



City of Independence

Regular Meeting Agenda

City Council

Tuesday, September 23, 2025 @ 6:30 PM

Civic Center - Council Chambers

(see agenda footer for meeting attendance information)

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- 1. Call to Order**
 - 2. Roll Call**
 - 3. Minutes**
 - 3.1. Regular Meeting 08/26/2025
 - 4. Visitors/Public Comment**
 - 5. Reports/Presentations**
 - 5.1. Mayor
 - 5.2. Council Liaison Reports
 - 5.2.1. Traffic Safety Commission: Councilor Roden
 - 5.2.2. Historic Preservation Commission: Councilor Morton
 - 5.2.3. Planning Commission: Councilor Martin-Willis
 - 5.3. City Manager
 - 6. Unfinished Business**
 - 7. New Business**
 - 7.1. Set Public Hearing Date for AX 2025-03, Annexation of Future Surface Water Treatment Plant Property (Evander)
 - 7.2. Resolution to apply for technical assistance (Irvine)
 - 7.3. Independence-Monmouth Trolley IGA (West)
 - 7.4. Memorial Plaque – Gun Club and Hoffman Road Improvements (West)
 - 7.5. Public Meeting Grievance Process Authority (West)
 - 8. Council Announcements**
 - 9. General Information**
 - 9.1. Management Team Notes
 - 9.2. Miscellaneous Correspondence. Any communications received after publication of the agenda packet, but before 3:00 pm the date of the meeting, will be provided to Council at the meeting and will become a part of the official record

9.3. Pending Agenda Calendar

10. Adjournment

Meeting Attendance Information:

The City Council will hold this meeting in-person in City Hall Council Chambers, via video conference (Zoom) or by phone. Meetings are also live-streamed on the City's YouTube channel at: <https://www.youtube.com/c/CityofIndependenceOR>.

- To attend in person, the City Hall address is 555 S. Main St.
- For Zoom login
visit: <https://us06web.zoom.us/j/82444561183?pwd=DTdMVbJE6v0otC2rd0YAAjpPG2ag98.1>
- To participate in the meeting **by phone**, dial **US: +1-253-215-8782** and enter **Webinar ID: 824 4456 1183** and **Passcode: 181772**

Written comments are also welcome and may be delivered to City Hall or emailed to CouncilComments@ci.independence.or.us no later than 4:00 pm the day of the meeting.

The meeting location is accessible to persons with disabilities. A request for an interpreter for the hearing impaired, or for other accommodations for persons with disabilities, should be made at least 72 hours in advance of the meeting to Myra Russell, City Recorder, 503-838-1212/TTY: 800-735-2900.



City of Independence Minutes

City Council Meeting
Tuesday, August 26, 2025

1. **Call to Order.** Mayor Schwarzler called the meeting to order at 6:31 PM
2. **Roll Call.** Mayor Schwarzler present.

Present: Councilor Evan Sorce
Councilor Dawn Roden
Councilor Bill Boisvert
Councilor/Council President Kathy Martin-Willis
Councilor Marilyn Morton
Councilor Shannon Corr

Absent:

City Staff Present: Kenna West, City Manager
Myra Russell, City Recorder
Fred Evander, City Planner
Juventino Banuelos, Police Chief
Gerald Fisher, Public Works Director
3. **Minutes.**
Action:
Councilor Morton moved to approve both sets of Minutes; Councilor Boisvert seconded. Discussion: None.
Roll call vote. Motion 5-0-1
Ayes: Evan Sorce, Bill Boisvert, Kathy Martin-Willis, Marilyn Morton, Shannon Corr
Nays: None
Abstentions: Dawn Roden, not present at that meeting
 - 3.1. **Regular Meeting 08-12-2025.**
 - 3.2. **Work Session 08-12-2025.**
4. **Visitors/Public Comment.** None.
5. **Reports/Presentations.**
 - 5.1. **Mayor.**
 - Attended the Oregon Mayor's Conference in Baker City
 - Attended the Good Morning Polk County event hosted by Monmouth, Independence and Dallas Chambers with Rep Evans and Scharf,

- Attended MINET customer appreciation day—good turnout,
- SEDCOR hosted happy hour at Salt Creek for Polk County wide economic Development,
- Community Fiesta—welcomed the community to the event and crowned the queen,
- Wings over Willamette event at the airpark.

5.2. **Staff Presentation: Patrick Bodily, Library Update.**

- Summer Reading: 1129 sign-ups, new record.
- 23,000 books read by adults--444 more than last year
- 894 hours by teens--186 more than last year
- 1602 hours by kids--274 more than last year, increase in all categories.
- 21 different programs were well attended. 42 prizes for signing up, and 72 more plus 1182 kid prize bags.
- Thank you to volunteers, staff for all their help and all the local businesses plus Friends of the Library that donated prizes.
- Council Reading challenge: Councilor Morton was the winner

5.3. **City Manager.**

- Striping and signage around town
- Water Treatment Plant, property is in city hands to start clearing and testing for geotechnical work.
- Water loss survey: 12-13% loss, previously at 20% loss.
- Officer Stephenson graduated from the police academy on Aug 22.
- Summer Series: 500 more people per show than last year. Downtown businesses reported near Indy days level revenue.
- September 1 Civic Center Closed in honor of Labor Day
- September 4-6 Shakespeare in the Park by Struts and Frets at Riverview Park, free event.
- HB 3145 preliminary review. will monitor and reach out to others in this round to see if it's something city would like to do.
- Councilor Sorce mentioned special session at State and asked if CM West has been involved. Hoping to maintain what city is currently getting.

6. **Unfinished Business.** None.

7. **New Business.** Councilor Corr mentioned that she would like to add new business item 7.3 to be discussed at that time

7.1. **Public Hearing: AX|2025-02 To Annex Portion of the Old Inman-Poulsen Rail Right of Way into the City of Independence. Designate the property as Residential in the Independence Comprehensive Plan and Mixed-Density Residential (MX) on the Independence Zoning Map.**

Mayor Kate Schwarzler read the hearing script regarding how the meeting

would be conducted. State Law Required Statements read.

- Declaration of Conflicts of Interest, Ex-Parte Contact, Bias: None
- Public Hearing opened at 6:49 pm by Mayor Schwarzler.
- Staff Report as submitted in the agenda packet was reviewed by Fred Evander, Planning Manager. This is to consider the annexation of a portion of the Old Inman-Poulsen Rail Right of Way into the City of Independence and the designation of the property as Residential in the Independence Comprehensive Plan and Mixed-Density Residential (MX) on the Independence Zoning Map. Part of our comprehensive plan, part of the Transportation System Plan. Staff recommends approval.
- Discussion: Discussion of potential walking trail and testimony submitted by the City of Monmouth noted.
- Further questions from the Council. None.
- Objections or testimony received: None.
- Public Testimony: Written Comment received from Carter Craig from the City of Monmouth.
- Discussion: Staff Response to testimony—None
- Hearing closed at 6:54 PM.

7.2. **Council Bill #2025-07 for AX | 2025-02, Annexation and Rezone of Portion of Old Inman-Poulsen Timber Company Right-of-Way.**

Action:

1st Motion: Councilor Morton moved to read the proposed ordinance, Council Bill #2025-07 in full as the text is contained in the Council packet, for the first time; Councilor/Council President Martin-Willis seconded. Discussion: None. Roll call vote. Motion 6-0-0

Ayes: Evan Sorce, Dawn Roden, Bill Boisvert, Kathy Martin-Willis, Marilyn Morton, Shannon Corr

Nays: None

Abstentions: None

Recorder Russell read the title of the proposed ordinance.

