 1,900.00     | 2,000.00     | 100.00       | 95.0  |
| 220-31-87220 CAPITAL ASSET REPLACEMENT RESE | .00           | .00          | 67,000.00    | 67,000.00    | .0    |
| 220-31-88000 CONTINGENCY                    | .00           | .00          | 282,649.00   | 282,649.00   | .0    |
| TOTAL STREETS                               | 74,016.41     | 227,902.33   | 1,533,349.00 | 1,305,446.67 | 14.9  |
| TOTAL FUND EXPENDITURES                     | 74,016.41     | 227,902.33   | 1,533,349.00 | 1,305,446.67 | 14.9  |
| NET REVENUE OVER EXPENDITURES               | ( 70,040.45)  | ( 92,059.25) | .00          | 92,059.25    | .0    |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

ECONOMIC DEVELOPMENT LOAN FUND

ASSETS

|              |                           |            |            |
|--------------|---------------------------|------------|------------|
| 230-00-10101 | CASH BY FUND              | 769,254.99 |            |
| 230-00-12510 | LOAN RECEIVABLE           | 36,198.51  |            |
| 230-00-13000 | INTERFUND LOAN RECEIVABLE | 100,248.29 |            |
|              |                           |            |            |
|              | TOTAL ASSETS              |            | 905,701.79 |

LIABILITIES AND EQUITY

LIABILITIES

|              |                           |           |           |
|--------------|---------------------------|-----------|-----------|
| 230-00-25300 | DEFERRED/UNEARNED REVENUE | 36,198.51 |           |
|              |                           |           |           |
|              | TOTAL LIABILITIES         |           | 36,198.51 |

FUND EQUITY

|              |                              |            |            |
|--------------|------------------------------|------------|------------|
| 230-00-32500 | UNASSIGNED FUND BALANCE      | 757,968.74 |            |
| 230-00-35000 | GAAP ADJUSTMENTS             | 100,248.29 |            |
|              |                              |            |            |
|              | REVENUE OVER EXPENDITURE     | 11,286.25  |            |
|              |                              |            |            |
|              | BALANCE - CURRENT DATE       | 11,286.25  |            |
|              |                              |            |            |
|              | TOTAL FUND EQUITY            |            | 869,503.28 |
|              |                              |            |            |
|              | TOTAL LIABILITIES AND EQUITY |            | 905,701.79 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

ECONOMIC DEVELOPMENT LOAN FUND

|              |                                | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEARNED    | PCNT  |
|--------------|--------------------------------|---------------|------------|------------|-------------|-------|
|              |                                | <hr/>         | <hr/>      | <hr/>      | <hr/>       | <hr/> |
|              | <u>ECONOMIC DEVELOPMENT</u>    |               |            |            |             |       |
| 230-41-40001 | BEGINNING FUND BALANCE         | .00           | .00        | 903,318.00 | 903,318.00  | .0    |
| 230-41-46100 | INTEREST INCOME                | 2,663.01      | 7,666.18   | 15,000.00  | 7,333.82    | 51.1  |
| 230-41-48110 | LOAN REPAYMENT - PRINCIPAL     | 1,543.94      | 3,620.07   | .00        | ( 3,620.07) | .0    |
| 230-41-48130 | INTERFUND LOAN REPAYMENT - PRI | .00           | .00        | 28,966.00  | 28,966.00   | .0    |
| 230-41-48500 | ECONOMIC DEVELOPMENT LOAN      | .00           | .00        | 14,500.00  | 14,500.00   | .0    |
|              |                                | <hr/>         | <hr/>      | <hr/>      | <hr/>       | <hr/> |
|              | TOTAL ECONOMIC DEVELOPMENT     | 4,206.95      | 11,286.25  | 961,784.00 | 950,497.75  | 1.2   |
|              |                                | <hr/>         | <hr/>      | <hr/>      | <hr/>       | <hr/> |
|              | TOTAL FUND REVENUE             | 4,206.95      | 11,286.25  | 961,784.00 | 950,497.75  | 1.2   |
|              |                                | <hr/>         | <hr/>      | <hr/>      | <hr/>       | <hr/> |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

ECONOMIC DEVELOPMENT LOAN FUND

|              |                               | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEXPENDED   | PCNT |
|--------------|-------------------------------|---------------|------------|------------|--------------|------|
|              |                               |               |            |            |              |      |
|              | <u>ECONOMIC DEVELOPMENT</u>   |               |            |            |              |      |
| 230-41-66520 | ECONOMIC DEVELOPMENT LOAN     | .00           | .00        | 100,000.00 | 100,000.00   | .0   |
| 230-41-66530 | GRANTS, DONATION & SPONSORSHI | .00           | .00        | 20,000.00  | 20,000.00    | .0   |
| 230-41-85100 | TRANSFERS OUT - GENERAL FUND  | .00           | .00        | 841,784.00 | 841,784.00   | .0   |
|              |                               |               |            |            |              |      |
|              | TOTAL ECONOMIC DEVELOPMENT    | .00           | .00        | 961,784.00 | 961,784.00   | .0   |
|              |                               |               |            |            |              |      |
|              | TOTAL FUND EXPENDITURES       | .00           | .00        | 961,784.00 | 961,784.00   | .0   |
|              |                               |               |            |            |              |      |
|              | NET REVENUE OVER EXPENDITURES | 4,206.95      | 11,286.25  | .00        | ( 11,286.25) | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

TOURISM & EVENTS FUND

ASSETS

|              |                        |   |            |           |
|--------------|------------------------|---|------------|-----------|
| 235-00-10101 | CASH BY FUND           | ( | 56,320.01) |           |
| 235-00-10111 | CASH - UMPQUA CHECKING | ( | 2,853.61)  |           |
| 235-00-12120 | ACCOUNTS RECEIVABLE    |   | 49,223.00  |           |
| 235-00-12130 | PREPAID EXPENSE        |   | 28,045.57  |           |
|              |                        |   |            |           |
| TOTAL ASSETS |                        |   |            | 18,094.95 |

LIABILITIES AND EQUITY

LIABILITIES

|                   |                           |   |          |           |
|-------------------|---------------------------|---|----------|-----------|
| 235-00-21110      | ACCOUNTS PAYABLE          |   | 398.29   |           |
| 235-00-21200      | WAGES PAYABLE             |   | 5,701.00 |           |
| 235-00-21330      | CAFE WITHHELD PAYABLE     |   | 1.20     |           |
| 235-00-21390      | MISC PAYROLL DEDUCTIONS P |   | 536.26   |           |
| 235-00-21410      | PERS PAYABLE              |   | 1,506.93 |           |
| 235-00-21421      | HEALTH INSURANCE PAYABLE  |   | 1,635.30 |           |
| 235-00-21422      | DENTAL INSURANCE PAYABLE  |   | 153.50   |           |
| 235-00-21423      | LIFE INSURANCE PAYABLE    |   | .90      |           |
| 235-00-21424      | LTD INSURANCE PAYABLE     |   | 3.50     |           |
| 235-00-21430      | WORKERS COMP PAYABLE      |   | .37      |           |
| 235-00-21440      | MSA VEBA PAYABLE          | ( | .30)     |           |
| 235-00-21520      | FEDERAL INCOME TAX WITHHE | ( | 131.83)  |           |
| 235-00-21530      | FICA PAYABLE              |   | 1,017.23 |           |
| 235-00-21540      | SUTA PAYABLE              |   | 4.10     |           |
| 235-00-21560      | OR PAID LEAVE PAYABLE     |   | 290.74   |           |
| 235-00-21640      | CLEANING & SECURITY DEPOS |   | 400.00   |           |
|                   |                           |   |          |           |
| TOTAL LIABILITIES |                           |   |          | 11,517.19 |

FUND EQUITY

|                              |                         |   |            |           |
|------------------------------|-------------------------|---|------------|-----------|
| 235-00-32200                 | RESTRICTED FUND BALANCE | ( | 36,277.86) |           |
| 235-00-32400                 | ASSIGNED FUND BALANCE   |   | 4,933.79   |           |
|                              |                         |   |            |           |
| REVENUE OVER EXPENDITUR      |                         |   | 37,921.83  |           |
| BALANCE - CURRENT DATE       |                         |   | 37,921.83  |           |
| TOTAL FUND EQUITY            |                         |   |            | 6,577.76  |
| TOTAL LIABILITIES AND EQUITY |                         |   |            | 18,094.95 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

TOURISM & EVENTS FUND

|                             |                            | PERIOD ACTUAL     | YTD ACTUAL         | BUDGET             | UNEARNED          | PCNT         |
|-----------------------------|----------------------------|-------------------|--------------------|--------------------|-------------------|--------------|
| <u>TOURISM &amp; EVENTS</u> |                            |                   |                    |                    |                   |              |
| 235-55-40001                | BEGINNING FUND BALANCE     | .00               | .00                | 68,110.00          | 68,110.00         | .0           |
| 235-55-41610                | LODGING TAX                | 31,619.66         | 94,252.66          | 200,000.00         | 105,747.34        | 47.1         |
| 235-55-47204                | RENT - PARKS USE           | ( 2,380.00)       | ( 780.00)          | .00                | 780.00            | .0           |
| 235-55-47205                | RENT - STAGE               | .00               | 350.00             | .00                | ( 350.00)         | .0           |
| 235-55-47311                | INDEPENDENCE DAYS REVENUE  | ( 3,500.00)       | 168,017.06         | 56,000.00          | ( 112,017.06)     | 300.0        |
| 235-55-47314                | SUMMER SERIES REVENUE      | ( 2,000.00)       | 55,141.25          | 82,000.00          | 26,858.75         | 67.3         |
|                             | <br>TOTAL TOURISM & EVENTS | <br>23,739.66     | <br>316,980.97     | <br>406,110.00     | <br>89,129.03     | <br>78.1     |
|                             | <br><br>TOTAL FUND REVENUE | <br><br>23,739.66 | <br><br>316,980.97 | <br><br>406,110.00 | <br><br>89,129.03 | <br><br>78.1 |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

TOURISM & EVENTS FUND

|                                             | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEXPENDED   | PCNT    |
|---------------------------------------------|---------------|------------|------------|--------------|---------|
| <u>TOURISM &amp; EVENTS</u>                 |               |            |            |              |         |
| 235-55-51100 SALARIES & WAGES               | 18,655.42     | 55,909.82  | 61,000.00  | 5,090.18     | 91.7    |
| 235-55-52100 EMPLOYEE BENEFITS              | 13,041.76     | 39,065.71  | 44,000.00  | 4,934.29     | 88.8    |
| 235-55-61540 UTILITIES - TELEPHONE/FAX      | 94.83         | 252.35     | 1,000.00   | 747.65       | 25.2    |
| 235-55-61810 INSURANCE - PROPERTY           | .00           | 1,754.36   | 600.00     | ( 1,154.36)  | 292.4   |
| 235-55-61820 INSURANCE - GENERAL LIABILITY  | .00           | 2,011.76   | 2,500.00   | 488.24       | 80.5    |
| 235-55-61830 INSURANCE- AUTO                | .00           | .00        | 1,000.00   | 1,000.00     | .0      |
| 235-55-62120 GENERAL OFFICE SUPPLIES        | 114.95        | ( 108.32)  | 100.00     | 208.32       | (108.3) |
| 235-55-62130 PRINTING                       | .00           | .00        | 100.00     | 100.00       | .0      |
| 235-55-62201 GENERAL OPERATING SUPPLIES     | .00           | .00        | 1,000.00   | 1,000.00     | .0      |
| 235-55-62291 OTHER OPERATING SUPPLIES       | .00           | .00        | 200.00     | 200.00       | .0      |
| 235-55-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 275.40        | 1,485.27   | 11,310.00  | 9,824.73     | 13.1    |
| 235-55-63300 ADVERTISING & PROMOTION        | 21.63         | 335.22     | 5,000.00   | 4,664.78     | 6.7     |
| 235-55-64000 TRAVEL & TRAINING              | .00           | 115.00     | 1,000.00   | 885.00       | 11.5    |
| 235-55-65110 INDEPENDENCE DAYS EXPENSE      | 1,711.79      | 103,643.92 | 143,400.00 | 39,756.08    | 72.3    |
| 235-55-65130 WINTER EVENTS EXPENSE          | .00           | .00        | 10,000.00  | 10,000.00    | .0      |
| 235-55-65140 SUMMER SERIES EXPENSE          | 12,121.04     | 74,570.20  | 93,400.00  | 18,829.80    | 79.8    |
| 235-55-65900 OTHER PROGRAMS & EVENTS EXPE   | .00           | .00        | 30,000.00  | 30,000.00    | .0      |
| 235-55-66530 COMMUNITY SUPPORT              | 7.95          | 23.85      | 500.00     | 476.15       | 4.8     |
| TOTAL TOURISM & EVENTS                      | 46,044.77     | 279,059.14 | 406,110.00 | 127,050.86   | 68.7    |
| TOTAL FUND EXPENDITURES                     | 46,044.77     | 279,059.14 | 406,110.00 | 127,050.86   | 68.7    |
| NET REVENUE OVER EXPENDITURES               | ( 22,305.11)  | 37,921.83  | .00        | ( 37,921.83) | .0      |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

GRANT PROGRAMS FUND

ASSETS

|              |                        |              |              |
|--------------|------------------------|--------------|--------------|
| 240-00-10101 | CASH BY FUND           | 5,571,656.29 |              |
| 240-00-10111 | CASH - UMPQUA CHECKING | 261.14       |              |
|              |                        |              |              |
|              | TOTAL ASSETS           |              | 5,571,917.43 |

LIABILITIES AND EQUITY

LIABILITIES

|              |                           |             |            |
|--------------|---------------------------|-------------|------------|
| 240-00-21200 | WAGES PAYABLE             | ( 4,420.12) |            |
| 240-00-21560 | OR PAID LEAVE PAYABLE     | 96.33       |            |
| 240-00-25300 | DEFERRED/UNEARNED REVENUE | 913,909.00  |            |
|              |                           |             |            |
|              | TOTAL LIABILITIES         |             | 909,585.21 |