Action:

2nd Motion: Councilor Roden moved to read the proposed Ordinance, Council Bill #2025-07 or the second time by title only; Councilor Boisvert seconded. Discussion: None. Roll call vote. Motion 6-0-0

Ayes: Evan Sorce, Dawn Roden, Bill Boisvert, Kathy Martin-Willis, Marilyn Morton, Shannon Corr

Nays: None

Abstentions: None

Recorder Russell read the title of the proposed ordinance.

Action:

3rd Motion: Councilor/Council President Martin-Willis moved to adopt the proposed Ordinance, Council Bill #2025-07; Councilor Boisvert seconded. Discussion: None. Roll call vote. Motion 6-0-0

Ayes: Evan Sorce, Dawn Roden, Bill Boisvert, Kathy Martin-Willis, Marilyn Morton, Shannon Corr

Nays: None

Abstentions: None

Russell announced the council bill passed and will be assigned to ordinance number 1627.

7.3. Censure of a Councilor.

Action:

Councilor Corr moved to censure Councilor Roden for violating confidentiality rules by disclosing details from an executive session; Councilor/Council President Martin-Willis seconded. Discussion: Mayor Schwarzler made a statement before discussion between councilors. Councilor Roden objected to the agenda item added during the meeting and did not have time to prepare a defense. Other councilors expressed concern about the importance of maintaining confidentiality in executive session as required by state law. Councilor Martin-Willis asked for clarity on the consequences of censure, which CM West provided; verbal reprimand, written reprimand or additional investigation.

Roll call vote. Motion 4-1-1

Ayes: Evan Sorce, Kathy Martin-Willis, Marilyn Morton, Shannon Corr

Nays: Dawn Roden

Abstentions: Bill Boisvert, was not present at time of executive session mentioned

Mayor Schwarzler read the verbal censure statement onto record.

8. Council Announcements.

8.1. Councilor Roden: announced release of the last ethics complaint with a letter of education. Mentioned personal news items and exited the meeting prior to adjournment without being formally excused at 7:13 PM.

8.2. Councilor Corr: explained the ethics complaint was made regarding unreported income, not child support.

8.3. Mayor Schwarzler: reminded councilors of multiple forms of education about ethics training, statements of economic interest, etc. Please reach out for more information.

8.4. Councilor Sorce: attended the Chamber tasting event and thanked the community for putting on these events. Thanked staff for new agenda document system, easy to navigate and use.

8.5. Councilor Corr: thanked city staff and all who participated in multiple meetings this week.

8.6. Councilor Morton: Wall thanks those working on The Wall that Heals is coming September 16 and open to the public from September 17-21. Also, Hop & Heritage Festival September 20 12-8PM. Posters are up around town.

8.7. Councilor Martin-Willis: Still looking for volunteers for the Wall that Heals. Training on Sept 17 at 6PM.

8.7. Mayor Schwarzler: Last Movie in the park this Friday and Shakespeare in the park September 4-6

8.8. Councilor Boisvert: mentioned council rules approved earlier this year.

8.9. Councilor Sorce WOU football with SOU September 6

8.10. CM West: Reminder from PW Director that school is starting soon! Watch out in school zones!

9. **General Information.** Items submitted here in the packet are for information only; no action was required by city council.

9.1. **Management Team Notes.**

9.1.1. **08-13-2025.**

9.2. **Miscellaneous Correspondence.** Any communications received after publication of the agenda packet, but before 3:00 pm the date of the meeting, will be provided to Council at the meeting and will become a part of the official record.

9.3. **Pending Agenda Calendar.**

9.3.1. **08-13-2025.**

10. **Adjournment.** With no other business before the council, Mayor Schwarzler adjourned the meeting at 7:17 pm.

MAYOR KATE SCHWARZLER

ATTEST:

Myra Russell, City Recorder



CITY OF INDEPENDENCE MEMORANDUM

TO: City Council
FROM: City Manager Kenna West
MEETING DATE: September 23, 2025
SUBJECT: Public Hearing Date for AX | 2025-03,
Annexation of Future Surface Water
Treatment Plant Property

☐ Information Only

☒ Action Requested

Statement of Issue:

The Independence City Council will consider whether to annex and rezone the recently acquired property designated for the Surface Water Treatment Plant and whether to set a date for a Public Hearing on the proposed annexation. A map of the property is provided in Exhibit A of the attached resolution.

Background and Discussion:

The City of Independence recently acquired approximately 12.4 acres off Corvallis Road for the future regional surface water treatment plant.

The attached resolution initiates the process to annex the property. Specifically, the resolution would confirm the Council's agreement to begin annexation, initiate consideration of a zone change for the site, and direct staff to provide notice of a public hearing at which residents may appear and be heard. The draft resolution addresses the following state and local requirements:

- **IDC 11.010:** The property owner of record must submit an application for the property.
- **IDC 12.005(A):** A property owner must submit a request, or the City Council or Planning Commission must adopt a resolution, to begin consideration of a zone change.
- **ORS 222.120(2):** The Council must choose "to dispense with submitting the question of the proposed annexation to the electors of the city" and fix "a day for a public hearing before the legislative body at which time the electors of the city may appear and be heard on the question of annexation" in order to annex property without an election.

Options:

The Council has two options for action on this request:

- A. Approve Resolution 25-1639, initiating the annexation and rezoning of City-owned land and setting a public hearing for November 25, 2025.
- B. Take no action.

Fiscal Impact:

No direct fiscal impact would occur as part of the action.

Recommendation/Suggested Motion:

Staff recommend approval of Option A.

Suggested motion: *"I move to approve Resolution 25-1639, a resolution to start the Annexation and Rezone of city-owned land, set a date for a Public Hearing on the matter for November 25, 2025, and direct staff to provide proper notice for the hearing."*

*Memo prepared by: Fred Evander, Planning Manager
Reviewed, revised, and approved by: Kenna West, City Manager*

**BEFORE THE CITY COUNCIL OF THE CITY OF INDEPENDENCE
COUNTY OF POLK, STATE OF OREGON**

A Resolution to Initiate the Annexation,]
Rezone, and Redesignation of City-Owned]
Land and Adjacent Railroad Right-of-Way,]
And to Set a Date for a Public Hearing on]
the Matter]

RESOLUTION NO. 25-1639

WHEREAS, the City of Independence acquired roughly 12.4 acres of land off Corvallis Road in August 2025 for the construction of a new surface water treatment plant; and

WHEREAS, per the requirements of IDC 11.010, a property owner is required to submit a land use application to annex land into the City of Independence; and

WHEREAS, per the requirements of IDC 12.005, a request by the property owner for a site or a resolution of either the City Council or the Planning Commission, is required to initiate a zone change, including a change proposed to accompany an annexation; and

WHEREAS, the City of Independence, as owner of the property in question, desires to annex the 12.4 acres and to establish a City future land use and zoning designation that would allow the future construction of a surface water treatment plant; and

WHEREAS, to form a more regular City limits boundary in the area, the City of Independence additionally seeks to include an approximately 60-foot-wide and 324-foot-long portion of the Southern Pacific Railway in the annexation, and to establish a City future land use and zoning classification for the land; and

WHEREAS, per ORS 222.120(2), the City may annex the land without an election, when the Council “elects to dispense with submitting the question of the proposed annexation to the electors of the city” and fixes “a day for a public hearing before the legislative body at which time the electors of the city may appear and be heard on the question of annexation;” **Now, Therefore**

**THE CITY COUNCIL OF THE CITY OF INDEPENDENCE HEREBY RESOLVES
AS FOLLOWS:**

Section 1. Annexation Request. The City Council directs staff to prepare and appropriately process an annexation request for the property shown in Exhibit A.