FUND EQUITY

|              |                              |              |              |
|--------------|------------------------------|--------------|--------------|
| 240-00-32400 | ASSIGNED FUND BALANCE        | 255.32       |              |
| 240-00-32500 | UNASSIGNED FUND BALANCE      | 4,592,728.59 |              |
|              |                              |              |              |
|              | REVENUE OVER EXPENDITURE     | 69,348.31    |              |
|              |                              |              |              |
|              | BALANCE - CURRENT DATE       | 69,348.31    |              |
|              |                              |              |              |
|              | TOTAL FUND EQUITY            |              | 4,662,332.22 |
|              |                              |              |              |
|              | TOTAL LIABILITIES AND EQUITY |              | 5,571,917.43 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GRANT PROGRAMS FUND

|              |                              | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEARNED     | PCNT |
|--------------|------------------------------|---------------|------------|--------------|--------------|------|
|              | <u>ADMINISTRATION</u>        |               |            |              |              |      |
| 240-11-40001 | BEGINNING FUND BALANCE       | .00           | .00        | 1,434,674.00 | 1,434,674.00 | .0   |
| 240-11-42190 | FEDERAL GRANTS               | .00           | .00        | 896,000.00   | 896,000.00   | .0   |
| 240-11-42290 | INTEREST INCOME              | .00           | .00        | 1,677,000.00 | 1,677,000.00 | .0   |
| 240-11-46100 | INTEREST INCOME              | 19,457.73     | 55,506.38  | 75,000.00    | 19,493.62    | 74.0 |
|              | TOTAL ADMINISTRATION         | 19,457.73     | 55,506.38  | 4,082,674.00 | 4,027,167.62 | 1.4  |
|              | <u>POLICE</u>                |               |            |              |              |      |
| 240-21-42190 | FEDERAL GRANTS               | 1,789.65      | 2,623.53   | .00          | ( 2,623.53)  | .0   |
| 240-21-42290 | STATE GRANTS                 | 321.54        | 1,786.00   | .00          | ( 1,786.00)  | .0   |
|              | TOTAL POLICE                 | 2,111.19      | 4,409.53   | .00          | ( 4,409.53)  | .0   |
|              | <u>STATE GRANTS</u>          |               |            |              |              |      |
| 240-31-42290 | STATE GRANTS                 | .00           | 18,000.00  | .00          | ( 18,000.00) | .0   |
|              | TOTAL SOURCE 31              | .00           | 18,000.00  | .00          | ( 18,000.00) | .0   |
|              | <u>ECONOMIC DEVELOPMENT</u>  |               |            |              |              |      |
| 240-41-45100 | NON- GOV GRANTS              | .00           | 2,478.29   | .00          | ( 2,478.29)  | .0   |
|              | TOTAL ECONOMIC DEVELOPMENT   | .00           | 2,478.29   | .00          | ( 2,478.29)  | .0   |
|              | <u>COMMUNITY DEVELOPMENT</u> |               |            |              |              |      |
| 240-45-42290 | STATE GRANTS                 | 3,535.15      | 3,535.15   | .00          | ( 3,535.15)  | .0   |
|              | TOTAL COMMUNITY DEVELOPMENT  | 3,535.15      | 3,535.15   | .00          | ( 3,535.15)  | .0   |
|              | <u>LIBRARY</u>               |               |            |              |              |      |
| 240-51-45100 | NON-GOVERNMENTAL GRANTS      | .00           | 2,500.00   | .00          | ( 2,500.00)  | .0   |
|              | TOTAL LIBRARY                | .00           | 2,500.00   | .00          | ( 2,500.00)  | .0   |
|              | <u>WASTEWATER</u>            |               |            |              |              |      |
| 240-71-42290 | STATE GRANTS                 | .00           | 20,000.00  | .00          | ( 20,000.00) | .0   |
|              | TOTAL WASTEWATER             | .00           | 20,000.00  | .00          | ( 20,000.00) | .0   |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GRANT PROGRAMS FUND

|                    | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEARNED     | PCNT |
|--------------------|---------------|------------|--------------|--------------|------|
| TOTAL FUND REVENUE | 25,104.07     | 106,429.35 | 4,082,674.00 | 3,976,244.65 | 2.6  |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GRANT PROGRAMS FUND

|              |                                | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEXPENDED   | PCNT |
|--------------|--------------------------------|---------------|------------|--------------|--------------|------|
|              | <u>ADMINISTRATION</u>          |               |            |              |              |      |
| 240-11-63190 | OTHER CONTRACT & PROFESSIONAL  | 8,300.00      | .00        | 99,600.00    | 99,600.00    | .0   |
|              | TOTAL ADMINISTRATION           | 8,300.00      | .00        | 99,600.00    | 99,600.00    | .0   |
|              | <u> </u>                       |               |            |              |              |      |
| 240-31-71500 | CAPITAL EXPENSE- INFRASTRUCTUR | 10,721.00     | 10,721.00  | 1,497,000.00 | 1,486,279.00 | .7   |
|              | TOTAL DEPARTMENT 31            | 10,721.00     | 10,721.00  | 1,497,000.00 | 1,486,279.00 | .7   |
|              | <u>ECONOMIC DEVELOPMENT</u>    |               |            |              |              |      |
| 240-41-63190 | OTHER CONTRACT & PROFESSIONAL  | 24,370.15     | 24,370.15  | .00          | ( 24,370.15) | .0   |
| 240-41-66530 | GRANTS, DONATION & SPONSORSHI  | .00           | .00        | 500,000.00   | 500,000.00   | .0   |
|              | TOTAL ECONOMIC DEVELOPMENT     | 24,370.15     | 24,370.15  | 500,000.00   | 475,629.85   | 4.9  |
|              | <u>COMMUNITY DEVELOPMENT</u>   |               |            |              |              |      |
| 240-45-63190 | PROFESSIONAL SERVICES - OTHER  | .00           | 133.35     | 136,000.00   | 135,866.65   | .1   |
|              | TOTAL COMMUNITY DEVELOPMENT    | .00           | 133.35     | 136,000.00   | 135,866.65   | .1   |
|              | <u>LIBRARY</u>                 |               |            |              |              |      |
| 240-51-62201 | GENERAL OPERATING SUPPLIES     | .00           | 1,856.54   | .00          | ( 1,856.54)  | .0   |
|              | TOTAL LIBRARY                  | .00           | 1,856.54   | .00          | ( 1,856.54)  | .0   |
|              | <u> </u>                       |               |            |              |              |      |
| 240-53-71500 | CAPITAL EXPENSE- INFRASTRUCTUR | .00           | .00        | 500,000.00   | 500,000.00   | .0   |
|              | TOTAL DEPARTMENT 53            | .00           | .00        | 500,000.00   | 500,000.00   | .0   |
|              | <u> </u>                       |               |            |              |              |      |
| 240-74-71500 | WATER TREATMENT PLANT          | .00           | .00        | 440,000.00   | 440,000.00   | .0   |
|              | TOTAL DEPARTMENT 74            | .00           | .00        | 440,000.00   | 440,000.00   | .0   |
|              | <u>NONDEPARTMENTAL</u>         |               |            |              |              |      |
| 240-81-88000 | CONTINGENCY                    | .00           | .00        | 910,074.00   | 910,074.00   | .0   |
|              | TOTAL NONDEPARTMENTAL          | .00           | .00        | 910,074.00   | 910,074.00   | .0   |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GRANT PROGRAMS FUND

|                               | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEXPENDED   | PCNT |
|-------------------------------|---------------|------------|--------------|--------------|------|
| TOTAL FUND EXPENDITURES       | 43,391.15     | 37,081.04  | 4,082,674.00 | 4,045,592.96 | .9   |
| NET REVENUE OVER EXPENDITURES | ( 18,287.08)  | 69,348.31  | .00          | ( 69,348.31) | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

INFORMATION SERVICES EQUIP FUN

ASSETS

|              |              |             |      |
|--------------|--------------|-------------|------|
| 255-00-10101 | CASH BY FUND | (           | .40) |
|              |              | <hr/>       |      |
|              | TOTAL ASSETS | (           | .40) |
|              |              | <hr/> <hr/> |      |

LIABILITIES AND EQUITY

FUND EQUITY

|              |                              |             |      |
|--------------|------------------------------|-------------|------|
| 255-00-32200 | RESTRICTED FUND BALANCE      | (           | .40) |
|              |                              | <hr/>       |      |
|              | TOTAL FUND EQUITY            | (           | .40) |
|              |                              | <hr/>       |      |
|              | TOTAL LIABILITIES AND EQUITY | (           | .40) |
|              |                              | <hr/> <hr/> |      |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

GO BOND FUND

| <u>ASSETS</u>                 |                          |           |           |
|-------------------------------|--------------------------|-----------|-----------|
| 310-00-10101                  | CASH BY FUND             | 86,775.89 |           |
| 310-00-12111                  | PROPERTY TAXES RECEIVABL | 9,381.85  |           |
| TOTAL ASSETS                  |                          |           | 96,157.74 |
| <u>LIABILITIES AND EQUITY</u> |                          |           |           |
| <u>LIABILITIES</u>            |                          |           |           |
| 310-00-25300                  | DEFERRED/UNEARNED REVEN  | 12,884.78 |           |
| TOTAL LIABILITIES             |                          |           | 12,884.78 |
| <u>FUND EQUITY</u>            |                          |           |           |
| 310-00-32500                  | UNASSIGNED FUND BALANCE  | 77,105.94 |           |
|                               | REVENUE OVER EXPENDITUR  | 6,167.02  |           |
| BALANCE - CURRENT DATE        |                          | 6,167.02  |           |
| TOTAL FUND EQUITY             |                          |           | 83,272.96 |
| TOTAL LIABILITIES AND EQUITY  |                          |           | 96,157.74 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

GO BOND FUND

|              |                          | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEARNED   | PCNT |
|--------------|--------------------------|---------------|------------|------------|------------|------|
|              | <u>NONDEPARTMENTAL</u>   |               |            |            |            |      |
| 310-81-40001 | BEGINNING FUND BALANCE   | .00           | .00        | 70,500.00  | 70,500.00  | .0   |
| 310-81-41110 | PROPERTY TAXES - CURRENT | .00           | 1,795.57   | 381,000.00 | 379,204.43 | .5   |
| 310-81-41120 | PROPERTY TAXES - PRIOR   | 990.02        | 3,497.87   | 5,000.00   | 1,502.13   | 70.0 |
| 310-81-46100 | INTEREST INCOME          | 316.29        | 873.58     | 4,000.00   | 3,126.42   | 21.8 |
|              | TOTAL NONDEPARTMENTAL    | 1,306.31      | 6,167.02   | 460,500.00 | 454,332.98 | 1.3  |
|              | TOTAL FUND REVENUE       | 1,306.31      | 6,167.02   | 460,500.00 | 454,332.98 | 1.3  |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

|                               |                                | GO BOND FUND  |            |            |             |      |
|-------------------------------|--------------------------------|---------------|------------|------------|-------------|------|
|                               |                                | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEXPENDED  | PCNT |
|                               |                                |               |            |            |             |      |
| <u>NONDEPARTMENTAL</u>        |                                |               |            |            |             |      |
| 310-81-81110                  | LOAN/BOND PAYMENTS - PRINCIPAL | .00           | .00        | 290,000.00 | 290,000.00  | .0   |
| 310-81-81210                  | LOAN/BOND PAYMENTS - INTEREST  | .00           | .00        | 112,000.00 | 112,000.00  | .0   |
| 310-81-89000                  | ENDING FUND BALANCE            | .00           | .00        | 58,500.00  | 58,500.00   | .0   |
| TOTAL NONDEPARTMENTAL         |                                | .00           | .00        | 460,500.00 | 460,500.00  | .0   |
| TOTAL FUND EXPENDITURES       |                                | .00           | .00        | 460,500.00 | 460,500.00  | .0   |
| NET REVENUE OVER EXPENDITURES |                                | 1,306.31      | 6,167.02   | .00        | ( 6,167.02) | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

SPECIAL ASSESMENT LOAN FUND

ASSETS

|              |                 |           |           |
|--------------|-----------------|-----------|-----------|
| 330-00-10101 | CASH BY FUND    | 21,033.96 |           |
| 330-00-12510 | LOAN RECEIVABLE | 19,245.58 |           |
|              |                 |           |           |
|              | TOTAL ASSETS    |           | 40,279.54 |

LIABILITIES AND EQUITY

LIABILITIES

|              |                           |           |           |
|--------------|---------------------------|-----------|-----------|
| 330-00-25300 | DEFERRED/UNEARNED REVENUE | 19,245.58 |           |
|              |                           |           |           |
|              | TOTAL LIABILITIES         |           | 19,245.58 |

FUND EQUITY

|              |                              |           |           |
|--------------|------------------------------|-----------|-----------|
| 330-00-32500 | UNASSIGNED FUND BALANCE      | 20,823.63 |           |
|              |                              |           |           |
|              | REVENUE OVER EXPENDITURE     | 210.33    |           |
|              |                              |           |           |
|              | BALANCE - CURRENT DATE       | 210.33    |           |
|              |                              |           |           |
|              | TOTAL FUND EQUITY            |           | 21,033.96 |
|              |                              |           |           |
|              | TOTAL LIABILITIES AND EQUITY |           | 40,279.54 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

SPECIAL ASSESMENT LOAN FUND

|              |                                | PERIOD ACTUAL | YTD ACTUAL | BUDGET    | UNEARNED  | PCNT |
|--------------|--------------------------------|---------------|------------|-----------|-----------|------|
|              |                                |               |            |           |           |      |
|              | <u>NONDEPARTMENTAL</u>         |               |            |           |           |      |
| 330-81-40001 | BEGINNING FUND BALANCE         | .00           | .00        | 25,214.00 | 25,214.00 | .0   |
| 330-81-41210 | SPECIAL ASSESSMENTS -PRINCIPAL | .00           | .00        | 3,500.00  | 3,500.00  | .0   |
| 330-81-41220 | SPECIAL ASSESSMENTS - INTEREST | .00           | .00        | 600.00    | 600.00    | .0   |
| 330-81-46100 | INTEREST INCOME                | 72.96         | 210.33     | 750.00    | 539.67    | 28.0 |
|              |                                |               |            |           |           |      |
|              | TOTAL NONDEPARTMENTAL          | 72.96         | 210.33     | 30,064.00 | 29,853.67 | .7   |
|              |                                |               |            |           |           |      |
|              | TOTAL FUND REVENUE             | 72.96         | 210.33     | 30,064.00 | 29,853.67 | .7   |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

SPECIAL ASSESMENT LOAN FUND

|              |                               | PERIOD ACTUAL | YTD ACTUAL | BUDGET    | UNEXPENDED | PCNT |
|--------------|-------------------------------|---------------|------------|-----------|------------|------|
|              |                               |               |            |           |            |      |
|              | <u>NONDEPARTMENTAL</u>        |               |            |           |            |      |
| 330-81-89000 | ENDING FUND BALANCE           | .00           | .00        | 30,064.00 | 30,064.00  | .0   |
|              | TOTAL NONDEPARTMENTAL         | .00           | .00        | 30,064.00 | 30,064.00  | .0   |
|              | TOTAL FUND EXPENDITURES       | .00           | .00        | 30,064.00 | 30,064.00  | .0   |
|              | NET REVENUE OVER EXPENDITURES | 72.96         | 210.33     | .00       | ( 210.33)  | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

URBAN RENEWAL DEBT SERVICE FUN

ASSETS

|              |                          |            |            |
|--------------|--------------------------|------------|------------|
| 341-00-10101 | CASH BY FUND             | 396,402.00 |            |
| 341-00-12111 | PROPERTY TAXES RECEIVABL | 20,880.94  |            |
|              |                          |            |            |
|              | TOTAL ASSETS             |            | 417,282.94 |

LIABILITIES AND EQUITY

LIABILITIES

|              |                         |           |           |
|--------------|-------------------------|-----------|-----------|
| 341-00-25300 | DEFERRED/UNEARNED REVEN | 17,812.92 |           |
|              |                         |           |           |
|              | TOTAL LIABILITIES       |           | 17,812.92 |

FUND EQUITY

|              |                              |            |            |
|--------------|------------------------------|------------|------------|
| 341-00-32500 | UNASSIGNED FUND BALANCE      | 245,022.40 |            |
|              |                              |            |            |
|              | REVENUE OVER EXPENDITUR      | 154,447.62 |            |
|              |                              |            |            |
|              | BALANCE - CURRENT DATE       | 154,447.62 |            |
|              |                              |            |            |
|              | TOTAL FUND EQUITY            |            | 399,470.02 |
|              |                              |            |            |
|              | TOTAL LIABILITIES AND EQUITY |            | 417,282.94 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

URBAN RENEWAL DEBT SERVICE FUN

|                                         | PERIOD ACTUAL | YTD ACTUAL     | BUDGET           | UNEARNED         | PCNT     |
|-----------------------------------------|---------------|----------------|------------------|------------------|----------|
| <u>URBAN RENEWAL</u>                    |               |                |                  |                  |          |
| 341-61-40001 BEGINNING FUND BALANCE     | .00           | .00            | 217,032.00       | 217,032.00       | .0       |
| 341-61-41110 PROPERTY TAXES - CURRENT   | .00           | 4,016.50       | 557,000.00       | 552,983.50       | .7       |
| 341-61-41120 PROPERTY TAXES - PRIOR     | 1,553.09      | 5,817.44       | 10,000.00        | 4,182.56         | 58.2     |
| 341-61-46100 INTEREST INCOME            | 1,179.57      | 2,846.36       | 10,000.00        | 7,153.64         | 28.5     |
| 341-61-49100 TRANSFER IN - GENERAL FUND | 35,374.99     | 70,749.99      | 212,250.00       | 141,500.01       | 33.3     |
| 341-61-49510 TRANSFER IN - SEWER FUND   | 17,754.33     | 35,508.65      | 106,526.00       | 71,017.35        | 33.3     |
| 341-61-49530 TRANSFER IN - WATER FUND   | 17,754.34     | 35,508.68      | 106,526.00       | 71,017.32        | 33.3     |
| <br>TOTAL URBAN RENEWAL                 | <br>73,616.32 | <br>154,447.62 | <br>1,219,334.00 | <br>1,064,886.38 | <br>12.7 |
| <br>TOTAL FUND REVENUE                  | <br>73,616.32 | <br>154,447.62 | <br>1,219,334.00 | <br>1,064,886.38 | <br>12.7 |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

URBAN RENEWAL DEBT SERVICE FUN

|                                             | PERIOD ACTUAL | YTD ACTUAL     | BUDGET           | UNEXPENDED        | PCNT   |
|---------------------------------------------|---------------|----------------|------------------|-------------------|--------|
| <u>URBAN RENEWAL</u>                        |               |                |                  |                   |        |
| 341-61-81110 LOAN/BOND PAYMENTS - PRINCIPAL | .00           | .00            | 569,307.00       | 569,307.00        | .0     |
| 341-61-81210 LOAN/BOND PAYMENTS - INTEREST  | .00           | .00            | 453,230.00       | 453,230.00        | .0     |
| 341-61-89000 ENDING FUND BALANCE            | .00           | .00            | 196,797.00       | 196,797.00        | .0     |
| <br>TOTAL URBAN RENEWAL                     | <br>.00       | <br>.00        | <br>1,219,334.00 | <br>1,219,334.00  | <br>.0 |
| <br>TOTAL FUND EXPENDITURES                 | <br>.00       | <br>.00        | <br>1,219,334.00 | <br>1,219,334.00  | <br>.0 |
| <br>NET REVENUE OVER EXPENDITURES           | <br>73,616.32 | <br>154,447.62 | <br>.00          | <br>( 154,447.62) | <br>.0 |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

MINET DEBT SERVICE FUND

| <u>ASSETS</u>                 |                           |              |              |
|-------------------------------|---------------------------|--------------|--------------|
| 360-00-10101                  | CASH BY FUND              | 372,231.32   |              |
| 360-00-12510                  | LOAN RECEIVABLE           | 7,865,000.00 |              |
| TOTAL ASSETS                  |                           |              | 8,237,231.32 |
| <u>LIABILITIES AND EQUITY</u> |                           |              |              |
| <u>LIABILITIES</u>            |                           |              |              |
| 360-00-25300                  | DEFERRED/UNEARNED REVENUE | 7,865,000.00 |              |
| TOTAL LIABILITIES             |                           |              | 7,865,000.00 |
| <u>FUND EQUITY</u>            |                           |              |              |
| 360-00-32500                  | UNASSIGNED FUND BALANCE   | 3,186.63     |              |
|                               | REVENUE OVER EXPENDITURE  | 369,044.69   |              |
| BALANCE - CURRENT DATE        |                           | 369,044.69   |              |
| TOTAL FUND EQUITY             |                           |              | 372,231.32   |
| TOTAL LIABILITIES AND EQUITY  |                           |              | 8,237,231.32 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

MINET DEBT SERVICE FUND

|              |                            | PERIOD ACTUAL  | YTD ACTUAL     | BUDGET         | UNEARNED       | PCNT     |
|--------------|----------------------------|----------------|----------------|----------------|----------------|----------|
|              | <u>NONDEPARTMENTAL</u>     |                |                |                |                |          |
| 360-81-40001 | BEGINNING FUND BALANCE     | .00            | .00            | 3,102.00       | 3,102.00       | .0       |
| 360-81-46100 | INTEREST INCOME            | 11.17          | 32.19          | 3,000.00       | 2,967.81       | 1.1      |
| 360-81-48110 | LOAN REPAYMENT - PRINCIPAL | 250,000.00     | 250,000.00     | 649,498.00     | 399,498.00     | 38.5     |
| 360-81-48120 | LOAN REPAYMENT - INTEREST  | 119,012.50     | 119,012.50     | .00            | ( 119,012.50)  | .0       |
|              | <br>TOTAL NONDEPARTMENTAL  | <br>369,023.67 | <br>369,044.69 | <br>655,600.00 | <br>286,555.31 | <br>56.3 |
|              | <br>TOTAL FUND REVENUE     | <br>369,023.67 | <br>369,044.69 | <br>655,600.00 | <br>286,555.31 | <br>56.3 |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

MINET DEBT SERVICE FUND

|              |                                | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEXPENDED    | PCNT |
|--------------|--------------------------------|---------------|------------|------------|---------------|------|
|              |                                |               |            |            |               |      |
|              | <u>NONDEPARTMENTAL</u>         |               |            |            |               |      |
| 360-81-81110 | LOAN/BOND PAYMENTS - PRINCIPAL | .00           | .00        | 565,000.00 | 565,000.00    | .0   |
| 360-81-81210 | LOAN/BOND PAYMENTS - INTEREST  | .00           | .00        | 90,600.00  | 90,600.00     | .0   |
|              |                                |               |            |            |               |      |
|              | TOTAL NONDEPARTMENTAL          | .00           | .00        | 655,600.00 | 655,600.00    | .0   |
|              |                                |               |            |            |               |      |
|              | TOTAL FUND EXPENDITURES        | .00           | .00        | 655,600.00 | 655,600.00    | .0   |
|              |                                |               |            |            |               |      |
|              | NET REVENUE OVER EXPENDITURES  | 369,023.67    | 369,044.69 | .00        | ( 369,044.69) | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

STREET SDC FUND

ASSETS

|              |                           |              |              |
|--------------|---------------------------|--------------|--------------|
| 420-00-10101 | CASH BY FUND              | 1,046,242.83 |              |
| 420-00-12120 | ACCOUNTS RECEIVABLE       | 1,099.00     |              |
| 420-00-12510 | LOANS RECEIVABLE          | 35,071.02    |              |
| 420-00-13000 | INTERFUND LOAN RECEIVABLE | 659,920.00   |              |
|              |                           |              |              |
|              | TOTAL ASSETS              |              | 1,742,332.85 |

LIABILITIES AND EQUITY

LIABILITIES

|              |                           |           |           |
|--------------|---------------------------|-----------|-----------|
| 420-00-25300 | DEFERRED/UNEARNED REVENUE | 35,071.02 |           |
|              |                           |           |           |
|              | TOTAL LIABILITIES         |           | 35,071.02 |

FUND EQUITY

|              |                              |              |              |
|--------------|------------------------------|--------------|--------------|
| 420-00-32500 | UNASSIGNED FUND BALANCE      | 1,038,273.40 |              |
| 420-00-35000 | GAAP ADJUSTMENTS             | 659,920.00   |              |
|              |                              |              |              |
|              | REVENUE OVER EXPENDITURE     | 9,068.43     |              |
|              |                              |              |              |
|              | BALANCE - CURRENT DATE       | 9,068.43     |              |
|              |                              |              |              |
|              | TOTAL FUND EQUITY            |              | 1,707,261.83 |
|              |                              |              |              |
|              | TOTAL LIABILITIES AND EQUITY |              | 1,742,332.85 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

STREET SDC FUND

|                                             | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEARNED     | PCNT |
|---------------------------------------------|---------------|------------|--------------|--------------|------|
| <u>STREETS</u>                              |               |            |              |              |      |
| 420-31-40001 BEGINNING FUND BALANCE         | .00           | .00        | 891,414.00   | 891,414.00   | .0   |
| 420-31-44611 SDC - IMPROVEMENT              | .00           | .00        | 760,000.00   | 760,000.00   | .0   |
| 420-31-44612 SDC REIMBURSEMENTS             | .00           | .00        | 21,200.00    | 21,200.00    | .0   |
| 420-31-46100 INTEREST INCOME                | 3,145.66      | 9,068.43   | 50,000.00    | 40,931.57    | 18.1 |
| 420-31-48130 INTERFUND LOAN REPAYMENT - PRI | .00           | .00        | 140,852.00   | 140,852.00   | .0   |
| TOTAL STREETS                               | 3,145.66      | 9,068.43   | 1,863,466.00 | 1,854,397.57 | .5   |
| TOTAL FUND REVENUE                          | 3,145.66      | 9,068.43   | 1,863,466.00 | 1,854,397.57 | .5   |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

|                               |             | STREET SDC FUND |            |              |              |      |
|-------------------------------|-------------|-----------------|------------|--------------|--------------|------|
|                               |             | PERIOD ACTUAL   | YTD ACTUAL | BUDGET       | UNEXPENDED   | PCNT |
| <u>STREETS</u>                |             |                 |            |              |              |      |
| 420-31-71400                  | ROADS       | .00             | .00        | 1,081,406.00 | 1,081,406.00 | .0   |
| 420-31-88000                  | CONTINGENCY | .00             | .00        | 782,060.00   | 782,060.00   | .0   |
| TOTAL STREETS                 |             | .00             | .00        | 1,863,466.00 | 1,863,466.00 | .0   |
| TOTAL FUND EXPENDITURES       |             | .00             | .00        | 1,863,466.00 | 1,863,466.00 | .0   |
| NET REVENUE OVER EXPENDITURES |             | 3,145.66        | 9,068.43   | .00          | ( 9,068.43)  | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

PARKS CAPITAL RESERVE FUND

ASSETS

|              |              |           |           |
|--------------|--------------|-----------|-----------|
| 425-00-10101 | CASH BY FUND | 37,961.44 |           |
|              | TOTAL ASSETS |           | 37,961.44 |

LIABILITIES AND EQUITY

FUND EQUITY

|              |                              |           |           |
|--------------|------------------------------|-----------|-----------|
| 425-00-32200 | RESTRICTED FUND BALANCE      | 37,581.83 |           |
|              | REVENUE OVER EXPENDITUR      | 379.61    |           |
|              | BALANCE - CURRENT DATE       | 379.61    |           |
|              | TOTAL FUND EQUITY            |           | 37,961.44 |
|              | TOTAL LIABILITIES AND EQUITY |           | 37,961.44 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

PARKS CAPITAL RESERVE FUND

|              |                        | PERIOD ACTUAL | YTD ACTUAL | BUDGET    | UNEARNED  | PCNT |
|--------------|------------------------|---------------|------------|-----------|-----------|------|
|              | <u>PARKS</u>           |               |            |           |           |      |
| 425-53-40001 | BEGINNING FUND BALANCE | .00           | .00        | 65,344.00 | 65,344.00 | .0   |
| 425-53-46100 | INTEREST INCOME        | 131.68        | 379.61     | 1,000.00  | 620.39    | 38.0 |
|              | TOTAL PARKS            | 131.68        | 379.61     | 66,344.00 | 65,964.39 | .6   |
|              | TOTAL FUND REVENUE     | 131.68        | 379.61     | 66,344.00 | 65,964.39 | .6   |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

PARKS CAPITAL RESERVE FUND

|              |                                | PERIOD ACTUAL | YTD ACTUAL | BUDGET    | UNEXPENDED | PCNT |
|--------------|--------------------------------|---------------|------------|-----------|------------|------|
|              | <u>PARKS</u>                   |               |            |           |            |      |
| 425-53-71000 | INFRASTRUCTURE                 | .00           | .00        | 16,548.00 | 16,548.00  | .0   |
| 425-53-87220 | CAPITAL ASSET REPLACEMENT RESE | .00           | .00        | 49,796.00 | 49,796.00  | .0   |
|              | TOTAL PARKS                    | .00           | .00        | 66,344.00 | 66,344.00  | .0   |
|              | TOTAL FUND EXPENDITURES        | .00           | .00        | 66,344.00 | 66,344.00  | .0   |
|              | NET REVENUE OVER EXPENDITURES  | 131.68        | 379.61     | .00       | ( 379.61)  | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

PARKS SDC FUND

ASSETS

|              |                           |            |            |
|--------------|---------------------------|------------|------------|
| 430-00-10101 | CASH BY FUND              | 417,898.81 |            |
| 430-00-12120 | ACCOUNTS RECEIVABLE       | ( .30)     |            |
| 430-00-12510 | LOAN RECEIVABLE           | 4,033.98   |            |
| 430-00-13000 | INTERFUND LOAN RECEIVABLE | 386,423.00 |            |
|              |                           |            |            |
|              | TOTAL ASSETS              |            | 808,355.49 |

LIABILITIES AND EQUITY

LIABILITIES

|              |                         |        |  |
|--------------|-------------------------|--------|--|
| 430-00-25300 | DEFERRED/UNEARNED REVEN | ( .02) |  |
|              |                         |        |  |
|              | TOTAL LIABILITIES       | ( .02) |  |

FUND EQUITY

|              |                              |            |            |
|--------------|------------------------------|------------|------------|
| 430-00-32500 | UNASSIGNED FUND BALANCE      | 421,210.93 |            |
| 430-00-35000 | GAAP ADJUSTMENTS             | 386,423.00 |            |
|              |                              |            |            |
|              | REVENUE OVER EXPENDITUR      | 721.58     |            |
|              |                              |            |            |
|              | BALANCE - CURRENT DATE       | 721.58     |            |
|              |                              |            |            |
|              | TOTAL FUND EQUITY            |            | 808,355.51 |
|              |                              |            |            |
|              | TOTAL LIABILITIES AND EQUITY |            | 808,355.49 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

|                    |                                | PARKS SDC FUND |            |            |            |      |
|--------------------|--------------------------------|----------------|------------|------------|------------|------|
|                    |                                | PERIOD ACTUAL  | YTD ACTUAL | BUDGET     | UNEARNED   | PCNT |
| <u>PARKS</u>       |                                |                |            |            |            |      |
| 430-53-40001       | BEGINNING FUND BALANCE         | .00            | .00        | 328,390.00 | 328,390.00 | .0   |
| 430-53-44611       | SDC IMPROVEMENTS               | .00            | .00        | 345,000.00 | 345,000.00 | .0   |
| 430-53-46100       | INTEREST INCOME                | 1,462.19       | 4,351.58   | 5,000.00   | 648.42     | 87.0 |
| 430-53-48130       | INTERFUND LOAN REPAYMENT - PRI | .00            | .00        | 51,943.00  | 51,943.00  | .0   |
| 430-53-48230       | INTERFUND LOAN REPAYMENT - INT | .00            | .00        | 10,080.00  | 10,080.00  | .0   |
| TOTAL PARKS        |                                | 1,462.19       | 4,351.58   | 740,413.00 | 736,061.42 | .6   |
| TOTAL FUND REVENUE |                                | 1,462.19       | 4,351.58   | 740,413.00 | 736,061.42 | .6   |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

|                               |             | PARKS SDC FUND |            |            |            |      |
|-------------------------------|-------------|----------------|------------|------------|------------|------|
|                               |             | PERIOD ACTUAL  | YTD ACTUAL | BUDGET     | UNEXPENDED | PCNT |
| <u>PARKS</u>                  |             |                |            |            |            |      |
| 430-53-63140                  | ENGINEERING | 3,630.00       | 3,630.00   | 200,000.00 | 196,370.00 | 1.8  |
| 430-53-88000                  | CONTINGENCY | .00            | .00        | 540,413.00 | 540,413.00 | .0   |
| TOTAL PARKS                   |             | 3,630.00       | 3,630.00   | 740,413.00 | 736,783.00 | .5   |
| TOTAL FUND EXPENDITURES       |             | 3,630.00       | 3,630.00   | 740,413.00 | 736,783.00 | .5   |
| NET REVENUE OVER EXPENDITURES |             | ( 2,167.81)    | 721.58     | .00        | ( 721.58)  | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