Section 2. Future Land Use Designation and Rezone Request. As part of the annexation request, the City Council directs staff to suggest a Comprehensive Plan designation and zone for the properties for Council consideration.

Section 3. Preparation for Public Hearing. The City Council directs staff to issue public notice and duly prepare for a hearing on the proposal on November 25, 2025.

Section 4. Effective Date. This Resolution shall take effect immediately upon adoption by the City Council.

ADOPTED by the City Council of the City of Independence, Oregon this 23rd day of September 2025.

CITY OF INDEPENDENCE, OREGON

By _____
Kate Schwarzler, Mayor

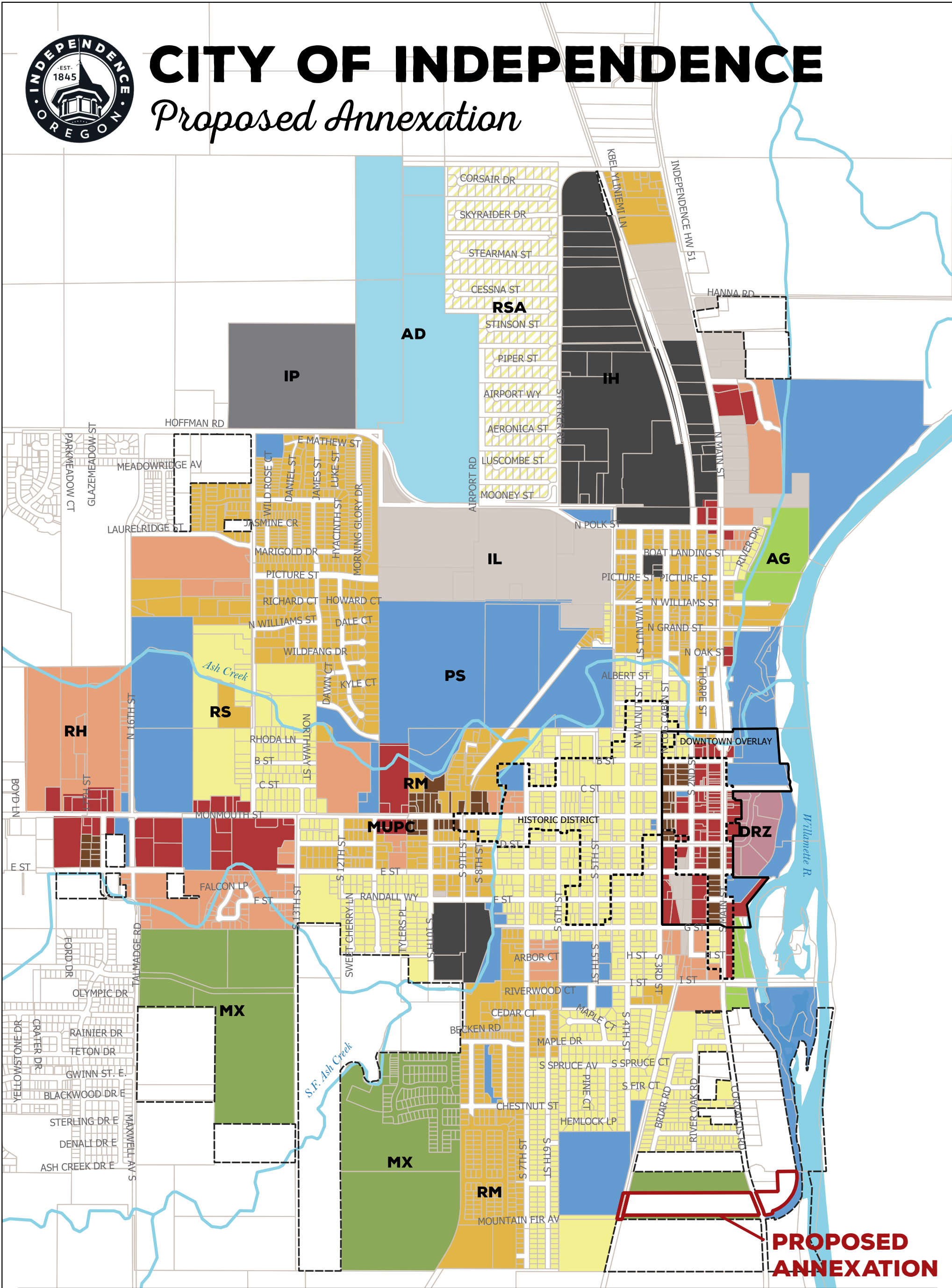
ATTEST:

By _____
Myra Russell, City Recorder

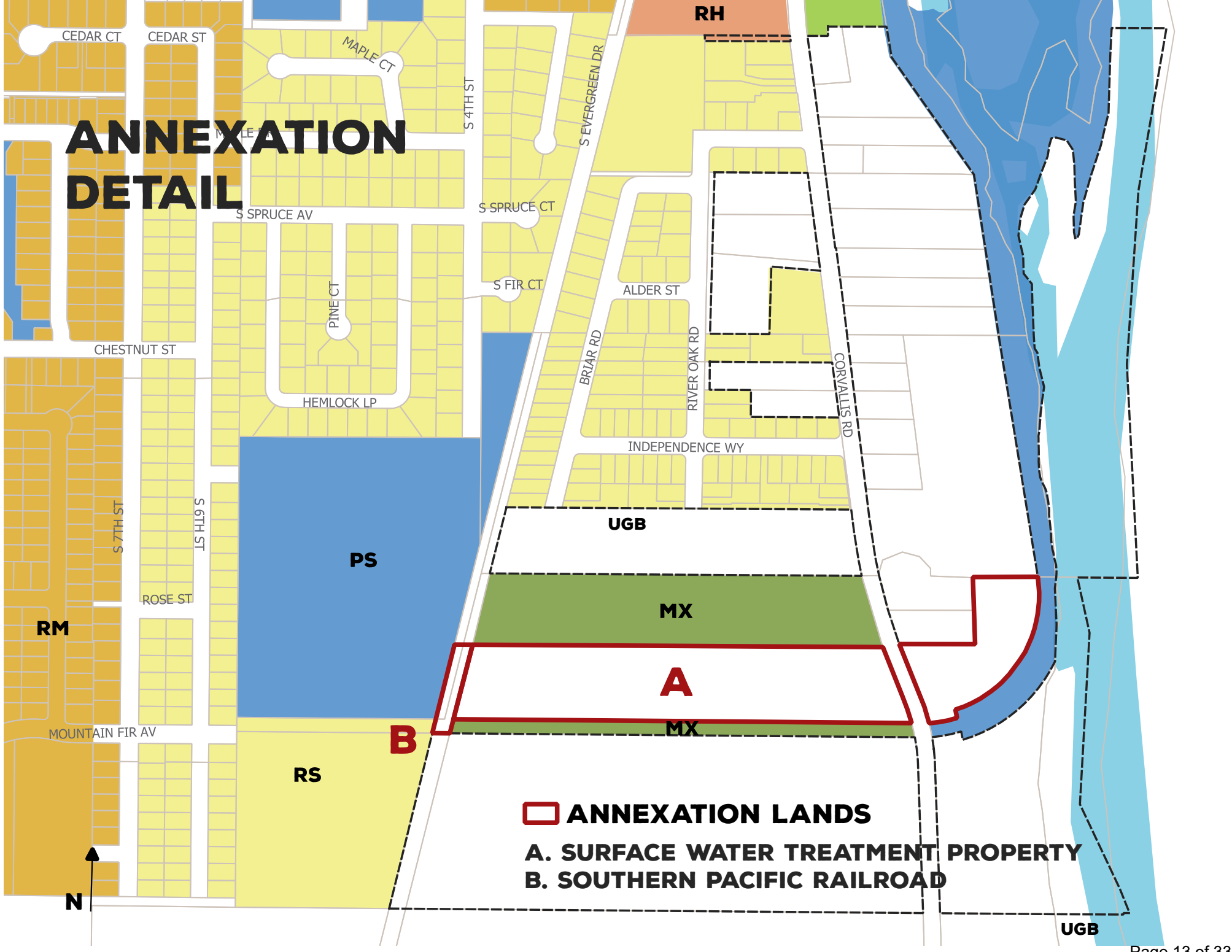


CITY OF INDEPENDENCE

Proposed Annexation



LEGEND		
ZONE		
Low-Density Residential (RS)	Mixed-Use Pedestrian Friendly Commercial (MUPC)	Agricultural (AG)
Medium-Density Residential (RM)	MUPC-Transitional (MUPC-T)	Public Service (PS)
High-Density Residential (RH)	Downtown Riverfront Zone (DRZ)	City Limits
Residential Single-Family Airpark Overlay (RSA)	Light Industrial (IL)	Urban Growth Boundary
Mixed Residential (MX)	Heavy Industrial (IH)	Downtown Overlay
	Industrial Park (IP)	Historic District
	Airport District (AD)	





CITY OF INDEPENDENCE MEMORANDUM

TO: Mayor and City Council
FROM: Kenna West, City Manager
MEETING DATE: September 23, 2025
SUBJECT: Resolution to apply for technical assistance

☐ Information Only

☒ Action Requested

Statement of Issue:

Staff is requesting Council authorize an application to the Oregon Department of Land Conservation and Development (DLCD) for a technical assistance grant to complete an Economic Opportunity Analysis and Local Wetland Inventory.

Background:

DLCD is the State's land use planning department. They facilitate efforts to update Cities' Comprehensive Plans and generally do higher-level planning for future residential and business development. The department has a Technical Assistance grant program to support land use planning projects that directly relate to increasing economic development opportunities.

City staff have been working with consultants from the federal Housing and Urban Development (HUD) department to review the City's budgetary challenges and identify paths to sustainable service levels. We expect a recommendation to be that the City prioritize further development and diversification of the local economy, with a first step of creating an Economic Opportunity Analysis (EOA).

An EOA identifies local economic goals and targeted industries based on the city's economic assets and advantages. It also includes a forecast of economic trends and employment growth, and an assessment of the amount of land available for the types of employment uses targeted by the community.

Discussion:

An EOA is a useful way to approach economic diversification from a land use planning perspective. It acts as a foundational document for Oregon's land use process, providing the justification for future actions if Council chooses to pursue them. For example, the industries and clusters identified in the document might be supported through future development code amendments, zone changes, or even an expansion of the UGB.

The City has successfully used the DLCD technical assistance grant for previous planning projects, and this year's grant guidelines specifically call out funding of EOA's as a priority.

It's important to note that development of an Economic Opportunity Analysis does not preclude other economic development activity before, during, or after the work is completed.

Fiscal Impact:

The DLCD Technical Assistance Grant does not require a cash match. Staff time will be required to manage the project and coordinate engagement activities.

Recommendation/Suggested Motion:

Staff recommends the following motion:

Suggested motion: "I move that the Council adopt Resolution 25-1638 authorizing an application for a grant from the Department of Land Conservation and Development."

*Memo prepared by: Shawn Irvine, Assistant City Manager
Reviewed, revised, and approved by: Kenna West, City Manager*

**BEFORE THE CITY COUNCIL OF THE CITY OF INDEPENDENCE
COUNTY OF POLK, STATE OF OREGON**

A Resolution to apply for a grant from]
the State Department of Land]
Conservation and Development]

RESOLUTION NO. 25-1638

WHEREAS, The City of Independence seeks to promote strong economic growth;
and

WHEREAS, The City wishes to develop a diversified local economy with a range
of businesses that leverage the City's existing assets; and

WHEREAS, An Economic Opportunity Analysis (EOA) identifies existing and
emerging economic opportunities within a subject community and establishes a clear
economic development direction that is consistent with local, regional, and state market
trends and planning policies; and

WHEREAS, The State Department of Land Conservation and Development is
offering Technical Assistance grants to develop an Economic Opportunity Analysis and
other assistance in support of City economic development objectives; and

WHEREAS, The City of Independence desires to utilize this program to create an
Economic Opportunity Analysis designed to support the continued growth and
diversification of the local economy;

**Now, Therefore, THE CITY COUNCIL OF THE CITY OF INDEPENDENCE
HEREBY RESOLVES AS FOLLOWS:**

Section 1. The Independence City Council resolves to apply to the State Department of
Land Conservation and Development for a Technical Assistance Grant to create an
Economic Opportunity Analysis.

Section 2. This resolution shall become effective immediately upon adoption by the City
Council

ADOPTED by the City Council of the City of Independence, Oregon this 23rd day
of September 2025.

CITY OF INDEPENDENCE, OREGON

By _____
Kate Schwarzler, Mayor

ATTEST:

By _____
Myra Russell, City Recorder



CITY OF INDEPENDENCE MEMORANDUM

TO: Mayor and City Council
FROM: City Manager Kenna West
MEETING DATE: September 23, 2025
SUBJECT: Independence-Monmouth Trolley IGA

☐ Information Only

☒ Action Requested

Statement of the Issue

Authorization to enter into an Intergovernmental Agreement (IGA) with the City of Monmouth and Western Oregon University to operate the Monmouth-Independence Trolley.

Background

The Cities of Independence and Monmouth received \$3 million in funding to evaluate the feasibility and demand for an intercity trolley service designed to connect our communities, support local economic development, serve educational institutions, and encourage tourism.