CAPITAL PROJECTS FUND

ASSETS

|              |              |            |            |
|--------------|--------------|------------|------------|
| 435-00-10101 | CASH BY FUND | 925,158.42 |            |
|              | TOTAL ASSETS |            | 925,158.42 |

LIABILITIES AND EQUITY

FUND EQUITY

|              |                              |            |            |
|--------------|------------------------------|------------|------------|
| 435-00-32500 | UNASSIGNED FUND BALANCE      | 918,970.46 |            |
|              | REVENUE OVER EXPENDITUR      | 6,187.96   |            |
|              | BALANCE - CURRENT DATE       | 6,187.96   |            |
|              | TOTAL FUND EQUITY            |            | 925,158.42 |
|              | TOTAL LIABILITIES AND EQUITY |            | 925,158.42 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

CAPITAL PROJECTS FUND

|              |                        | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEARNED    | PCNT  |
|--------------|------------------------|---------------|------------|------------|-------------|-------|
|              | <u>STREETS</u>         |               |            |            |             |       |
| 435-31-40001 | BEGINNING FUND BALANCE | .00           | .00        | 815,152.00 | 815,152.00  | .0    |
| 435-31-46100 | INTEREST INCOME        | 3,209.16      | 9,271.71   | 5,000.00   | ( 4,271.71) | 185.4 |
|              | TOTAL STREETS          | 3,209.16      | 9,271.71   | 820,152.00 | 810,880.29  | 1.1   |
|              | TOTAL FUND REVENUE     | 3,209.16      | 9,271.71   | 820,152.00 | 810,880.29  | 1.1   |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

CAPITAL PROJECTS FUND

|              |                               | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEXPENDED  | PCNT |
|--------------|-------------------------------|---------------|------------|------------|-------------|------|
|              |                               |               |            |            |             |      |
|              | <u>STREETS</u>                |               |            |            |             |      |
| 435-31-71400 | ROADS                         | .00           | 3,083.75   | 820,152.00 | 817,068.25  | .4   |
|              | TOTAL STREETS                 | .00           | 3,083.75   | 820,152.00 | 817,068.25  | .4   |
|              | TOTAL FUND EXPENDITURES       | .00           | 3,083.75   | 820,152.00 | 817,068.25  | .4   |
|              | NET REVENUE OVER EXPENDITURES | 3,209.16      | 6,187.96   | .00        | ( 6,187.96) | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

URBAN RENEWAL PROJECTS FUND

ASSETS

|              |                          |   |              |            |
|--------------|--------------------------|---|--------------|------------|
| 441-00-10101 | CASH BY FUND             | ( | 652,366.21)  |            |
| 441-00-12111 | PROPERTY TAXES RECEIVABL |   | 25,521.65    |            |
| 441-00-14010 | PROPERTY HELD FOR RESALE |   | 1,404,051.00 |            |
|              |                          |   |              |            |
|              | TOTAL ASSETS             |   |              | 777,206.44 |

LIABILITIES AND EQUITY

LIABILITIES

|              |                         |  |              |              |
|--------------|-------------------------|--|--------------|--------------|
| 441-00-22210 | LOAN/BOND PAYABLE       |  | 3,880,261.16 |              |
| 441-00-23000 | INTERFUND LOAN PAYABLE  |  | 1,923,561.58 |              |
| 441-00-25300 | DEFERRED/UNEARNED REVEN |  | 21,771.98    |              |
|              |                         |  |              |              |
|              | TOTAL LIABILITIES       |  |              | 5,825,594.72 |

FUND EQUITY

|              |                              |   |               |                 |
|--------------|------------------------------|---|---------------|-----------------|
| 441-00-32500 | UNASSIGNED FUND BALANCE      |   | 750,578.45    |                 |
| 441-00-35000 | GAAP ADJUSTMENTS             | ( | 5,803,822.74) |                 |
|              |                              |   |               |                 |
|              | REVENUE OVER EXPENDITUR      |   | 4,856.01      |                 |
|              |                              |   |               |                 |
|              | BALANCE - CURRENT DATE       |   | 4,856.01      |                 |
|              |                              |   |               |                 |
|              | TOTAL FUND EQUITY            |   |               | ( 5,048,388.28) |
|              |                              |   |               |                 |
|              | TOTAL LIABILITIES AND EQUITY |   |               | 777,206.44      |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

URBAN RENEWAL PROJECTS FUND

|              |                          | <u>PERIOD ACTUAL</u> | <u>YTD ACTUAL</u> | <u>BUDGET</u>       | <u>UNEARNED</u>     | <u>PCNT</u> |
|--------------|--------------------------|----------------------|-------------------|---------------------|---------------------|-------------|
|              | <u>URBAN RENEWAL</u>     |                      |                   |                     |                     |             |
| 441-61-40001 | BEGINNING FUND BALANCE   | .00                  | .00               | 743,281.00          | 743,281.00          | .0          |
| 441-61-41110 | PROPERTY TAXES - CURRENT | .00                  | 1,338.83          | 681,000.00          | 679,661.17          | .2          |
| 441-61-41120 | PROPERTY TAXES - PRIOR   | 1,270.71             | 4,242.18          | 4,000.00            | ( 242.18)           | 106.1       |
|              |                          | <u>1,270.71</u>      | <u>5,581.01</u>   | <u>1,428,281.00</u> | <u>1,422,699.99</u> | <u>.4</u>   |
|              | TOTAL URBAN RENEWAL      | <u>1,270.71</u>      | <u>5,581.01</u>   | <u>1,428,281.00</u> | <u>1,422,699.99</u> | <u>.4</u>   |
|              |                          |                      |                   |                     |                     |             |
|              | TOTAL FUND REVENUE       | <u>1,270.71</u>      | <u>5,581.01</u>   | <u>1,428,281.00</u> | <u>1,422,699.99</u> | <u>.4</u>   |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

URBAN RENEWAL PROJECTS FUND

|              |                                | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEXPENDED   | PCNT |
|--------------|--------------------------------|---------------|------------|--------------|--------------|------|
|              |                                |               |            |              |              |      |
|              | <u>URBAN RENEWAL</u>           |               |            |              |              |      |
| 441-61-63190 | OTHER CONTRACT & PROFESSIONAL  | 725.00        | 725.00     | .00 (        | 725.00)      | .0   |
| 441-61-81130 | INTERFUND CAPITAL PAYMENT - PR | .00           | .00        | 393,000.00   | 393,000.00   | .0   |
| 441-61-81230 | INTERFUND LOAN PAYMENT- INTERE | .00           | .00        | 195,000.00   | 195,000.00   | .0   |
| 441-61-89000 | ENDING FUND BALANCE            | .00           | .00        | 840,281.00   | 840,281.00   | .0   |
|              |                                |               |            |              |              |      |
|              | TOTAL URBAN RENEWAL            | 725.00        | 725.00     | 1,428,281.00 | 1,427,556.00 | .1   |
|              |                                |               |            |              |              |      |
|              | TOTAL FUND EXPENDITURES        | 725.00        | 725.00     | 1,428,281.00 | 1,427,556.00 | .1   |
|              |                                |               |            |              |              |      |
|              | NET REVENUE OVER EXPENDITURES  | 545.71        | 4,856.01   | .00 (        | 4,856.01)    | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

SEWER FUND

ASSETS

|              |                           |                 |               |
|--------------|---------------------------|-----------------|---------------|
| 510-00-10101 | CASH BY FUND              | 2,672,729.23    |               |
| 510-00-10111 | CASH - UMPQUA CHECKING    | 151.04          |               |
| 510-00-12120 | ACCOUNTS RECEIVABLE       | 261,341.56      |               |
| 510-00-12122 | UNBILLED UTILITIES        | 104,020.12      |               |
| 510-00-12129 | ALLOWANCE FOR BAD DEBT    | ( 45,172.72)    |               |
| 510-00-12130 | PREPAID EXPENSE           | 3,159.47        |               |
| 510-00-13000 | INTERFUND LOANS RECEIVABL | 157,534.00      |               |
| 510-00-14120 | CONSTRUCTION IN PROGRES   | 7,728,785.67    |               |
| 510-00-14210 | INFRASTRUCTURE            | 11,713,697.40   |               |
| 510-00-14220 | BUILDINGS                 | 430,793.06      |               |
| 510-00-14230 | EQUIPMENT                 | 164,851.22      |               |
| 510-00-14240 | VEHICLES                  | 144,411.20      |               |
| 510-00-14260 | BOND PREMIUM/DISCOUNT     | 9,227.00        |               |
| 510-00-14280 | LEASE ASSET               | 13,904.07       |               |
| 510-00-14310 | ACCUMULATED DEPRECIATION  | ( 7,012,829.52) |               |
| 510-00-14380 | ACCUMULATED AMORTIZATION  | ( 7,688.53)     |               |
| 510-00-15120 | NET OPEB ASSET            | 8,623.00        |               |
| 510-00-15210 | DEFERRED OUTFLOW - PENSI  | 215,858.00      |               |
| 510-00-15220 | DEFERRED OUTFLOW - OPEB   | 2,246.00        |               |
| TOTAL ASSETS |                           |                 | 16,565,641.27 |

LIABILITIES AND EQUITY

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

SEWER FUND

LIABILITIES

|                   |                           |              |              |
|-------------------|---------------------------|--------------|--------------|
| 510-00-21110      | ACCOUNTS PAYABLE          | 2,274.06     |              |
| 510-00-21200      | WAGES PAYABLE             | 13,389.00    |              |
| 510-00-21320      | DEFERRED COMP WITHHELD P  | .40          |              |
| 510-00-21330      | CAFE WITHHELD PAYABLE     | 50.00        |              |
| 510-00-21370      | UNION DUES WITHHELD PAYAB | ( 987.04)    |              |
| 510-00-21410      | PERS PAYABLE              | .20          |              |
| 510-00-21421      | HEALTH INSURANCE PAYABLE  | 3,990.20     |              |
| 510-00-21422      | DENTAL INSURANCE PAYABLE  | 2,857.20     |              |
| 510-00-21423      | LIFE INSURANCE PAYABLE    | 242.58       |              |
| 510-00-21424      | LTD INSURANCE PAYABLE     | 14.50        |              |
| 510-00-21430      | WORKERS COMP PAYABLE      | 9.40         |              |
| 510-00-21440      | MSA VEBA PAYABLE          | 3.20         |              |
| 510-00-21530      | FICA PAYABLE              | 98.88        |              |
| 510-00-21540      | SUTA PAYABLE              | 1,022.30     |              |
| 510-00-21560      | OR PAID LEAVE PAYABLE     | 998.10       |              |
| 510-00-21700      | CURRENT PORTION OF LONG-  | 183,340.00   |              |
| 510-00-21810      | ACCRUED INTEREST PAYABLE  | 367,855.00   |              |
| 510-00-21820      | ACCRUED COMPENSATED ABS   | 30,211.20    |              |
| 510-00-22210      | LOAN/BOND PAYABLE         | 1,685,000.00 |              |
| 510-00-22220      | NOTE PAYABLE              | 6,717,089.00 |              |
| 510-00-22230      | LEASE PAYABLE             | 6,148.50     |              |
| 510-00-22510      | NET PENSION LIABILITY     | 620,079.00   |              |
| 510-00-22520      | NET OPEB LIABILITY        | 22,735.00    |              |
| 510-00-22610      | DEFERRED INFLOW - PENSION | 67,233.00    |              |
| 510-00-22620      | DEFERRED INFLOW - OPEB    | 11,188.00    |              |
|                   |                           |              |              |
| TOTAL LIABILITIES |                           |              | 9,734,841.68 |

FUND EQUITY

|                              |                           |              |               |
|------------------------------|---------------------------|--------------|---------------|
| 510-00-31300                 | UNRESTRICTED NET POSITION | 1,949,379.64 |               |
| 510-00-32100                 | NON-SPENDABLE FUND BALAN  | 2,242,260.22 |               |
| 510-00-32400                 | ASSIGNED FUND BALANCE     | 25,651.76    |               |
| 510-00-35000                 | GAAP ADJUSTMENTS          | 1,571,100.93 |               |
|                              |                           |              |               |
| REVENUE OVER EXPENDITUR      |                           | 1,042,407.04 |               |
|                              |                           |              |               |
| BALANCE - CURRENT DATE       |                           | 1,042,407.04 |               |
|                              |                           |              |               |
| TOTAL FUND EQUITY            |                           |              | 6,830,799.59  |
|                              |                           |              |               |
| TOTAL LIABILITIES AND EQUITY |                           |              | 16,565,641.27 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

SEWER FUND

|                                             | PERIOD ACTUAL | YTD ACTUAL   | BUDGET       | UNEARNED     | PCNT  |
|---------------------------------------------|---------------|--------------|--------------|--------------|-------|
| <u>WASTEWATER</u>                           |               |              |              |              |       |
| 510-71-40001 BEGINNING FUND BALANCE         | .00           | .00          | 2,630,088.00 | 2,630,088.00 | .0    |
| 510-71-44100 CHARGES FOR SERVICES           | .00           | .00          | 50,000.00    | 50,000.00    | .0    |
| 510-71-44510 CONNECTION FEES                | .00           | .00          | 2,000.00     | 2,000.00     | .0    |
| 510-71-44520 UTILITY BILLING                | 237,926.51    | 718,290.80   | 2,890,000.00 | 2,171,709.20 | 24.9  |
| 510-71-46100 INTEREST INCOME                | 4,892.95      | 30,617.36    | 25,000.00    | ( 5,617.36)  | 122.5 |
| 510-71-47900 OTHER REVENUE                  | .00           | .00          | 500.00       | 500.00       | .0    |
| 510-71-48130 INTERFUND LOAN REPAYMENT - PRI | .00           | .00          | 43,466.00    | 43,466.00    | .0    |
| 510-71-48500 LOAN/BOND PROCEEDS             | 1,271,525.00  | 1,271,525.00 | 3,000,000.00 | 1,728,475.00 | 42.4  |
| 510-71-49515 TRANSFER IN - SEWER SDC FUND   | .00           | .00          | 26,500.00    | 26,500.00    | .0    |
| TOTAL WASTEWATER                            | 1,514,344.46  | 2,020,433.16 | 8,667,554.00 | 6,647,120.84 | 23.3  |
| TOTAL FUND REVENUE                          | 1,514,344.46  | 2,020,433.16 | 8,667,554.00 | 6,647,120.84 | 23.3  |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

SEWER FUND

|                                             | PERIOD ACTUAL   | YTD ACTUAL | BUDGET       | UNEXPENDED   | PCNT  |
|---------------------------------------------|-----------------|------------|--------------|--------------|-------|
| <u>WASTEWATER</u>                           |                 |            |              |              |       |
| 510-71-51100 SALARIES & WAGES               | 42,907.25       | 130,360.50 | 545,000.00   | 414,639.50   | 23.9  |
| 510-71-52100 EMPLOYEE BENEFITS              | 26,573.35       | 81,372.03  | 384,000.00   | 302,627.97   | 21.2  |
| 510-71-61110 REPAIRS & MAINTENANCE - INFRAS | .00             | 621.01     | 45,000.00    | 44,378.99    | 1.4   |
| 510-71-61120 REPAIRS AND MAINTENANCE - BUIL | .00             | 31.24      | 16,500.00    | 16,468.76    | .2    |
| 510-71-61130 REPAIRS AND MAINTENANCE- PLANT | 35,076.75       | 56,653.57  | 61,500.00    | 4,846.43     | 92.1  |
| 510-71-61140 REPAIRS AND MAINTENANCE-LIFT S | 13,477.75       | 14,142.75  | 50,000.00    | 35,857.25    | 28.3  |
| 510-71-61150 REPAIRS AND MAINTENANCE - EQUI | 1,096.70        | 2,564.04   | 15,600.00    | 13,035.96    | 16.4  |
| 510-71-61160 REPAIRS AND MAINTENANCE - VEHI | 409.12          | 862.10     | 5,500.00     | 4,637.90     | 15.7  |
| 510-71-61170 REPAIRS AND MAINTENANCE - EFFL | .00             | 383.77     | 5,000.00     | 4,616.23     | 7.7   |
| 510-71-61200 RENT & LEASE PAYMENTS          | 379.17          | 515.60     | 2,200.00     | 1,684.40     | 23.4  |
| 510-71-61510 UTILITIES - ELECTRIC           | 8,479.98        | 9,000.02   | 74,200.00    | 65,199.98    | 12.1  |
| 510-71-61520 UTILITIES - GARBAGE            | 88.53           | 219.24     | 6,600.00     | 6,380.76     | 3.3   |
| 510-71-61530 UTILITIES- GAS                 | 2.30            | 5.06       | 100.00       | 94.94        | 5.1   |
| 510-71-61540 UTILITIES - TELEPHONE/FAX      | 251.95          | 511.20     | 4,800.00     | 4,288.80     | 10.7  |
| 510-71-61810 INSURANCE - PROPERTY           | .00             | 12,915.04  | 10,100.00    | ( 2,815.04)  | 127.9 |
| 510-71-61820 INSURANCE - GENERAL LIABILITY  | .00             | 11,864.88  | 9,800.00     | ( 2,064.88)  | 121.1 |
| 510-71-61830 INSURANCE - AUTO               | .00             | 2,523.54   | 3,600.00     | 1,076.46     | 70.1  |
| 510-71-62110 POSTAGE                        | 699.65          | 2,250.77   | 7,800.00     | 5,549.23     | 28.9  |
| 510-71-62120 GENERAL OFFICE SUPPLIES        | 77.50           | 406.75     | 1,800.00     | 1,393.25     | 22.6  |
| 510-71-62201 GENERAL OPERATING SUPPLIES     | 176.14          | 263.25     | 3,500.00     | 3,236.75     | 7.5   |
| 510-71-62221 FUEL                           | 525.61          | 1,390.75   | 7,900.00     | 6,509.25     | 17.6  |
| 510-71-62222 UNIFORMS                       | 58.13           | 1,244.64   | 2,200.00     | 955.36       | 56.6  |
| 510-71-62261 CHEMICALS                      | 105.47          | 207.94     | 31,500.00    | 31,292.06    | .7    |
| 510-71-62291 OTHER OPERATING SUPPLIES       | 65.68           | 188.85     | 3,000.00     | 2,811.15     | 6.3   |
| 510-71-63110 LEGAL                          | 2,025.00        | 4,738.50   | 10,000.00    | 5,261.50     | 47.4  |
| 510-71-63130 ACCOUNTING                     | .00             | 4,000.00   | 4,000.00     | .00          | 100.0 |
| 510-71-63140 ENGINEERING                    | 160.00          | 160.00     | 105,000.00   | 104,840.00   | .2    |
| 510-71-63150 LAB ANALYSIS                   | 460.00          | 4,590.00   | 19,000.00    | 14,410.00    | 24.2  |
| 510-71-63190 OTHER CONTRACT & PROFESSIONAL  | 1,561.25        | 7,555.96   | 84,250.00    | 76,694.04    | 9.0   |
| 510-71-63210 LICENSES & PERMITS             | .00             | .00        | 6,500.00     | 6,500.00     | .0    |
| 510-71-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 382.90          | 2,985.95   | 21,125.00    | 18,139.05    | 14.1  |
| 510-71-63230 AGENT FEES                     | .00             | .00        | 650.00       | 650.00       | .0    |
| 510-71-63240 BANK FEES                      | 1,417.41        | 3,885.56   | 15,000.00    | 11,114.44    | 25.9  |
| 510-71-64000 TRAVEL & TRAINING              | 387.50          | 501.25     | 4,600.00     | 4,098.75     | 10.9  |
| 510-71-71100 PLANT                          | ( 2,144,824.80) | 434,125.97 | 3,073,800.00 | 2,639,674.03 | 14.1  |
| 510-71-71200 COLLECTION SYSTEM              | 63,243.40       | 63,243.40  | 2,155,860.00 | 2,092,616.60 | 2.9   |
| 510-71-74000 EQUIPMENT                      | .00             | 1,899.99   | 33,200.00    | 31,300.01    | 5.7   |
| 510-71-81110 LOAN/BOND PAYMENTS - PRINCIPAL | .00             | .00        | 278,673.00   | 278,673.00   | .0    |
| 510-71-81210 LOAN/BOND PAYMENTS - INTEREST  | .00             | 34,052.00  | 186,417.00   | 152,365.00   | 18.3  |
| 510-71-85100 TRANSFER OUT                   | 16,654.86       | 50,280.36  | 202,300.00   | 152,019.64   | 24.9  |
| 510-71-85341 TRANSFER OUT                   | 17,754.32       | 35,508.64  | 106,526.00   | 71,017.36    | 33.3  |
| 510-71-87100 LOAN RESTRICTED RESERVES       | .00             | .00        | 461,453.00   | 461,453.00   | .0    |
| 510-71-87220 CAPITAL ASSET REPLACEMENT RESE | .00             | .00        | 94,000.00    | 94,000.00    | .0    |
| 510-71-88000 CONTINGENCY                    | .00             | .00        | 508,000.00   | 508,000.00   | .0    |
| TOTAL WASTEWATER                            | ( 1,910,327.13) | 978,026.12 | 8,667,554.00 | 7,689,527.88 | 11.3  |
| TOTAL FUND EXPENDITURES                     | ( 1,910,327.13) | 978,026.12 | 8,667,554.00 | 7,689,527.88 | 11.3  |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

SEWER FUND

|                               | PERIOD ACTUAL | YTD ACTUAL   | BUDGET | UNEXPENDED      | PCNT |
|-------------------------------|---------------|--------------|--------|-----------------|------|
| NET REVENUE OVER EXPENDITURES | 3,424,671.59  | 1,042,407.04 | .00    | ( 1,042,407.04) | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

SEWER SDC FUND

ASSETS

|              |                           |            |              |
|--------------|---------------------------|------------|--------------|
| 515-00-10101 | CASH BY FUND              | 835,421.18 |              |
| 515-00-12120 | ACCOUNTS RECEIVABLE       | .38        |              |
| 515-00-12510 | LOAN RECEIVABLE           | 50,978.48  |              |
| 515-00-13000 | INTERFUND LOAN RECEIVABLE | 362,034.00 |              |
|              |                           |            |              |
|              | TOTAL ASSETS              |            | 1,248,434.04 |

LIABILITIES AND EQUITY

FUND EQUITY

|              |                              |             |              |
|--------------|------------------------------|-------------|--------------|
| 515-00-31300 | UNRESTRICTED NET POSITION    | 840,770.03  |              |
| 515-00-35000 | GAAP ADJUSTMENT              | 413,012.48  |              |
|              |                              |             |              |
|              | REVENUE OVER EXPENDITUR      | ( 5,348.47) |              |
|              |                              |             |              |
|              | BALANCE - CURRENT DATE       | ( 5,348.47) |              |
|              |                              |             |              |
|              | TOTAL FUND EQUITY            |             | 1,248,434.04 |
|              |                              |             |              |
|              | TOTAL LIABILITIES AND EQUITY |             | 1,248,434.04 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

SEWER SDC FUND

|              |                                | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEARNED     | PCNT  |
|--------------|--------------------------------|---------------|------------|--------------|--------------|-------|
|              | <u>WASTEWATER</u>              |               |            |              |              |       |
| 515-71-40001 | BEGINNING FUND BALANCE         | .00           | .00        | 640,959.00   | 640,959.00   | .0    |
| 515-71-44611 | SDC IMPROVEMENT                | .00           | .00        | 664,975.00   | 664,975.00   | .0    |
| 515-71-46100 | INTEREST INCOME                | 2,934.64      | 9,354.00   | 5,000.00     | ( 4,354.00)  | 187.1 |
| 515-71-48130 | INTERFUND LOAN REPAYMENT - PRI | .00           | .00        | 61,719.00    | 61,719.00    | .0    |
|              | TOTAL WASTEWATER               | 2,934.64      | 9,354.00   | 1,372,653.00 | 1,363,299.00 | .7    |
|              | TOTAL FUND REVENUE             | 2,934.64      | 9,354.00   | 1,372,653.00 | 1,363,299.00 | .7    |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

|                               |                   | SEWER SDC FUND |             |              |              |      |
|-------------------------------|-------------------|----------------|-------------|--------------|--------------|------|
|                               |                   | PERIOD ACTUAL  | YTD ACTUAL  | BUDGET       | UNEXPENDED   | PCNT |
| <u>WASTEWATER</u>             |                   |                |             |              |              |      |
| 515-71-71200                  | COLLECTION SYSTEM | 12,237.97      | 14,702.47   | 678,500.00   | 663,797.53   | 2.2  |
| 515-71-85510                  | TRANSFER OUT      | .00            | .00         | 26,500.00    | 26,500.00    | .0   |
| 515-71-88000                  | CONTINGENCY       | .00            | .00         | 667,653.00   | 667,653.00   | .0   |
| TOTAL WASTEWATER              |                   | 12,237.97      | 14,702.47   | 1,372,653.00 | 1,357,950.53 | 1.1  |
| TOTAL FUND EXPENDITURES       |                   | 12,237.97      | 14,702.47   | 1,372,653.00 | 1,357,950.53 | 1.1  |
| NET REVENUE OVER EXPENDITURES |                   | ( 9,303.33)    | ( 5,348.47) | .00          | 5,348.47     | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

WATER FUND

ASSETS

|              |                           |                 |               |
|--------------|---------------------------|-----------------|---------------|
| 530-00-10101 | CASH BY FUND              | 3,486,414.25    |               |
| 530-00-10111 | CASH- UMPQUA CHECKING     | 151.04          |               |
| 530-00-10130 | PETTY CASH                | 195.00          |               |
| 530-00-12121 | UTILITY ACCOUNTS RECEIVAB | 350,884.60      |               |
| 530-00-12122 | UNBILLED UTILITIES        | 154,785.38      |               |
| 530-00-12129 | ALLOWANCE FOR BAD DEBT    | ( 47,572.58)    |               |
| 530-00-12130 | PREPAID EXPENSE           | 2,804.97        |               |
| 530-00-12510 | LOAN RECEIVABLE           | 4,126,124.72    |               |
| 530-00-13000 | INTERFUND LOAN RECEIVABLE | ( .42)          |               |
| 530-00-13900 | ALLOWANCE FOR INTERFUND   | ( 4,126,124.68) |               |
| 530-00-14110 | LAND AND IMPROVEMENTS     | 78,499.05       |               |
| 530-00-14120 | CONSTRUCTION IN PROGRES   | 671,236.00      |               |
| 530-00-14210 | INFRASTRUCTURE            | 8,952,321.01    |               |
| 530-00-14220 | BUILDINGS                 | 593,704.06      |               |
| 530-00-14230 | EQUIPMENT                 | 585,087.69      |               |
| 530-00-14240 | VEHICLES                  | 190,736.19      |               |
| 530-00-14260 | BOND PREMIUM/DISCOUNT     | ( 38,566.15)    |               |
| 530-00-14270 | INTANGIBLES               | 895,343.00      |               |
| 530-00-14280 | LEASE ASSET               | 13,904.07       |               |
| 530-00-14310 | ACCUMULATED DEPRECIATION  | ( 4,796,530.91) |               |
| 530-00-14380 | ACCUMULATED AMORTIZATION  | ( 7,688.53)     |               |
| 530-00-15120 | NET OPEB ASSET            | 8,918.00        |               |
| 530-00-15210 | DEFERRED OUTFLOW - PENSI  | 223,237.00      |               |
| 530-00-15220 | DEFERRED OUTFLOW - OPEB   | 2,323.00        |               |
| TOTAL ASSETS |                           |                 | 11,320,185.76 |

LIABILITIES AND EQUITY

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

WATER FUND

LIABILITIES

|                   |                           |             |              |
|-------------------|---------------------------|-------------|--------------|
| 530-00-21110      | ACCOUNTS PAYABLE          | 842.38      |              |
| 530-00-21200      | WAGES PAYABLE             | 13,547.00   |              |
| 530-00-21320      | DEFERRED COMP WITHHELD P  | 59.70       |              |
| 530-00-21370      | UNION DUES WITHHELD PAYAB | ( 1,978.44) |              |
| 530-00-21410      | PERS PAYABLE              | 4,021.70    |              |
| 530-00-21421      | HEALTH INSURANCE BENEFITS | 2,855.20    |              |
| 530-00-21422      | DENTAL INSURANCE PAYABLE  | 223.20      |              |
| 530-00-21423      | LIFE INSURANCE PAYABLE    | 44.70       |              |
| 530-00-21424      | LTD INSURANCE PAYABLE     | 9.50        |              |
| 530-00-21430      | WORKERS COMP PAYABLE      | 5.40        |              |
| 530-00-21440      | MSA VEBA PAYABLE          | .20         |              |
| 530-00-21530      | FICA PAYABLE              | 1,132.38    |              |
| 530-00-21540      | SUTA PAYABLE              | 13.30       |              |
| 530-00-21560      | OR PAID LEAVE PAYABLE     | 1,021.61    |              |
| 530-00-21610      | UTILITY DEPOSITS          | 18,623.11   |              |
| 530-00-21700      | CURRENT PORTION OF LONG-  | 145,947.00  |              |
| 530-00-21810      | ACCRUED INTEREST PAYABLE  | 2,977.00    |              |
| 530-00-21820      | ACCRUED COMPENSATED ABS   | 31,288.93   |              |
| 530-00-22210      | LOAN/BOND PAYABLE         | 835,000.00  |              |
| 530-00-22220      | NOTE PAYABLE              | 345,962.00  |              |
| 530-00-22230      | LEASE PAYABLE             | 6,148.50    |              |
| 530-00-22510      | NET PENSION LIABILITY     | 641,276.00  |              |
| 530-00-22520      | NET OPEB LIABILITY        | 23,513.00   |              |
| 530-00-22610      | DEFERRED INFLOW - PENSION | 69,532.00   |              |
| 530-00-22620      | DEFERRED INFLOW - OPEB    | 11,570.00   |              |
|                   |                           |             |              |
| TOTAL LIABILITIES |                           |             | 2,153,635.37 |

FUND EQUITY

|                              |                           |              |               |
|------------------------------|---------------------------|--------------|---------------|
| 530-00-31300                 | UNRESTRICTED NET POSITION | 3,738,273.90 |               |
| 530-00-32100                 | NON-SPENDABLE FUND BALAN  | 4,447,030.13 |               |
| 530-00-32400                 | ASSIGNED FUND BALANCE     | 29,237.37    |               |
| 530-00-35000                 | GAAP ADJUSTMENTS          | 764,705.96   |               |
|                              |                           |              |               |
| REVENUE OVER EXPENDITUR      |                           | 187,303.03   |               |
|                              |                           |              |               |
| BALANCE - CURRENT DATE       |                           | 187,303.03   |               |
|                              |                           |              |               |
| TOTAL FUND EQUITY            |                           |              | 9,166,550.39  |
|                              |                           |              |               |
| TOTAL LIABILITIES AND EQUITY |                           |              | 11,320,185.76 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