Since inception, the City of Monmouth has served as financial fiduciary for the project, managing trolley operations and expenditures with input from Independence staff. The service launched in 2023–24 and ridership data demonstrates consistent community use:

	2023-2024	2024-2025	2025-2026
April	9,383	10,949	10,855
May	12,030	12,130	14,391
June	11,765	10,268	10,897
July	10,785	8,888	8,608
August	9,537	9,932	9,343
September	8,840	10,482	
October	9,825	11,731	
November	7,274	8,137	
December	6,387	7,609	
January	6,050	8,558	
February	9,454	7,583	
March	11,050	9,857	
	112,380	116,124	54,094

Discussion

The trolley has proven to be a valuable service with strong ridership. Moving forward, long-term efficiency, accountability, and sustainability require a governance structure that goes beyond one city serving as fiscal agent. To achieve this, the proposed IGA establishes two coordinated bodies:

1. Monmouth-Independence Trolley Operations Commission (MITOC)
 - Seven members: three staff from each city and one representative from the transit provider (currently Cherriots).
 - City staff representation will include the City Managers (or their designees) and two additional staff involved in trolley operations (e.g., Planners, Communications staff).
 - Responsibilities include:
 - Drafting operating rules and procedures.
 - Meeting service targets set by the Advisory Committee.
 - Maintaining and securing funding.
 - Submitting an annual work plan to the Advisory Committee.
 - MITOC will meet monthly and follow Oregon Public Meetings Law.
2. Monmouth-Independence Trolley Advisory Committee (MITAC)
 - Eleven appointed members, including:
 - Three appointees made by each City Council.
 - The President of Western Oregon University or designee.
 - A WOU student representative.
 - Representatives for individuals with disabilities, seniors (65+), low-income populations, and a non-voting youth member.
 - MITAC may also appoint additional non-voting members.
 - Responsibilities include approving operating rules, policies, and budgets proposed by MITOC.
 - MITAC will meet at least quarterly and follow Oregon Public Meetings Law.

Monmouth will continue to act as financial fiduciary. No funds may be spent without prior approval from MITAC, ensuring transparency and oversight. Together, MITOC and MITAC will provide the operational management and policy direction needed to sustain the trolley service and ensure it continues to meet the needs of residents, students, businesses, and visitors.

Recommendation

Staff recommend that the City Council authorize Mayor Schwarzler and City Manager West to execute the Intergovernmental Agreement establishing MITOC and MITAC.

Recommended Motion

Staff recommend the following motion:

"I move that the Council authorize Mayor Schwarzler and City Manager West to execute the Monmouth-Independence Trolley Intergovernmental Agreement."

Prepared by Kenna West, JD, City Manager

Attachment: Monmouth-Independence Trolley IGA

INTERGOVERNMENTAL AGREEMENT
MONMOUTH-INDEPENDENCE TROLLEY

This Agreement is made and entered into as an Intergovernmental Agreement pursuant to ORS 190.010, by and between the City of Monmouth, Oregon (Monmouth), the City of Independence, Oregon (Independence) both being public entities organized and existing under the laws of the State of Oregon.

RECITALS

A. Monmouth and Independence are parties to an Intergovernmental Agreement with Salem Area Mass Transit District (District) for a two-year demonstration project for the operation of a public trolley (Trolley) to provide transportation service in and between Monmouth and Independence, including service to Western Oregon University (Project), funded by an appropriation from the Oregon legislature (2022 session) in the amount of \$3 million. Monmouth was designated by the State of Oregon as the fiscal agent for the Project.

B. The purpose of the Project was to assess the feasibility of and demand for intercity transit service, and the potential of such service to support and serve economic development, education, community events and tourism in Monmouth and Independence.

C. Monmouth purchased three trolley bus vehicles to provide the service for the Project and made them available for the Project, and has constructed a building for the storage of the trolley buses on property owned by Monmouth.

D. District has operated the Trolley transit service for the Project.

E. Independence has supported and participated in the Project as provided in this Agreement.

F. The parties desire by this Agreement to establish an Operations Commission and an Advisory Board to determine the terms by which the Trolley will be managed, operated, supported and funded on an ongoing basis, in accordance with this Agreement.

G. The parties have determined that the demand for intercity transit service, including service to Western, is sufficient, and the benefits to the parties and the residents, students, employees and visitors they serve is sufficient to make continuation of the public trolley financially feasible.

AGREEMENT

Now, therefore, in consideration of the foregoing and the mutual covenants and obligations set forth herein, it is hereby agreed as follows:

1. The Monmouth-Independence Trolley Operations Commission (Commission) ("MITOC") is hereby created. The Commission shall consist of seven staff members: three members from each City to include the City Manager or their designee, and two additional city employees involved in the operations of the MI Trolley, and one member from the District's

Operations team.

2. The Monmouth-Independence Trolley Advisory Committee is hereby created ("MITAC") (Committee). The committee shall consist of 11 voting positions. The governing body of each city shall appoint three positions. The President of Western Oregon University (or their designee) is appointed to the Committee. These seven positions shall appoint the following:

- a) A position which represents the WOU Student Body.
- b) A position which represents people with disabilities.
- c) A position which represents people 65 or older.
- d) A position which represents the communities low income population from Polk County Family and Community Outreach (FCO).
- e) A non-voting Youth Member.
- f) Other non-voting positions as the MITAC deems necessary.

3. The term of each member shall be at least two years and not more than four years.

Operations Commission

4. The Operations Commission shall draft operating rules, and policies and procedures for the management and operation of the Trolley. No such rules, policies or procedures shall become effective until approved by the Advisory Committee.

5. The Operations Commission shall only have such authority as is delegated to it by the Advisory Committee including but not limited to:

- a) The primary role of the Operations Commission shall be to ensure service targets, as determined by the Advisory Committee, are met and to secure and maintain funding for the system.
- b) No funds may be expended by the Operations Commission without the prior approval of a budget for the Commission by the Advisory Committee.
- c) The Operations Commission shall submit a work plan to the Advisory Committee for approval on an annual basis.
- d) The Service Plan and routes may not be altered without approval of the Advisory Committee.

6. Monmouth shall serve as the fiscal agent of the Commission and shall provide an accounting of the management and expenditure of the funds of the Commission and Trolley annually, and at other times upon demand of either the City of Independence or the Advisory Committee.

7. Operations Commission shall hold regular meetings at such times and at such places as may be agreed upon by the Commission, which shall be at least monthly. The chair or a majority of the members of the Commission may call a special meeting of the Commission when appropriate.

8. All meetings of the Operations Commission shall be conducted in accordance with the Oregon Public Meetings Law and all records of the Commission shall be maintained in accordance with the Oregon Public Records Law.

9. The Operations Commission shall, at its first meeting following the initial appointment of members by the parties, and thereafter at the first meeting in each calendar year, appoint a chair who shall preside at all meetings of the Commission, a vice-chair who shall preside and exercise the authority of the chair in the absence of the chair, and a secretary, who need not be a member of the Commission, to keep minutes of the meetings and keep the official records of the Commission.

Advisory Committee

10. The Advisory Committee shall be mandated to draft and establish a charter to guide its operations and objectives.

11. The primary function of the Advisory Committee is to oversee the management, operation, and funding of the MI Trolley Service. Specifically, the Committee is responsible for:

- a) Approving the operation rules, policies and procedures drafted by the Operations Commission.
- b) Ensuring that service targets set by the Advisory Committee are met.
- c) Approving the budgets for the Operations Commission and any expenditures of funds.
- d) Making recommendations for alterations to the service and for acquiring new funding sources.
- e) Appointing representatives to ensure diverse community interests are represented, including individuals with disabilities, low-income populations, and youth.
- f) To ensure that the Trolley service meets the needs of the communities it services, while also maintaining financial sustainability.

12. The Advisory Committee shall hold regular meetings at such times and at such places as may be agreed upon by the Advisory Committee, which shall be at least quarterly. The chair or a majority of the members of the Advisory Committee may call a special meeting of the Advisory Committee when appropriate.