WATER FUND

|                                         | PERIOD ACTUAL | YTD ACTUAL   | BUDGET       | UNEARNED     | PCNT    |
|-----------------------------------------|---------------|--------------|--------------|--------------|---------|
| <u>WATER</u>                            |               |              |              |              |         |
| 530-74-40001 BEGINNING FUND BALANCE     | .00           | .00          | 2,695,689.00 | 2,695,689.00 | .0      |
| 530-74-44100 CHARGES FOR SERVICES       | .00           | 2,538.25     | 50,000.00    | 47,461.75    | 5.1     |
| 530-74-44190 OTHER CHARGES FOR SERVICES | 6,541.50      | 17,226.53    | 5,000.00     | ( 12,226.53) | 344.5   |
| 530-74-44510 CONNECTION FEES            | .00           | .00          | 5,000.00     | 5,000.00     | .0      |
| 530-74-44520 UTILITY BILLINGS           | 320,357.79    | 990,925.49   | 3,165,000.00 | 2,174,074.51 | 31.3    |
| 530-74-44529 UTILITY BILLING WRITE-OFF  | .00           | ( 293.28)    | .00          | 293.28       | .0      |
| 530-74-46100 INTEREST INCOME            | 11,665.00     | 34,138.30    | 25,000.00    | ( 9,138.30)  | 136.6   |
| 530-74-47207 RENT - FLOW METERS         | 171.99        | ( 1,084.76)  | 1,500.00     | 2,584.76     | ( 72.3) |
| 530-74-48500 LOAN/BOND PROCEEDS         | .00           | .00          | 201,746.00   | 201,746.00   | .0      |
| TOTAL WATER                             | 338,736.28    | 1,043,450.53 | 6,148,935.00 | 5,105,484.47 | 17.0    |
| TOTAL FUND REVENUE                      | 338,736.28    | 1,043,450.53 | 6,148,935.00 | 5,105,484.47 | 17.0    |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

| WATER FUND                                  |               |            |              |              |       |
|---------------------------------------------|---------------|------------|--------------|--------------|-------|
|                                             | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEXPENDED   | PCNT  |
| <u>WATER</u>                                |               |            |              |              |       |
| 530-74-51100 SALARIES & WAGES               | 43,902.58     | 132,070.91 | 550,000.00   | 417,929.09   | 24.0  |
| 530-74-52100 EMPLOYEE BENEFITS              | 26,471.65     | 81,686.30  | 384,000.00   | 302,313.70   | 21.3  |
| 530-74-61110 REPAIRS & MAINTENANCE - INFAS  | 4,994.33      | 12,813.19  | 50,000.00    | 37,186.81    | 25.6  |
| 530-74-61120 REPAIRS AND MAINTENANCE - BUIL | .00           | 54.65      | 74,500.00    | 74,445.35    | .1    |
| 530-74-61150 REPAIRS AND MAINTENANCE - EQUI | 602.89        | 5,843.27   | 110,100.00   | 104,256.73   | 5.3   |
| 530-74-61160 REPAIRS AND MAINTENANCE - VEHI | 409.12        | 1,150.78   | 5,500.00     | 4,349.22     | 20.9  |
| 530-74-61200 RENT & LEASE PAYMENTS          | 357.78        | 494.21     | 2,000.00     | 1,505.79     | 24.7  |
| 530-74-61510 UTILITIES - ELECTRIC           | 21,874.77     | 21,913.18  | 112,000.00   | 90,086.82    | 19.6  |
| 530-74-61520 UTILITIES - GARBAGE            | 88.53         | 219.24     | 7,900.00     | 7,680.76     | 2.8   |
| 530-74-61530 UTILITIES- GAS                 | 2.30          | 5.06       | 100.00       | 94.94        | 5.1   |
| 530-74-61540 UTILITIES - TELEPHONE/FAX      | 251.95        | 511.20     | 5,500.00     | 4,988.80     | 9.3   |
| 530-74-61810 INSURANCE - PROPERTY           | .00           | 13,104.22  | 7,200.00     | ( 5,904.22)  | 182.0 |
| 530-74-61820 INSURANCE - GENERAL LIABILITY  | .00           | 7,648.11   | 8,200.00     | 551.89       | 93.3  |
| 530-74-61830 INSURANCE - AUTO               | .00           | 2,523.54   | 600.00       | ( 1,923.54)  | 420.6 |
| 530-74-62110 POSTAGE                        | 419.78        | 1,183.68   | 9,800.00     | 8,616.32     | 12.1  |
| 530-74-62120 GENERAL OFFICE SUPPLIES        | 77.50         | 406.76     | 1,800.00     | 1,393.24     | 22.6  |
| 530-74-62201 GENERAL OPERATING SUPPLIES     | 148.14        | 248.24     | 1,500.00     | 1,251.76     | 16.6  |
| 530-74-62221 FUEL                           | 525.61        | 1,390.74   | 7,900.00     | 6,509.26     | 17.6  |
| 530-74-62222 UNIFORMS                       | 58.13         | 1,244.65   | 2,200.00     | 955.35       | 56.6  |
| 530-74-62261 CHEMICALS                      | 3,382.45      | 8,059.00   | 25,000.00    | 16,941.00    | 32.2  |
| 530-74-62271 METERS                         | .00           | 146,121.25 | 185,000.00   | 38,878.75    | 79.0  |
| 530-74-62291 OTHER OPERATING SUPPLIES       | 472.48        | 1,052.64   | 2,500.00     | 1,447.36     | 42.1  |
| 530-74-63110 LEGAL                          | .00           | .00        | 10,000.00    | 10,000.00    | .0    |
| 530-74-63130 ACCOUNTING                     | .00           | 4,000.00   | 4,000.00     | .00          | 100.0 |
| 530-74-63140 ENGINEERING                    | .00           | .00        | 110,000.00   | 110,000.00   | .0    |
| 530-74-63150 LAB ANALYSIS                   | 1,820.00      | 4,947.00   | 19,400.00    | 14,453.00    | 25.5  |
| 530-74-63190 OTHER CONTRACT & PROFESSIONAL  | 280.64        | 8,412.54   | 89,250.00    | 80,837.46    | 9.4   |
| 530-74-63210 LICENSES & PERMITS             | ( 2,000.00)   | .00        | 3,800.00     | 3,800.00     | .0    |
| 530-74-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 382.92        | 2,985.39   | 21,050.00    | 18,064.61    | 14.2  |
| 530-74-63230 AGENT FEES                     | .00           | 500.00     | 500.00       | .00          | 100.0 |
| 530-74-63240 BANK FEES                      | 2,362.35      | 6,475.92   | 20,000.00    | 13,524.08    | 32.4  |
| 530-74-64000 TRAVEL & TRAINING              | 201.15        | 403.90     | 4,600.00     | 4,196.10     | 8.8   |
| 530-74-66550 INTEREST EXPENSE               | 12.10         | 34.18      | 500.00       | 465.82       | 6.8   |
| 530-74-71300 DISTRIBUTION SYSTEM            | 36,883.30     | 51,831.30  | 1,161,000.00 | 1,109,168.70 | 4.5   |
| 530-74-71500 WATER TREATMENT PLANT          | 10,439.00     | 231,939.00 | 1,671,275.00 | 1,439,336.00 | 13.9  |
| 530-74-74000 EQUIPMENT                      | .00           | .00        | 20,800.00    | 20,800.00    | .0    |
| 530-74-81110 LOAN/BOND PAYMENTS - PRINCIPAL | .00           | .00        | 148,224.00   | 148,224.00   | .0    |
| 530-74-81210 LOAN/BOND PAYMENTS - INTEREST  | .00           | .00        | 37,732.00    | 37,732.00    | .0    |
| 530-74-85100 TRANSFER OUT                   | 22,425.04     | 69,364.77  | 423,296.00   | 353,931.23   | 16.4  |
| 530-74-85341 TRANSFER OUT                   | 17,754.34     | 35,508.68  | 106,526.00   | 71,017.32    | 33.3  |
| 530-74-87100 LOAN RESTRICTED RESERVES       | .00           | .00        | 25,000.00    | 25,000.00    | .0    |
| 530-74-87220 CAPITAL ASSET REPLACEMENT RESE | .00           | .00        | 74,000.00    | 74,000.00    | .0    |
| 530-74-88000 CONTINGENCY                    | .00           | .00        | 644,682.00   | 644,682.00   | .0    |
| TOTAL WATER                                 | 194,600.83    | 856,147.50 | 6,148,935.00 | 5,292,787.50 | 13.9  |
| TOTAL FUND EXPENDITURES                     | 194,600.83    | 856,147.50 | 6,148,935.00 | 5,292,787.50 | 13.9  |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

|                               | WATER FUND    |            |        |               |      |
|-------------------------------|---------------|------------|--------|---------------|------|
|                               | PERIOD ACTUAL | YTD ACTUAL | BUDGET | UNEXPENDED    | PCNT |
| NET REVENUE OVER EXPENDITURES | 144,135.45    | 187,303.03 | .00    | ( 187,303.03) | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

WATER SDC FUND

ASSETS

|              |                           |            |            |
|--------------|---------------------------|------------|------------|
| 535-00-10101 | CASH BY FUND              | 422,806.02 |            |
| 535-00-12510 | LOAN RECEIVABLE           | 33,288.28  |            |
| 535-00-13000 | INTERFUND LOAN RECEIVABLE | 240,365.00 |            |
|              |                           |            |            |
| TOTAL ASSETS |                           |            | 696,459.30 |

LIABILITIES AND EQUITY

FUND EQUITY

|                              |                           |             |            |
|------------------------------|---------------------------|-------------|------------|
| 535-00-31300                 | UNRESTRICTED NET POSITION | 432,699.06  |            |
| 535-00-35000                 | GAAP ADJUSTMENTS          | 273,653.28  |            |
|                              |                           |             |            |
| REVENUE OVER EXPENDITUR      |                           | ( 9,893.04) |            |
|                              |                           |             |            |
| BALANCE - CURRENT DATE       |                           | ( 9,893.04) |            |
|                              |                           |             |            |
| TOTAL FUND EQUITY            |                           |             | 696,459.30 |
|                              |                           |             |            |
| TOTAL LIABILITIES AND EQUITY |                           |             | 696,459.30 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

WATER SDC FUND

|                                             | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEARNED     | PCNT  |
|---------------------------------------------|---------------|------------|--------------|--------------|-------|
| <u>WATER</u>                                |               |            |              |              |       |
| 535-74-40001 BEGINNING FUND BALANCE         | .00           | .00        | 107,790.00   | 107,790.00   | .0    |
| 535-74-44611 SDC IMPROVEMENT                | .00           | .00        | 1,403,000.00 | 1,403,000.00 | .0    |
| 535-74-46100 INTEREST INCOME                | 1,473.36      | 4,496.26   | 3,000.00     | ( 1,496.26)  | 149.9 |
| 535-74-46612 SDC REIMBURSEMENT              | .00           | .00        | 58,600.00    | 58,600.00    | .0    |
| 535-74-48130 INTERFUND LOAN PAYMENT - PRINC | .00           | .00        | 40,983.00    | 40,983.00    | .0    |
| TOTAL WATER                                 | 1,473.36      | 4,496.26   | 1,613,373.00 | 1,608,876.74 | .3    |
| TOTAL FUND REVENUE                          | 1,473.36      | 4,496.26   | 1,613,373.00 | 1,608,876.74 | .3    |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

|                               |                     | WATER SDC FUND |             |              |              |      |
|-------------------------------|---------------------|----------------|-------------|--------------|--------------|------|
|                               |                     | PERIOD ACTUAL  | YTD ACTUAL  | BUDGET       | UNEXPENDED   | PCNT |
| <u>WATER</u>                  |                     |                |             |              |              |      |
| 535-74-71300                  | DISTRIBUTION SYSTEM | 1,949.00       | 14,389.30   | 150,500.00   | 136,110.70   | 9.6  |
| 535-74-88000                  | CONTINGENCY         | .00            | .00         | 1,462,873.00 | 1,462,873.00 | .0   |
| TOTAL WATER                   |                     | 1,949.00       | 14,389.30   | 1,613,373.00 | 1,598,983.70 | .9   |
| TOTAL FUND EXPENDITURES       |                     | 1,949.00       | 14,389.30   | 1,613,373.00 | 1,598,983.70 | .9   |
| NET REVENUE OVER EXPENDITURES |                     | ( 475.64)      | ( 9,893.04) | .00          | 9,893.04     | .0   |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

STORM DRAIN FUND

ASSETS

|              |                          |               |              |
|--------------|--------------------------|---------------|--------------|
| 540-00-10101 | CASH BY FUND             | 394,665.09    |              |
| 540-00-10111 | CASH - UMPQUA CHECKING   | 87.44         |              |
| 540-00-12120 | ACCOUNTS RECEIVABLE      | 87,820.33     |              |
| 540-00-12122 | UNBILLED UTILITIES       | 25,358.40     |              |
| 540-00-12129 | ALLOWANCE FOR BAD DEBT   | ( 14,719.95)  |              |
| 540-00-12130 | PREPAID EXPENSE          | 2,721.65      |              |
| 540-00-14210 | INTRASTRUCTURE           | 996,917.60    |              |
| 540-00-14220 | BUILDINGS                | 111,203.71    |              |
| 540-00-14230 | EQUIPMENT                | 96,043.13     |              |
| 540-00-14240 | VEHICLES                 | 142,430.16    |              |
| 540-00-14280 | LEASE ASSET              | 13,904.07     |              |
| 540-00-14310 | ACCUMULATED DEPRECIATION | ( 477,102.36) |              |
| 540-00-14380 | ACCUMULATED AMORTIZATION | ( 7,689.53)   |              |
| 540-00-15120 | NET OPEB ASSET           | 4,705.00      |              |
| 540-00-15210 | DEFERRED OUTFLOW - PENSI | 117,771.00    |              |
| 540-00-15220 | DEFERRED OUTFLOW - OPEB  | 1,225.00      |              |
| TOTAL ASSETS |                          |               | 1,495,340.74 |

LIABILITIES AND EQUITY

LIABILITIES

|                   |                           |            |            |
|-------------------|---------------------------|------------|------------|
| 540-00-21110      | ACCOUNTS PAYABLE          | 645.68     |            |
| 540-00-21200      | WAGES PAYABLE             | 11,254.92  |            |
| 540-00-21320      | DEFERRED COMP WITHHELD P  | 10.00      |            |
| 540-00-21370      | UNION DUES WITHHELD PAYAB | ( 314.06)  |            |
| 540-00-21410      | PERS PAYABLE              | 1,986.10   |            |
| 540-00-21421      | HEALTH INSURANCE PAYABLE  | 1,547.20   |            |
| 540-00-21422      | DENTAL INSURANCE PAYABLE  | 127.70     |            |
| 540-00-21423      | LIFE INSURANCE PAYABLE    | 24.26      |            |
| 540-00-21424      | LTD INSURANCE PAYABLE     | 5.40       |            |
| 540-00-21430      | WORKERS COMP PAYABLE      | 1.20       |            |
| 540-00-21440      | MSA VEBA PAYABLE          | ( .40)     |            |
| 540-00-21530      | FICA PAYABLE              | 592.23     |            |
| 540-00-21540      | SUTA PAYABLE              | 7.30       |            |
| 540-00-21560      | OR PAID LEAVE PAYABLE     | 525.59     |            |
| 540-00-21820      | ACCRUED COMPENSATED ABS   | 16,053.13  |            |
| 540-00-22230      | LEASE PAYABLE             | 6,149.50   |            |
| 540-00-22510      | NET PENSION LIABILITY     | 338,313.00 |            |
| 540-00-22520      | NET OPEB LIABILITY        | 12,404.00  |            |
| 540-00-22610      | DEFERRED INFLOW - PENSION | 36,682.00  |            |
| 540-00-22620      | DEFERRED INFLOW - OPEB    | 6,104.00   |            |
| 540-00-23000      | INTERFUND LOAN PAYABLE    | .25        |            |
| TOTAL LIABILITIES |                           |            | 432,119.00 |

FUND EQUITY

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

STORM DRAIN FUND

|              |                              |                  |                            |
|--------------|------------------------------|------------------|----------------------------|
| 540-00-31300 | UNRESTRICTED NET POSITION    | 455,495.45       |                            |
| 540-00-32100 | NON-SPENDABLE FUND BALAN     | 921,911.43       |                            |
| 540-00-32400 | ASSIGNED FUND BALANCE        | 9,806.11         |                            |
| 540-00-35000 | GAAP ADJUSTMENTS             | ( 352,929.23)    |                            |
|              | REVENUE OVER EXPENDITUR      | <u>28,937.98</u> |                            |
|              | BALANCE - CURRENT DATE       | <u>28,937.98</u> |                            |
|              | TOTAL FUND EQUITY            |                  | <u>1,063,221.74</u>        |
|              | TOTAL LIABILITIES AND EQUITY |                  | <u><u>1,495,340.74</u></u> |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

STORM DRAIN FUND

|              |                           | PERIOD ACTUAL | YTD ACTUAL | BUDGET       | UNEARNED    | PCNT  |
|--------------|---------------------------|---------------|------------|--------------|-------------|-------|
|              | <u>STORM DRAIN</u>        |               |            |              |             |       |
| 540-77-40001 | BEGINNING FUND BALANCE    | .00           | .00        | 335,335.00   | 335,335.00  | .0    |
| 540-77-44100 | CHARGES FOR SERVICES      | .00           | .00        | 50,000.00    | 50,000.00   | .0    |
| 540-77-44520 | UTILITY BILLINGS          | 58,532.31     | 175,587.10 | 702,000.00   | 526,412.90  | 25.0  |
| 540-77-44529 | UTILITY BILLING WRITE-OFF | .00           | ( 33.35)   | .00          | 33.35       | .0    |
| 540-77-46100 | INTEREST INCOME           | 1,332.21      | 3,881.61   | 2,000.00     | ( 1,881.61) | 194.1 |
|              | TOTAL STORM DRAIN         | 59,864.52     | 179,435.36 | 1,089,335.00 | 909,899.64  | 16.5  |
|              | TOTAL FUND REVENUE        | 59,864.52     | 179,435.36 | 1,089,335.00 | 909,899.64  | 16.5  |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

STORM DRAIN FUND

|                                             | PERIOD ACTUAL         | YTD ACTUAL            | BUDGET               | UNEXPENDED               | PCNT           |
|---------------------------------------------|-----------------------|-----------------------|----------------------|--------------------------|----------------|
| <u>STORM DRAIN</u>                          |                       |                       |                      |                          |                |
| 540-77-51100 SALARIES & WAGES               | 20,899.51             | 64,687.27             | 284,000.00           | 219,312.73               | 22.8           |
| 540-77-52100 EMPLOYEE BENEFITS              | 13,509.11             | 42,167.01             | 203,000.00           | 160,832.99               | 20.8           |
| 540-77-61110 REPAIRS & MAINTENANCE -INFRAST | 1,061.97              | 2,155.97              | 45,500.00            | 43,344.03                | 4.7            |
| 540-77-61120 REPAIRS&MAINTENANCE-BLDGS      | .00                   | 42.19                 | 3,000.00             | 2,957.81                 | 1.4            |
| 540-77-61150 REPAIRS&MAINTENANCE-EQUIP      | 48.45                 | 494.37                | 12,300.00            | 11,805.63                | 4.0            |
| 540-77-61160 REPAIRS&MAINTENANCE-VEHICLES   | 409.11                | 737.88                | 3,000.00             | 2,262.12                 | 24.6           |
| 540-77-61200 RENT & LEASE PAYMENTS          | 339.62                | 476.07                | 2,000.00             | 1,523.93                 | 23.8           |
| 540-77-61510 UTILITIES - ELECTRIC           | 558.20                | 558.20                | 3,400.00             | 2,841.80                 | 16.4           |
| 540-77-61520 UTILITIES - GARBAGE            | 88.53                 | 219.24                | 6,600.00             | 6,380.76                 | 3.3            |
| 540-77-61530 UTILITIES - GAS                | 2.30                  | 5.06                  | 100.00               | 94.94                    | 5.1            |
| 540-77-61540 UTILITIES - TELEPHONE/FAX      | 251.95                | 511.20                | 6,400.00             | 5,888.80                 | 8.0            |
| 540-77-61810 INSURANCE - PROPERTY           | .00                   | 2,814.33              | 1,300.00             | ( 1,514.33)              | 216.5          |
| 540-77-61820 INSURANCE-GENERAL LIABILITY    | .00                   | 6,195.03              | 8,500.00             | 2,304.97                 | 72.9           |
| 540-77-61830 INSURANCE - AUTO               | .00                   | 2,523.54              | 1,100.00             | ( 1,423.54)              | 229.4          |
| 540-77-62110 POSTAGE                        | 279.85                | 662.79                | 6,000.00             | 5,337.21                 | 11.1           |
| 540-77-62120 GENERAL OFFICE SUPPLIES        | 77.48                 | 317.51                | 1,800.00             | 1,482.49                 | 17.6           |
| 540-77-62201 GENERAL OPERATING SUPPLIES     | 74.13                 | 161.21                | 1,000.00             | 838.79                   | 16.1           |
| 540-77-62221 FUEL                           | 210.24                | 551.87                | 3,500.00             | 2,948.13                 | 15.8           |
| 540-77-62222 UNIFORMS                       | 58.13                 | 1,244.67              | 2,200.00             | 955.33                   | 56.6           |
| 540-77-62261 CHEMICALS                      | 74.00                 | 148.00                | 2,000.00             | 1,852.00                 | 7.4            |
| 540-77-62291 OTHER OPERATING SUPPLIES       | 65.65                 | 190.79                | 1,000.00             | 809.21                   | 19.1           |
| 540-77-63100 CONTRACT & PROFESSIONAL SERVI  | .00                   | .00                   | 15,000.00            | 15,000.00                | .0             |
| 540-77-63110 LEGAL                          | .00                   | .00                   | 2,000.00             | 2,000.00                 | .0             |
| 540-77-63130 ACCOUNTING                     | .00                   | 4,000.00              | 4,000.00             | .00                      | 100.0          |
| 540-77-63140 ENGINEERING                    | .00                   | .00                   | 110,000.00           | 110,000.00               | .0             |
| 540-77-63150 LAB ANALYSIS                   | .00                   | .00                   | 1,250.00             | 1,250.00                 | .0             |
| 540-77-63190 OTHER CONTRACT & PROFESSIONAL  | 210.05                | 1,264.52              | 7,000.00             | 5,735.48                 | 18.1           |
| 540-77-63210 LICENSES & PERMITS             | .00                   | .00                   | 500.00               | 500.00                   | .0             |
| 540-77-63220 DUES, MEMBERSHIPS & SUBSCRIPTI | 382.90                | 2,985.95              | 20,155.00            | 17,169.05                | 14.8           |
| 540-77-63240 BANK FEES                      | 944.94                | 2,590.37              | 8,000.00             | 5,409.63                 | 32.4           |
| 540-77-64000 TRAVEL & TRAINING              | 387.50                | 501.25                | 4,700.00             | 4,198.75                 | 10.7           |
| 540-77-85100 TRANSFER OUT                   | 4,097.26              | 12,291.09             | 49,200.00            | 36,908.91                | 25.0           |
| 540-77-85215 TRANSFER OUT                   | .00                   | .00                   | 50,000.00            | 50,000.00                | .0             |
| 540-77-87220 CAPITAL ASSET REPLACEMENT RESE | .00                   | .00                   | 49,000.00            | 49,000.00                | .0             |
| 540-77-88000 CONTINGENCY                    | .00                   | .00                   | 170,830.00           | 170,830.00               | .0             |
| <br>TOTAL STORM DRAIN                       | <br>44,030.88         | <br>150,497.38        | <br>1,089,335.00     | <br>938,837.62           | <br>13.8       |
| <br><br>TOTAL FUND EXPENDITURES             | <br><br>44,030.88     | <br><br>150,497.38    | <br><br>1,089,335.00 | <br><br>938,837.62       | <br><br>13.8   |
| <br><br><br>NET REVENUE OVER EXPENDITURES   | <br><br><br>15,833.64 | <br><br><br>28,937.98 | <br><br><br>.00      | <br><br><br>( 28,937.98) | <br><br><br>.0 |

CITY OF INDEPENDENCE  
BALANCE SHEET  
SEPTEMBER 30, 2025

STORM DRAIN SDC FUND

ASSETS

|              |                           |            |            |
|--------------|---------------------------|------------|------------|
| 545-00-10101 | CASH BY FUND              | 418,508.16 |            |
| 545-00-12510 | LOAN RECEIVABLE           | 2,767.33   |            |
| 545-00-13000 | INTERFUND LOAN RECEIVABLE | 21,359.00  |            |
|              |                           |            |            |
| TOTAL ASSETS |                           |            | 442,634.49 |

LIABILITIES AND EQUITY

FUND EQUITY

|                              |                           |            |            |
|------------------------------|---------------------------|------------|------------|
| 545-00-31300                 | UNRESTRICTED NET POSITION | 414,247.13 |            |
| 545-00-35000                 | GAAP ADJUSTMENTS          | 24,126.33  |            |
|                              |                           |            |            |
| REVENUE OVER EXPENDITUR      |                           | 4,261.03   |            |
|                              |                           |            |            |
| BALANCE - CURRENT DATE       |                           | 4,261.03   |            |
|                              |                           |            |            |
| TOTAL FUND EQUITY            |                           |            | 442,634.49 |
|                              |                           |            |            |
| TOTAL LIABILITIES AND EQUITY |                           |            | 442,634.49 |

CITY OF INDEPENDENCE  
REVENUES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

STORM DRAIN SDC FUND

|                                             | PERIOD ACTUAL | YTD ACTUAL   | BUDGET         | UNEARNED       | PCNT    |
|---------------------------------------------|---------------|--------------|----------------|----------------|---------|
| <u>STORM DRAIN</u>                          |               |              |                |                |         |
| 545-77-40001 BEGINNING FUND BALANCE         | .00           | .00          | 297,512.00     | 297,512.00     | .0      |
| 545-77-44611 SDC IMPROVEMENT                | .00           | .00          | 74,000.00      | 74,000.00      | .0      |
| 545-77-46100 INTEREST INCOME                | 1,451.71      | 4,261.03     | 10,000.00      | 5,738.97       | 42.6    |
| 545-77-48130 INTERFUND LOAN REPAYMENT - PRI | .00           | .00          | 4,842.00       | 4,842.00       | .0      |
| <br>TOTAL STORM DRAIN                       | <br>1,451.71  | <br>4,261.03 | <br>386,354.00 | <br>382,092.97 | <br>1.1 |
| <br>TOTAL FUND REVENUE                      | <br>1,451.71  | <br>4,261.03 | <br>386,354.00 | <br>382,092.97 | <br>1.1 |

CITY OF INDEPENDENCE  
EXPENDITURES WITH COMPARISON TO BUDGET  
FOR THE 3 MONTHS ENDING SEPTEMBER 30, 2025

STORM DRAIN SDC FUND

|              |                               | PERIOD ACTUAL | YTD ACTUAL | BUDGET     | UNEXPENDED  | PCNT |
|--------------|-------------------------------|---------------|------------|------------|-------------|------|
|              | <u>STORM DRAIN</u>            |               |            |            |             |      |
| 545-77-63140 | ENGINEERING                   | .00           | .00        | 225,000.00 | 225,000.00  | .0   |
| 545-77-88000 | CONTINGENCY                   | .00           | .00        | 161,354.00 | 161,354.00  | .0   |
|              | TOTAL STORM DRAIN             | .00           | .00        | 386,354.00 | 386,354.00  | .0   |
|              | TOTAL FUND EXPENDITURES       | .00           | .00        | 386,354.00 | 386,354.00  | .0   |
|              | NET REVENUE OVER EXPENDITURES | 1,451.71      | 4,261.03   | .00        | ( 4,261.03) | .0   |



## CITY OF INDEPENDENCE MEMORANDUM

TO: Mayor and City Council  
FROM: Amanda Carey, Finance Director  
MEETING DATE: December 9, 2025  
SUBJECT: FY 2025-26 Budget Adjustments

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☐ Information Only

☒ Action Requested

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### ***Statement of Issue:***

This combination of a supplemental budget and appropriations transfers is necessary to provide appropriation authority in several funds and maintain compliance with Oregon Local Budget Law.

### ***Background:***

Several costs have arisen since the adoption of the 2025-26 budget that were not anticipated in the preparation of that document.

- In response to multiple public records requests, the city is providing mobile phones to City Councilors and the Mayor to separate city business from personal information maintained on personal phones. The cost of providing phones to the Mayor and Council is approximately \$3,600 and is offset by a reduction in General Fund contingency.
- The City contracts with a grant writer to provide application, reporting, and other services related to the City's grant activities. The costs associated with this contract are allocated across benefitted funds. In the development of the 2025-26 budget the allocation to the Administration Department of the General Fund was overlooked. The allocated cost to this department is \$14,500 and is offset by a reduction in General Fund contingency.
- The city received an unanticipated experience refund of \$3,448 from SAIF related to our workers' compensation coverage. This amount offsets an increase in the Human Resources Department budget to provide additional training.
- Appropriations are increased in the Grants Fund related to specific awards received relating to providing bullet proof vests for officers and activities related to impaired driving, safety belt, speed, and distracted driving enforcement.

***Discussion:***

The supplemental budget and appropriations transfers as proposed provide necessary budget authority to carry out the above actions in the respective funds noted and provide for compliance with Oregon Local Budget Law in avoiding over-expenditures relative to the fiscal year ending June 30, 2026.

***Recommendation/Suggested Motion:***

Staff recommend that the Council approve the attached resolution to amend the 2025-26 Adopted Budget for the City of Independence.

***"I move that Council approve Resolution No. 25-1641 to amend the fiscal year 2025-26 Adopted Budget in accordance with the above noted recommendations."***

***Attachments:***

- A. Resolution No. 25-1641





## CITY OF INDEPENDENCE MEMORANDUM

TO: Mayor and City Council  
FROM: Amanda Carey, Finance Director  
MEETING DATE: December 9, 2025  
SUBJECT: Adoption of Resolution 25-1640, Authorizing  
Banking Signatures and Repealing Resolution No.  
25-1626

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☐ Information Only

☒ Action Requested

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### Statement of Issue:

With recent staff changes, a new bank signature authorization is required. The bank requires a Resolution to formalize the authorization. This process was last completed January 28, 2025 through Resolution No. 25-1626 which will need to now be repealed.

### Background:

Pursuant to City of Independence policies, there are five (5) authorized signers on the City's bank accounts: the Mayor, Council President, City Manager, Finance Director, and City Recorder. On December 31, 2025, Rob Moody will retire as the City's Finance Director. With this change, updated banking signature authorizations are required for the City's financial accounts.