13. All meetings of the Advisory Committee shall be conducted in accordance with the Oregon Public Meetings Law and all records of the Advisory Committee shall be maintained in accordance with the Oregon Public Records Law.

14. Recommendations for alterations to the service or acquisition of new funding sources by the Advisory Committee shall be made to the City Managers.

15. The Advisory Committee shall, at its first meeting following the initial appointment of members by the parties, and thereafter at the first meeting in each calendar year, appoint a chair who shall preside at all meetings of the Advisory Committee, a vice-chair who shall preside and exercise the authority of the chair in the absence of the chair, and a secretary, who need not be a member of the Advisory Committee, to keep minutes of the meetings and keep the official records of the Advisory Committee.

16. A majority of the members shall constitute a quorum of the Advisory Committee and any action may be taken by the Advisory Committee upon approval of a majority of the quorum of

members attending the meeting. Committee without approval of the Advisory Committee or who fails to attend at least seventy- five percent of the regular meetings of the Advisory Committee in any one calendar year may be disqualified as a member of the Advisory Committee and, if disqualified, shall be replaced by the governing body of the party who appointed the member.

General

17. No party shall be liable to any other party or to its agents or employees for any claims, liabilities, demands, damages or actions arising from or in any way relating to the performance of this Agreement except that, to the extent permitted by Article XI, Section 7 of the Oregon Constitution and the Oregon Tort Claims Act, each party agrees to indemnify the other parties and their respective officers, employees and agents, for such claims, liabilities, demands, damages or actions that may accrue as a result of any actions or failure to act by any of the indemnifying party's officers, employees or agents.

18. In the event the parties cease operation of the Trolley transit service, the Trolley buses will be sold and the net proceeds of sale will be divided between Monmouth and Independence, in equal shares. The parties agree to cooperate in the sale of the Trolley buses. Monmouth will retain sole ownership and control of the Trolley storage building constructed by it. Each City member will retain ownership of the bus shelters located within their respective city limits, and shall be responsible for the decommissioning and disposition or use of their respective shelters. All other assets of the Commission and the Trolley bus service will be disposed of as the parties may agree.

19. Any amendment to this Agreement must be in writing, signed by all of the parties.

City of Monmouth, Oregon

By: _____

Cecelia Koontz, Mayor

Date _____, 2025

By: _____

Rochelle Roaden, City Manager

Date _____, 2025

Western Oregon University

By: _____

Jesse Peters, President

Date _____, 2025

City of Independence, Oregon

By: _____

Kate Schwarzler, Mayor

Date _____, 2025

By: _____

Kenna West, City Manager

Date _____, 2025



CITY OF INDEPENDENCE MEMORANDUM

TO: Mayor and City Council
FROM: City Manager Kenna West
MEETING DATE: September 23, 2025
SUBJECT: Memorial Plaque – Gun Club and Hoffman
Road Improvements

☐ Information Only

☒ Action Requested

Statement of the Issue

Authorization for a memorial plaque to be placed at a location to be determined by City's Public Works Department in honor of Jamie Boe.

Background

The Safe Routes to School Program Project---Gun Club Road and Hoffman Road Sidewalk, Ramp, and Crossing Improvement project (Project)--- was recently completed with funding from the Oregon Department of Transportation, Polk County, and City of Independence Transportation System Development Charge funds. Key safety improvements included:

- Construction of a marked crosswalk at Gun Club Road and Hoffman Road,
- Construction of a sidewalk along the west side of Gun Club Road that tied into the Hoffman Road pathway and existing sidewalks at the intersection of Gun Club Road and Northgate Drive,
- Construction of a bike lane along the west side of Gun Club Road,
- Construction of a pedestrian flashing beacon at the intersection of Gun Club Road and Marigold Drive,
- Construction of a right turn pocket on Gun Club Road at Hoffman Road, and
- Construction of a water quality swale along the west side of Gun Club Road.

Discussion

This safety project was a collaborative effort between multiple agencies, but it was driven by the advocacy of community members committed to the safety of youth and adults using these routes for walking and biking. One such advocate was longtime Independence resident Jamie Boe, a tireless champion for cyclists.

Mr. Boe, was outspoken about the dangers of Hoffman Road, calling it a "death trap" and urging improvements. While funding and coordination eventually brought the project to completion, Mr. Boe passed away before he could see it realized. Though he did not live to ride the safer roadway,

his dedication and advocacy directly contributed to improvements that will benefit the community for years to come.

The Public Works Department supports placement of a memorial plaque honoring Mr. Boe and requests authority to determine the most appropriate location within the project area.

Recommended Motion

Staff recommends the following motion:

"I move that the Council authorize city staff to locate and place a memorial plaque in honor of Jamie Boe within the Gun Club and Hoffman Road project area."

Prepared by Kenna West, JD, City Manager



CITY OF INDEPENDENCE MEMORANDUM

TO: Mayor and City Council
FROM: City Manager Kenna West
MEETING DATE: September 23, 2025
SUBJECT: Public Meeting Grievance Process Authority

☐ Information Only

☒ Action Requested

Statement of the Issue

Authorization for City Manager, or her designee, to respond to any public meeting grievance that is filed.

Background

Earlier this year, the State Legislature created a new process allowing individuals to file public meeting grievances against public agencies. The statute states that the “public body” must respond in one of several specified ways within 21 days of receiving a grievance.

Discussion

Although the process may appear straightforward, responding to a grievance is in fact a complex and time-consuming task. It requires staff to investigate the matter, confer with the City’s contract attorney as needed, gather and review factual information and documents, and prepare a legally sufficient written response.

It is important to note that this is not a policy decision for the Council. Public meeting grievances are fact-driven and governed by state law. They require a legal and administrative response based on the facts and applicable statutes, not policy direction.

The statute requires that a response be issued within 21 days of receiving a grievance. If a grievance were filed when no regular Council meeting was scheduled within that window, staff would be required to call a special Council meeting solely to meet the statutory deadline. This creates an inefficient process at a time when staff resources are already stretched. Delegating this responsibility to the City Manager, or her designee, ensures that the City can respond in a timely and legally compliant manner, while allowing the Council to remain focused on its essential policy-making work.

Staff had planned to bring forward a recommendation for Council to delegate this responsibility when schedules allowed. With a grievance now filed, this is an appropriate time to move the

matter forward so that responses can be addressed efficiently and in compliance with statutory requirements.

Recommendation

Staff recommend that the City Council delegate authority to the City Manager, or her designee, to respond to all public meeting grievances on behalf of the City. This approach ensures compliance with legal deadlines, avoids unnecessary special meetings, and keeps Council focused on its important policy-making role.

Recommended Motion

Staff recommends the following motion:

"I move that the Council authorize the city manager to respond to public meetings grievances on behalf of the City."

Prepared by Kenna West, JD, City Manager

Management Team Notes
Wednesday, August 27, 2025

Present: Myra, Amy, Emmanuel, Fred, Patrick, Tino, Jason, Kenna, Rob, Gerald, Amanda, Shawn

- Pending agenda review.

Tino:

- 1 police applicant in backgrounds
- At least 1 lateral applicant in latest process
- Working with Marion County law enforcement and Oregon State Police in addition to Polk law enforcement and Salem PD on The Wall That Heals Escort
- SROs preparing for new school year

Fred:

- Walking Tours – Holding walking tour (open to Council, Commission and community members) on Thursday, August 28. The tour will meet at 4:30 pm at Main and C Streets and explore the Independence Historic District with Amy Christensen, Museum Curator at the Independence Heritage Museum. The previous tour on August 14th was a success and had around 15 participants.
- Infill Housing Project – Continuing outreach. Hoping to put out a video for the project soon.
- Planning Commission – Preparing for the Planning Commission meeting on September 8th. The meeting will include a Public Hearing on revisions to mobile vending/food truck standards and an initial consideration of code amendments related to Single Room Occupancies (to address recent changes to state law).
- Historic Preservation Commission – Cancelled the Historic Preservation Commission meeting in August. The meeting in September will consider the removal of three trees in Pioneer Park.
- Reviewing various developments and preparing for other code amendments in response to changes to state law.

Amanda:

- Continuing active recruitments across multiple departments to fill key vacancies.
- Coordinating and scheduling annual employee benefits enrollment meetings.
- Participating in ongoing AIHR training to strengthen HR knowledge and practices.

Amy:

- Drafting the Oregon State Capitol Foundation Civics Education Grant in partnership with Western Oregon University
- Designing and preparing updates to the Military Exhibit for late September installation, all with Braemar Charitable Trust grant funds
 - This includes detailed research on approx. 750 local veterans for a new touchscreen tribute
 - New display/information panels
- Plans for a new display of the timeline of Mayors in the Civic Center underway
- Creating Opportunities will be in the museum September 16th to talk about neurodiversity. Please share the flyer!

Coordinating plans for:

- Hop & Heritage Festival
- The Wall That Heals
- Grand Opening of the Victorian Parlor Exhibit
- Ghost Walk on October 4, including a fun spook alley hosted by the museum

Patrick:

- 350 folks at Summer Reading party, stats reported last night at City council.
- Folks on vacation this week.
- Closing Fridays starting next week. Jason is working to make sure folks are setup to work remote on Fridays.
- YCL beginning October 1. Will last until Thanksgiving.

Myra:

- New agenda website is up, positive reviews so far. Will be activating staff, board and commission accounts today. Working with Emmanuel to send out info the citizens on how to sign up for meeting notifications through CivicPlus.
- Trying to figure out last pieces to online records request site-hopefully active next week.

Emmanuel:

- External hard drive died
- Trying to finish Fred's video
- Working on Public works comms
- Filming and editing 60 second council
- Movie in the park this Friday
- TWTH promotions, podcast, social media
- Agenda webpage comms
- Out Friday, working remotely Tuesday

Jason:

- Latest finance software update has created some performance issues. The vendor is aware of the bug and is looking into a fix.
- IT Position for the Monmouth project has been filled. The applicant is currently in the background investigation phase.
- Continuing to work on the Windows 11 upgrade project.

Shawn:

- Working on civic Leadership program with RDI - probably late October
- Finalizing Realtor of record
- Summer series concerts wrapped up averaged ~500 more per concert than last year. Wonka playing Friday
- Shakespeare in the park - rehearsals this weekend, productions next Thursday through Saturday - free with concessions. We are comping park rental and letting them use fencing.
- Several Grants coming up in September
- Cyclocross Event looking to come in November
- Working on The Wall that Heals details.
- Piloted AI note taker of pre-app meeting. It's a way to ensure everyone has the same record of the meeting and takeaways.

Gerald:

Project Updates

- **2018-03 Polk Well #4:** Contractor installed well pump. Anticipate completion of project in September.
- **2022-03 Polk Co Hoffman-Gun Club Rd SRTS:** County anticipates completion of drainage issue by the end of August. Anticipate project closeout in September.
- **2022-09 WWTP Upgrade:** 90% specification review completed. Consultant working on 100% plans

and environmental permits.

- **2022-12 OR 51–5th St SRTS Crossing:** Waiting for adjustment of scope and IGA modification.
- **2022-17 9th St PS Ph 2-3:** Design on same schedule as WWTP upgrade.
- **2023-04 Surface Water Treatment Plant:** Meeting with Geotech next week. Design work underway.
- **2023-06 Stormwater Master Plan Update:** Master plan work underway.
- **2023-09 Road Annexation-Juris Transfer:** Transfer request by Council for Hoffman pending Polk County completing of storm work for SRTS project.
- **2023-11 Parks Master Plan Update:** Parks Board cancelled due to lack of quorum. Materials from open house to be sent to them for review and comment.
- **2023-12 Chestnut St Bridge:** Waiting for IGA between ODOT, Marion County, and city.
- **2023-13 Corvallis Rd Waterline:** Bidding this fall. Consultant working on 100% plans.
- **2024-01 ODOT ADA Upgrades:** ODOT updated construction to October 2025.
- **2024-04 Polk-Main Intersection Improvement:** Design underway.
- **2024-08 Polk WTP Pump Upgrade:** Design underway.
- **2024-09 Sludge Survey:** Sludge survey work underway.
- **2024-10 Water Loss Survey:** Water loss work underway.
- **2025-04 Stormwater SDC and Rate Study** – Project is scheduled to begin in early 2026.
- **2025-05 Parks SDC Study** – Project is scheduled to begin in early 2026.
- **2025-06 Temperature TMDL** – Work to begin at the end of 2025.

Administrative Updates

- Staff updating standards detail drawings.
- Staff working on multiple development applications, design, and construction reviews. The following is a status update on larger projects still underway. Projects with no progress or plan approvals have been removed.
 - 2021-02 SW Crossing: Construction underway.
 - 2021-05 Station 203: Waiting on plan submission.
 - 2022-18 478 S Main Mixed-Use: Construction underway.
 - 2023-02 Brandy Meadows 5-6: Plan approval expired. Project closed.
 - 2024-03 Ella Curran Food: Construction underway.
 - 2024-06 601 Stryker Rd Industrial: Construction underway.
 - 2024-11 OAWU Expansion: Construction underway.

Management Team Notes
Wednesday, September 10, 2025

Present: Myra, Amy, Emmanuel, Fred, Patrick, Tino, Jason, Kenna, Rob, Gerald, Amanda

- Pending agenda review.

Tino:

- Met with Marion County Law Enforcement Leadership in preparation for The Wall That Heals Escort.
- 2 applicants in backgrounds
- Sgt. Thomas Fleming was recognized by Talmadge principal at school board meeting for outstanding service as their SRO.

Fred:

- Planning Commission – Held a Planning Commission meeting on September 8th. The meeting included a Public Hearing on revisions to mobile vending/food truck standards and an initial consideration of code amendments related to Single Room Occupancies (to address recent changes to state law). Both items will be considered again at the next Planning Commission meeting.
- Historic Preservation Commission – Preparing for the Historic Preservation Commission meeting on September 15. The meeting will consider the removal of three trees in Pioneer Park.
- Infill Housing Project – Continuing outreach. Hoping to put out a video for the project soon.
- Other Work – Working to digitize an inventory of properties outside of the Historic District (which was conducted in 2012).
- Reviewing various developments and preparing for other code amendments in response to changes to state law.

Amanda:

- **Recruiting Strategies:** Prioritize and refine approaches for the PW Director position.
- **Hiring & Onboarding:** Complete background checks and onboarding for the new Finance Director and Systems Administrator II in the coming weeks.
- **Lunch & Learn:** Host a session in October on health benefits, open to all staff.