### Discussion:

With the retirement of Finance Director Rob Moody, updated signature authorization is required to remove the retired Finance Director as a signatory and add Finance Director Amanda Carey.

The City's banking institution requires a Resolution to authorize these changes. The last update to the signatories was made in January 2025 through Resolution No. 25-1626, which must now be repealed. The attached Resolution No. 25-1640 provides the necessary authorization for the changes to the signatories on the City's financial accounts and repeals Resolution 25-1626.

### Proposed Motion:

I move to adopt Resolution 25-1640 Authorizing Banking Signatures and Repealing Resolution No. 25-1626.

**Attachment:** Resolution 25-1640

In the Matter of Authorizing Bank Account  
Signatures, Repealing Resolution 25-1626

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**Management Team Notes**  
**Wednesday, November 26, 2025**

Present: Amanda Cary, Amanda Christensen, Amy, Emmanuel, Fred, Gerald, Jason, Myra, Patrick, Rob, Shawn, Tino, Kenna

- Pending agenda review.

**Amanda FD:**

- Today I talked about the work that Jensen Strategies is doing for the City, in addition to the financial analysis that they are providing they will be finalizing the drafting of our grant management program to ensure we have a clear process developed for staff to follow. We anticipate that we will hit the threshold to trigger a Single Audit this year and although Marshall has been helping to file reports and close out grants, we need to ensure that we are tracking our compliance measures. Jensen strategies will also help me to complete a procurement policy and develop workflows for purchasing and AP.
- I am out of the office at Caselle training next week, but will be checking email and available remotely as needed!

**Amanda HR:**

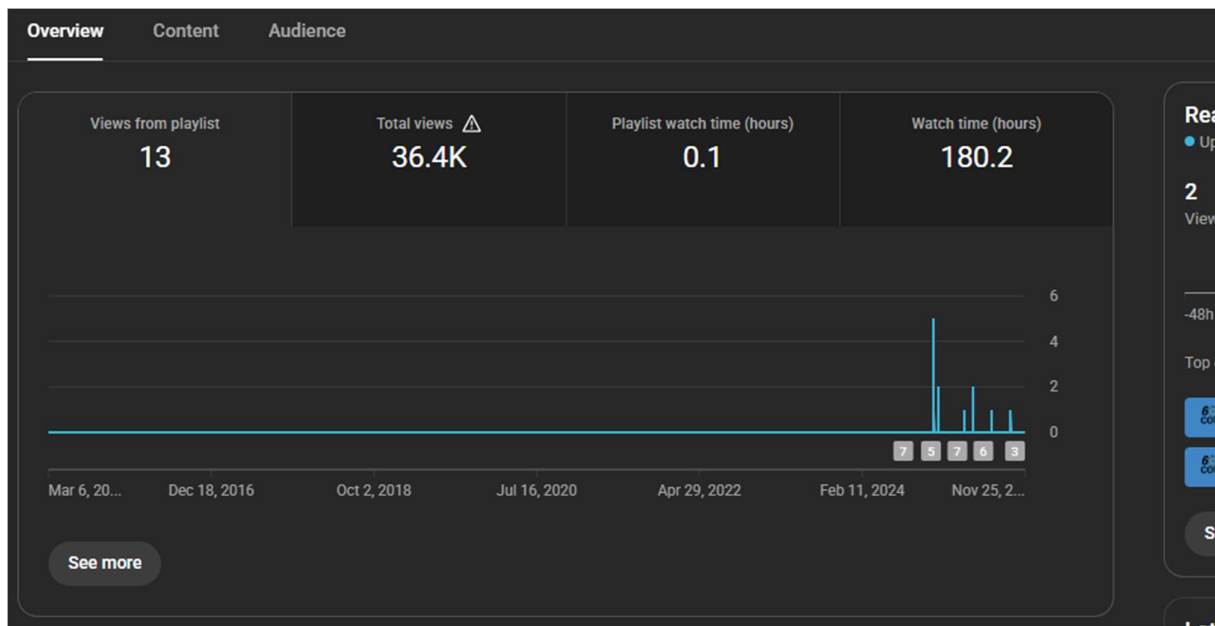
- Recruitment is underway for the Accountant II position.
- I'll be participating in leadership training over the next few weeks.
- I'm also working closely with Finance on payroll processing and preparing for the HR and payroll changes coming in January.

**Amy:**

- The museum is preparing for the upcoming Santa Train event, which stops directly outside the building. Plans include operating a booth on C Street and offering a scavenger hunt and small treats inside the museum on December 6th from 12–3.
- Work has begun on the 2026 campaign to recognize the Heritage Museum's 50th anniversary. The preliminary outline which has been drafted and shared with both boards is attached.
- Funding for the museum intern through March has been approved by the HMS executive board and will move to the Heritage Museum Society for consideration at the general meeting.

**Emmanuel:**

- Published the Historic homes videos - first was wildly successful. Next comes out is next week.
- Publishing 60 second council video (A quick note: over the past 1.4 years since we began this series, the videos have amassed over 36k views on YouTube. They also average around 1k views on Facebook and 500 on Instagram.) Residents have noted they rely on this method of communication to stay informed and engaged. I am happy to provide a more in-depth report in the future.
- Glow this weekend
- New forms webpage is coming together very nicely, with improved user experience and design
- Working with Senator Pattersons staff on relaying information about how Pacific Power, PGE, and NW Natural are suspending disconnections for low-income qualified customers.



#### Fred:

- Planning Commission – Preparing for a Planning Commission meeting on December 1. The meeting will include a discussion about a potential code change to allow more use of properties along Monmouth Street for commercial purposes and a change to the standards for fences for government service uses.
- Historic Preservation Commission – Cancelled Historic Preservation Commission meeting on November 17th. The next meeting will include additional training about the Independence Historic District, especially historic storefront design.
- Infill Housing Project – Continuing the More Housing, Same (Great) Neighborhood project. Reviewing the draft of potential code changes. Plan to have a Joint City Council/Planning Commission work session on the potential changes on January 27.
- Administrative Code Rewrite - Was awarded the grant to help rewrite the administrative chapter of the Independence Development Code to address recent changes to state law related to limited land use decisions and expedited land divisions. A consultant was selected, and an initial discussion about the project will occur sometime in the first week of December. A contract will be drafted within the next month or so. Project should kickoff in early 2026.
- Video - Shot a Historic Home Roadshow video of 434 S. Main Street with Amy, Emmanuel and resident Jennifer Flores.
- Other Work – Conducting annual inspections of food trucks and marijuana businesses
- Reviewing various developments and addressing day-to-day planning concerns.

#### Gerald:

#### Project Updates

- **2018-03 Polk Well #4:** Contractor waiting on part for final punch list items. Final pump test scheduled for 12/2/25.
- **2022-03 Polk Co Hoffman-Gun Club Rd SRTS:** Project completed.
- **2022-09 WWTP Upgrade:** Waiting for federal approvals to proceed to bidding.
- **2022-12 OR 51–5<sup>th</sup> St SRTS Crossing:** Waiting for adjustment of scope and IGA modification.
- **2022-17 9<sup>th</sup> St PS Ph 2-3:** Waiting for federal approvals to proceed to bidding.
- **2023-04 Surface Water Treatment Plant:** Consultants working on test well installation.
- **2023-06 Stormwater Master Plan Update:** Master plan work underway. Model 90% complete.

- **2023-09 Road Annexation-Juris Transfer:** Transfer resolution by Council for Hoffman pending results of storm work.
- **2023-11 Parks Master Plan Update:** Parks Board to provide comments on final draft plan.
- **2023-12 Chestnut St Bridge:** Waiting for IGA between ODOT, Marion County, and city.
- **2023-13 Corvallis Rd Waterline:** Federal approvals received. Advertise on 12/11/25, bid opening on 01/21/25, Council award on **02/10/25**, construction start on 03/03/25.
- **2024-01 ODOT ADA Upgrades:** ODOT updated construction to fall of 2026.
- **2024-04 Polk-Main Intersection Improvement:** Design underway. Coordinating design with ODOT staff.
- **2024-08 Polk WTP Pump Upgrade:** Design underway.
- **2024-10 Water Loss Survey:** Water loss dropped from the mid 20's to 13%. Project completed.
- **2025-04 Stormwater SDC and Rate Study** – Project is scheduled to begin in 2026.
- **2025-05 Parks SDC Study** – Project is scheduled to begin in 2026.
- **2025-06 Temperature TMDL** – Work to begin in January 2026.

### **Administrative Updates**

- Staff working on multiple development applications, design, and construction reviews. The following is a status update on larger projects still underway.
  - 2021-02 SW Crossing: Construction underway.
  - 2024-03 Ella Curran Food: Construction underway.
  - 2024-06 601 Stryker Rd Industrial: Construction underway.
  - 2024-11 OAWU Expansion: Construction underway.

**Jason:** Excused

**Myra:**

- Finished November payroll. Looking forward to new Accountant II to get hired!
- Next three council meetings have large agendas. Trying to keep everything on track.

**Patrick:**

- Excited about the proposed new Mayor's Task Force and willing to help out wherever we can.
- Indy Idea Hub let us know they received the grant to help the library fund Fiero Code - a database with lessons for coding in multiple coding languages for all ages. We are working with the vendor to get the subscription finalized.
- The library has put up the "Giving Tree" for the residents at Independence Health and Rehabilitation. Tags with requested gift items are ready now.
- Upcoming library programs:
  - Christmas Ornament Making Extravaganza! - December 2 - 3-5pm
  - BYOG (Bring Your Own Gifts) Wrapping station - December 11 - 2-5pm
  - Mystery Book Club - December 16 @ 4pm

**Shawn:**

- Following up on interest in several city properties that are for sale
- Several development-related meetings
- Gave a radio interview on KMUZ about the civic leadership program
- Finalizing industrial recruitment contract

- Glow kickoff is Sunday at 5:30, carolers and mayor will talk.
- Working with Fred and a resident on a fence complaint
- Finalizing details for MOU and seed loan to non-profit for indy days
- Having a follow up meeting with Shakespeare folks to talk about next year

**Tino:**

- Ofc. Bella Federico in Field Training with anticipated solo status date in early to mid-January 2026
- Chief's interviews for 3 remaining candidates for final spot scheduled for December 9
- Sgt. Cole has unplugged from daily duties this week to re-certify as a Gracie (defensive tactics) instructor
- One officer out on family leave
- Lt. Gilbert and Sgt. Cole will be away next week (12/01-12-05) for Use of Force Conference
- Sgt. Williamson and Sgt. Fleming and Jennifer Blanchard will spend two days next week at Incident Command training
- Det. Jill Thissell will be acting sergeant while others are away in training

| DEC 9, 2025 - 6:30 PM                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | DEC 23, 2025 - 6:30 PM                                                                                                                                                                                                                                                                                                                                     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><b>Agenda items due: Noon, 12/03/2025</b></p> <ul style="list-style-type: none"> <li>»</li> <li>» NB: Public Hearing: Annexation surface water treatment plant pr</li> <li>» NB: Council Bill: WTP Property annexation (Evander)</li> <li>» NB: Q1 Financials 2025 (Moody)</li> <li>» NB: Budget Amendment (Carey)</li> <li>» NB: Banking Resolution (Carey)</li> <li>» NB: Set date Jan 13 13Th ST annexation</li> <li>»</li> <li>» Liaison Reports: Traffic Safety, Historic Preservation,</li> <li>» and Planning Commission</li> <li>» Minutes/Misc Corresp/Notes/PAC</li> </ul> <p><b>+ Urban Renewal Agency Meeting, NEEDED</b></p>                                                                                                                                                                         | <p><b>Agenda items due: Noon, 12-17-2025</b></p> <ul style="list-style-type: none"> <li>» Possibly no meeting/work session</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> </ul> <p><b>+ Urban Renewal Agency Meeting, if needed</b></p>                                                |
| JAN 13 - 6:30 PM                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | JAN 27, 2026 - 6:30 PM                                                                                                                                                                                                                                                                                                                                     |
| <p><b>Agenda items due: Noon, 01/07/2026</b></p> <ul style="list-style-type: none"> <li>» Election of Council President</li> <li>» Planning Commission Interviews</li> <li>» NB: Audit Presentation (Carey/Auditors)</li> <li>» NB: Appoint Budget Officer, Adopt Budget Calendar (Carey)</li> <li>» NB: Q1 Board Appointments (West)</li> <li>» NB: Cont. Public Hearing: Mobile vending (Evander)</li> <li>» NB: Council Bill: Mobile Vending (Evander)</li> <li>» NB: Public Hearing: 13th St Annexation</li> <li>» NB: Council Bill: 13th St Annexation</li> <li>» NB: SDC Revision/Resolution (Fisher)</li> <li>» Liaison Reports: MINET, Parks Board,</li> <li>» and Independence Days Commission</li> <li>» Minutes/Misc Corresp/Notes/PAC</li> </ul> <p><b>+ Urban Renewal Agency Meeting, if needed</b></p> | <p><b>Agenda items due: Noon, 01/21/2026</b></p> <ul style="list-style-type: none"> <li>»</li> <li>» Joint WS with Planning Infill Standards</li> <li>» Fee Schedule Update (Carey)</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> </ul> <p><b>+ Urban Renewal Agency Meeting, if needed</b></p>             |
| FEB 10, 2026 - 6:30 PM                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | FEB 24, 2026 - 6:30 PM                                                                                                                                                                                                                                                                                                                                     |
| <p><b>Agenda items due: Noon, 02/04/2026</b></p> <ul style="list-style-type: none"> <li>» NB: Public Hearing: Single Room Occupancy (Evander)</li> <li>» NB: Council Bill: Single Room Occupancy (Evander)</li> <li>» NB: Fee Schedule Update (Carey)</li> <li>» NB: Contract award Corvallis Rd Water line</li> <li>» NB: Resolution: pub records request update (West)</li> <li>» NB: Public Hearing: Ordinances associated with new Fee Code</li> <li>» NB: Council Bill: Ordinances associated with new Fees (Moody)</li> <li>» NB: Liquor License Annual Renewals at FEB 2026 Meeting</li> <li>» Liaison Reports: Library Board, Museum Board</li> <li>» and Continuum of Care</li> <li>» Minutes/Misc Corresp/Notes/PAC</li> </ul> <p><b>+ Urban Renewal Agency Meeting, if needed</b></p>                     | <p><b>Agenda items due: Noon, 02/18/2026</b></p> <ul style="list-style-type: none"> <li>»</li> <li>» Grant update</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>»</li> <li>» Liaison Reports: Library Board, Museum Board</li> <li>» and Continuum of Care</li> <li>»</li> </ul> <p><b>+ Urban Renewal Agency Meeting, if needed</b></p> |

**Future Items:**

Grants reports Jan/Feb & July/Aug  
 Franchise Agreements (updates ongoing)  
 Resolution: Purchasing Authority (West)  
 Work Session-Dusk to Dawn  
 Work Session-Council Procedure-Council Bills, Public Hearing (West)  
 Council Liaison appointments: Every 2 years on election year

**Future Council Work Sessions:**

**Future PW Agenda Items:**

Code and Utility Billing

**City Council Liaisons:**

Historic Preservation Commission: Councilor Morton  
 Planning Commission: Councilor Martin-Willis  
 Independence Days Commission: Councilor Boisvert  
 Library Board: Councilor Boisvert  
 Museum Advisory Board: Councilor Morton  
 Parks Board: Councilor Roden  
 MINET: Councilor Sorce  
 Traffic Safety Commission: Councilor Roden  
 Continuum of Care: Councilor Corr