Amy:

- The Museum Society will fund the museum intern through the end of the calendar year, unless grant funds are allocated for this purpose. Monthly invoices will be submitted for reimbursement.
- Funds from the Braemar Charitable Trust grant are being used to purchase updated materials for the military exhibit, including informational display panels designed for portability and future use.
- A new Advisory Board member, Victor Ochoa, is applying for approval in October.
- Ghost Walk posters are up and a video was filmed this week for release soon.

Patrick:

- Library programming is back after our End of Summer Reading break. Almost 100 people came to the PCFD #1 visit and fun was had by all in attendance!
- The library is now closed on Fridays.
- Patrick will be out next week at the Association for Rural and Small Libraries annual conference. He'll be sitting on a few panels and helping with a day-long preconference for new Library Directors.

Myra:

- Have been notifying Community members about how to get meeting notifications/subscriptions.
- Set up the PRR portal (NextRequest) to go live. Easy to use and transparency for community.

Jason:

- Firewall repairs for the downtown cameras and building Wi-Fi were successful. This is a temporary fix that may fail again at any moment until funding is secured to replace the equipment.
- Migrating the Civic Center HVAC control system to Windows 11 has run into a few compatibility issues. I believe we have resolved those as of this afternoon.
- Working on setting up offices for our new System Administrator and Finance Director.
- We are continuing to have issues with live streaming meeting video through the new Agenda Software. The vendor has been contacted for a resolution.
- It appears that the Osprey have migrated south for the season. In the coming months we'll be traveling back up to the nest to clean the camera and add some new features to the live stream. All of the equipment, software, and labor costs have been covered by generous donations from the community of Osprey fans across the country.
- I will not be attending a cyber security conference next week as my current workload does not allow it.

Gerald: Project Updates

- **2018-03 Polk Well #4:** Telemetry work underway. Anticipate completion of project in September.
- **2022-03 Polk Co Hoffman-Gun Club Rd SRTS:** County anticipates completion of drainage issue by the end of this month. Anticipate project closeout in September.
- **2022-09 WWTP Upgrade:** Consultant working on 100% plans and environmental permits.
- **2022-12 OR 51–5th St SRTS Crossing:** Waiting for adjustment of scope and IGA modification.
- **2022-17 9th St PS Ph 2-3:** Design on same schedule as WWTP upgrade.
- **2023-04 Surface Water Treatment Plant:** Geotechnical work expected to begin by October.
- **2023-06 Stormwater Master Plan Update:** Master plan work underway.
- **2023-09 Road Annexation-Juris Transfer:** Transfer request by Council for Hoffman pending Polk County completing of storm work for SRTS project.
- **2023-11 Parks Master Plan Update:** Consultant working on park improvement recommendations and cost estimates.
- **2023-12 Chestnut St Bridge:** Waiting for IGA between ODOT, Marion County, and city.
- **2023-13 Corvallis Rd Waterline:** Bidding this fall. Consultant working on 100% plans.
- **2024-01 ODOT ADA Upgrades:** ODOT updated construction to fall of 2026.
- **2024-04 Polk-Main Intersection Improvement:** Design underway. Coordinating design with ODOT staff.
- **2024-08 Polk WTP Pump Upgrade:** Design underway.
- **2024-09 Sludge Survey:** Sludge survey work underway.
- **2024-10 Water Loss Survey:** Water loss work underway.
- **2025-04 Stormwater SDC and Rate Study** – Project is scheduled to begin in early 2026.
- **2025-05 Parks SDC Study** – Project is scheduled to begin in early 2026.
- **2025-06 Temperature TMDL** – Work to begin at the end of 2025.

Administrative Updates

- Standard detail drawings updated. Updating construction notes to match standards.
- Staff working on multiple development applications, design, and construction reviews. The following is a status update on larger projects still underway.
 - 2021-02 SW Crossing: Construction underway.
 - 2021-05 Station 203: Waiting on plan submission.
 - 2022-18 478 S Main Mixed-Use: Construction underway.
 - 2024-03 Ella Curran Food: Construction underway.
 - 2024-06 601 Stryker Rd Industrial: Construction underway.
 - 2024-11 OAWU Expansion: Construction underway.

+ Urban Renewal Agency Meeting, <i>NEEDED</i>	+ Urban Renewal Agency Meeting, <i>if needed</i>
SEP 9, 2025 - 6:30 PM	SEP 23, 2025 - 6:30 PM
Agenda items due: Noon, 09/03/2025 » URA Worksession Indy Landing Prop (Irvine/West) » » » » » » » » »	Agenda items due: Noon, 09-17-2025 » Set date for annexation WTP Property (Evander) » DLCD Resolution 25-1638 (Irvine) » Trolley IGA (West) » Memorial Plaque – Hoffman Road (West) » MINET-Board Appointment (West) » » » » Liaison Reports: Traffic Safety, Historic Preservation, and Planning Commission » Minutes/Misc Corresp/Notes/PAC
OCT 14, 2025 - 6:30 PM	OCT 28, 2025 - 6:30 PM
Agenda items due: Noon, 10/08/2025 » URA Meeting: URA Properties (Irvine/West) » » Board Appts. (West) » Ad Hoc Board recommendation (West) » SDC Revision (Fisher) » CM Review (Christensen) » Quarterly Grant report (Irvine) » Liaison Reports: MINET, Parks Board, and Independence Days Commission » Minutes/Misc Corresp/Notes/PAC	Agenda items due: Noon, 10/22/2025 » Work Session- Mobile Vending (Evander) » » » » » » » »
+ Urban Renewal Agency Meeting, <i>if needed</i>	+ Urban Renewal Agency Meeting, <i>if needed</i>
NOV 11, 2025 - 6:30 PM	NOV 25 2025 - 6:30 PM
Agenda items due: Noon, » Veterans Day-No Meeting » » » » » » » Liaison Reports: Library Board, Museum Board and Continuum of Care » Minutes/Misc Corresp/Notes/PAC	Agenda items due: Noon, 11/18/2025 » Public Hearing: Mobile vending (Evander) » Council Bill: Mobile Vending (Evander) » Q1 Financials 2025 (Moody) » Resolution: pub records request update contact info (West) » » » » »
+ Urban Renewal Agency Meeting, <i>if needed</i>	+ Urban Renewal Agency Meeting, <i>if needed</i>

Future Items:

Update Fee Schedule (Events fees - parks)
Franchise Agreements (updates ongoing)
Resolution: Purchasing Authority (West)
Code Change-HB3395 (Evander)
Work Session-Dusk to Dawn
Work Session-Council Procedure-Council Bills, Public Hearing (West)
Dec Financial audit Pres
CDBG Fair Housing Resolution (Irvine)

Future Council Work Sessions:

URA Followup (Moody)

Future PW Agenda Items:

Code and Utility Billing

City Council Liaisons:

Historic Preservation Commission: Councilor Morton
Planning Commission: Councilor Martin-Willis
Independence Days Commission: Councilor Boisvert
Library Board: Councilor Boisvert
Museum Advisory Board: Councilor Morton
Parks Board: Councilor Roden
MINET: Councilor Sorce
Traffic Safety Commission: Councilor Roden
Continuum of Care: Councilor Corr